



GOVERNMENT OF THE DISTRICT OF COLUMBIA

FY 2009 PROPOSED BUDGET AND FINANCIAL PLAN

Agency Budget Chapters Part 2

JUNE 9, 2008

SUBMITTED TO THE COUNCIL OF THE DISTRICT OF COLUMBIA

BY ADRIAN M. FENTY, MAYOR



GETTING THE JOB DONE

Government of the District of Columbia

FY 2009 Proposed Budget
and Financial Plan

*Getting the Job
Done*

Volume 3

*Agency Budget Chapters -
Part II*

Submitted
to the
Congress of the United States

by the

Government of the District of Columbia



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

District of Columbia Government

For the Fiscal Year Beginning

October 1, 2007

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the District of Columbia for its annual and capital budget for the fiscal year beginning October 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria of a policy document, a financial plan, an operational guide and a communications device.

The award is the eighth in the history of the District of Columbia. The Office of Budget and Planning will submit this FY 2009 Budget and Financial Plan for consideration by GFOA, and believes the FY 2009 Proposed Budget and Financial Plan continues to conform to the GFOA's requirements.

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Capital Improvements Program

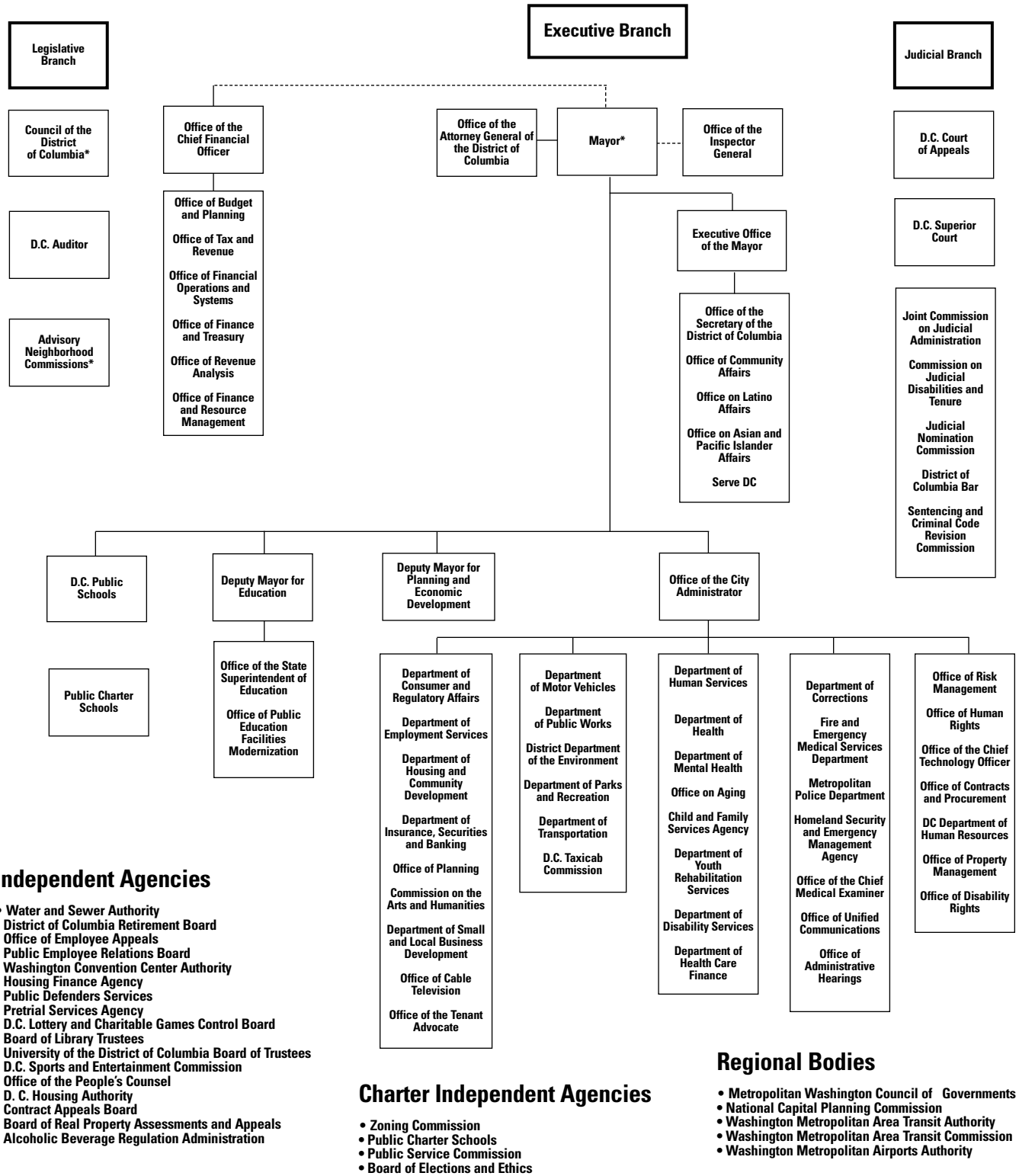
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Freeman Murray, Deputy Director
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District of Columbia - Organization Chart

Government of the District of Columbia



*Elected officials

FY 2009 Proposed Budget and Financial Plan

Volume 3

Agency Budget Chapters
(by Appropriation Title)

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Transmittal Letter



How to Read the Budget and Financial Plan

How to Read the Budget and Financial Plan

The District of Columbia's FY 2009 Proposed Budget and Financial Plan is a communication tool that presents and explains policy priorities, agency operations, including program/organizational structures, as well as performance measures in the context of the financial plan that shows the District's sources of revenue and planned expenditures. Included are forecasts of economic and financial conditions, current and planned long-term debt financing, policy decisions, and other important financial information for the District's government. These elements are essential for accurate financial reporting and sound management of public resources.

How to Read the Budget and Financial Plan describes the sections of this budget volume that define the budget priorities for the District. These sections are consistent with the National Advisory Council on State and Local Budgeting's recommended budget practices that call for a presentation of information that provides the reader with a guide to government programs and organizational structure. Additionally, these sections are consistent with the standards of the Government Finance Officers Association for the Distinguished Budget Presentation Award.

The FY 2009 Budget and Financial Plan is presented in six volumes summarized as follows:

Executive Summary (Volume 1) - Provides a high-level summary of the general budget and financial information, including sections describing the new initiatives within the District's proposed budget, the transmittal letters from the mayor and chief financial officer, information on the strategic budgeting process, presents the District's 5-year financial plan, detailed information on the District's projected revenue, expenditures and various appendices. In addition, this volume includes information about the District's budgetary and financial management policies, grant match and maintenance of efforts, statistical profile of the District, glossary of budget terms, budget summary tables by agency and fund type, and the Budget Request Act legislation that serves as the basis for the District's federal appropriations act.

Agency Budget Chapters (Volumes 2 and 3) - Describes the operating budgets for each of the District's agencies by appropriation title. Appropriation titles categorize the general areas of services provided by the District on behalf of its citizens and are listed in the Table of Contents. Examples are Public Education System and Human Support Services.

Operating Appendices (Volumes 4 and 5) - Includes detailed supporting tables displaying the proposed expenditures and full-time equivalents in the operating budgets that are described in Volume 2.

Note: These volumes are available exclusively on the Government of the District of Columbia website at <http://cfo.dc.gov/>.

Capital Appendices (Volume 6) - Describes the District's proposed six-year capital improvement plan for all of the District's agencies (excluding the Highway Trust Fund).

Highway Trust Fund (Volume 7) - Describes the District's Highway Trust Fund, which is the main funding source for the 6-year capital improvement plan for federally eligible transportation projects. These funds are administered by the District Department of Transportation. This volume is published only with the District's proposed budget in June of each year.

Detailed information on the chapter contents of each volume include:

Volume 1: Executive Summary

Includes:

Introduction: FY 2009 Proposed Budget and Financial Plan

This chapter is a narrative and graphic summary of the proposed budget and financial plan. It describes the overall proposed budget, including the sources and uses of public funds versus the prior year's approved budget. The chapter also explains the budget development process and calendar for FY 2009.

Strategic Budgeting

This chapter describes the initiatives that the District is undertaking to improve budgeting and management of resources. It includes a description of the District's continued efforts and progress in Performance-Based Budgeting (PBB), which is the District's initiative to align resources with results, benchmarking, performance measurement, performance planning, and service-level budgeting. PBB greatly improves the District's ability to make policy and funding decisions based on anticipated results and improve the District's ability to hold program managers accountable for achieving results.

Financial Plan

This Financial Plan summarizes planned revenues and expenditures for FY 2008-2012. This chapter includes financing sources and uses and assumptions applied to derive the short-term and long-term economic outlook. It also includes an assessment of the impact of budgetary decisions on the financial health of the District.

Revenue

This chapter shows current revenue projections for each revenue type as certified by the Office of the Chief Financial Officer. It also details the District's revenue sources, provides an overview of the District's and regional economy and economic trends, and the outlook for revenue through FY 2012.

Operating Expenditures

This chapter describes the District's recent local expenditures and future projections. It includes analysis of expenditures between FY 2004 and 2009, both by agency and by expense category such as personnel, supplies, or fixed costs. Finally, it discusses expenditure projections for FY 2010 through 2012, based on the proposed FY 2009 budget, as presented in the financial plan.

Appendices

This last section of the Executive Summary volume contains a number of items to clarify the District's budget:

- The **D.C. Comprehensive Financial Management Policy** provides a framework for fiscal decision-making by the District to ensure that financial resources are available to meet the present and future needs of District citizens;
- The **Grant Match and Maintenance of Effort** section includes a table by agency and grant number that provides the required grant match and maintenance of effort contributions for federal and private grants received by the District;
- The **Statistical Section** provides tables that reflect the financial trends, revenue capacity, debt capacity, demographic and economic information, and operating information of the District;
- The **Basis of Budgeting and Accounting** section describes the basis of budgeting and accounting, which allows the reader to understand the different presentation methods of the District's finances;
- The **Glossary of Budget Terms** section describes unique budgeting, accounting, and District terms that may not be known by the general reader;
- The **Summary Tables** detail the District's proposed operating budget by agency and fund type for both the budgeted dollars and positions; and
- The **Budget Request Act** is the legislation that the District Council and Mayor enact the District's budget via local law, and serves as the basis for the District's federal appropri-

ations act to be enacted into law by the United States Congress and President via the federal appropriations process.

Volumes 2 & 3: Agency Budget Chapters - Part I & II

Includes:

Agency chapters illustrate available resources, what the resources are spent on, and the outcomes achieved and anticipated as a result of these expenditures.

Changes from the previous year include:

- The FY 2009 Budget and Financial Plan transitioned the budget from a narrative format to a table format and the bulk of the budget detail is presented in tabular form.
- The FY 2009 budget includes the transition to agency performance plans. Please refer to the **Strategic Budgeting Chapter** in Volume 1 for more information.
- For those agencies with performance plans, a table is included in the agency chapter that contains the agency's performance measures.

Chapters are grouped by appropriation title and each chapter contains the following sections:

Header Information:

- Agency name and budget code;
- Website address and telephone; and
- FY 2009 proposed operating budget table.

Introduction:

- Agency mission; and
- Performance Objectives, or Strategic Result Goals, and agency program descriptions.

Financial and Program Information (FTE employment levels):

- Proposed Funding by Source table.
- Proposed Full-Time Equivalents table.
- Proposed Expenditure by Comptroller Source Group table.

- Proposed Expenditure by Program (PBB agencies) table.
- FY 2008 Approved Budget to FY 2009 Proposed Budget reconciliation table.
- Agency Performance Measures table.

To help the reader navigate the Agency Budget Chapter volume, an example of an agency narrative is presented at the end of this chapter. This example represents a performance plan agency. Callout boxes highlight the features discussed above.

Volumes 4 & 5: Operating Appendices

These two volumes provide supporting tables to each agency's proposed operating budget. The tables generally include FY 2007 actual expenditures, FY 2008 approved budgets, the FY 2009 proposed budget, and the change from FY 2008 to FY 2009 (unless noted).

Note: These volumes are available exclusively on the Government of the District of Columbia website at <http://cfo.dc.gov/>.

The following tables are provided for Agencies that have been converted to a performance-based budgeting format:

Schedule 30-PBB - Dollars summarized by program, activity, and governmental fund (governmental fund breakout is for FY 2009 only and includes general fund detail);

Schedule 40-PBB - Dollars summarized by program, comptroller source group and governmental fund;

Schedule 40G-PBB - Dollars summarized by program, comptroller source group and appropriated fund within the general fund

Schedule 41 - Dollars and FTEs summarized by comptroller source group and governmental fund;

Schedule 41G - Dollars and FTEs summarized by comptroller source group and appropriated fund within the general fund; and

Schedule 80 - Dollars and FTEs summarized by revenue type, appropriated fund, and revenue source (for FY 2009 proposed budget only).

The following tables are provided for agencies that have not been converted to a PBB format:

Schedule 30 - Dollars summarized by control center, responsibility center, and governmental fund (governmental fund breakout is for FY 2009 only and includes general fund detail);

Schedule 40 - Dollars summarized by control center, comptroller source group and governmental fund;

Schedule 40G - Dollars summarized by control center, comptroller source group and appropriated fund within the general fund;

Schedule 41 - Dollars and FTEs summarized by comptroller source group and governmental fund;

Schedule 41G - Dollars and FTEs summarized by comptroller source group and appropriated fund within the general fund; and

Schedule 80 - Dollars and FTEs summarized by revenue type, appropriated fund, and revenue source (for FY 2009 proposed budget only).

Volume 6: Capital Improvement Plan & Appendices

This volume covers the District's FY 2009-FY 2013 Capital Improvements Plan (CIP), excluding the Highway Trust Fund. The volume includes:

- The **Introduction** chapter describes the overall CIP including the sources and uses of capital funds, the District's policies and proce-

dures for its capital budget and debt, the FY 2009 planning process, and an overview of the District of Columbia's Water and Sewer Authority's FY 2009-FY 2013 CIP.

- The **Project Description Forms**, comprise the major portion of the capital appendices volume. The project description forms provide details on capital projects funded by general obligation bonds, pay-as-you-go (paygo) capital, the Master Equipment Lease program, and the Local Street Maintenance Fund. Each page shows one subproject's planned allotments for fiscal years 2008 through 2013, description, annual operating impact, milestone data, and location on a map.
- The **Appendices**, provide supporting tables and a glossary about the District's capital budget, including:
 - The **FY 2009 Planned Expenditures from New and Existing Allotments** table summarizes all planned FY 2009 expenditures by agency and subproject for new allotments in FY 2009 versus prior years' allotments;
 - The **FY 2009-FY 2013 Planned Expenditures From New Allotments** table summarizes the new allotments' planned FY 2009-FY 2013 expenditures by agency, project, and subproject;
 - The **FY 2009-FY 2013 Planned Funding** table summarizes the FY 2009 and six-year funding sources for all new allotments by agency, subproject, and funding source;
 - The **Balance of Capital Budget Authority, All Projects** table summarizes the lifetime budget authority, life-to-date expenditures, total commitments, and balance of budget authority for all ongoing capital projects by agency, project, and authority (District versus federal);

- The **FY 2009 Appropriated Budget Authority Request** table summarizes the proposed new projects and changes (increase or decrease) for ongoing projects by agency, subproject, and fund (Local versus Local Street Maintenance); and
- The **Glossary of Budget Terms** describes terms used in the capital appendices.

Volume 7: Highway Trust Fund

This volume covers the District's FY 2009-FY 2013 proposed Highway Trust Fund expenditures, including:

- The **Introduction** chapter describes the Highway Trust Fund program, including the sources and uses of the funds, the District's policies and procedures for the trust fund, and the FY 2009 planning process.
- The next section, the **Project Description Forms**, comprise the majority of the Highway Trust Fund volume. Each page shows one sub-project's planned allotments for fiscal years 2009 through 2013, description, annual operating impact, milestone data, and location on a map.
- The last section, the **Appendices**, provides supporting tables about the District's Highway Trust Fund program.

Agency budget code

(BA0)

Office of the Secretary

Agency name

www.os.dc.gov
Telephone: 202-727-6306

Agency Website address

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$3,515,419	\$3,755,726	\$4,736,085	26.1
FTEs	26.0	29.0	29.0	0.0

This shows the agency's FY 2007 actual expenditures, FY 2008 approved budget, the FY 2009 Mayor's proposed budget and the variance from FY 2009 to FY 2008. This includes the agency's operating budget and FTEs.

FTE actuals are the number of Full Time Equivalent positions paid.

The mission of the Office of the Secretary of the District of Columbia is to provide document management and ceremonial services for the Mayor and District government agencies in a manner that is efficient, accountable, and customer friendly.

This section describes the agency's mission and purpose.

To fulfill its mission by achieving the following objectives:

Objective 1: Provide timely and open access to all District of Columbia laws, regulations, administrative rules, and public records.

Objective 2: Support DC agencies' attempts to bring the best of the District to the forefront of e-government services nationwide.

Objective 3: Maintain excellent relations with the international community in Washington, D.C., including the embassies, our sister cities, and the Department of State.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- International Relations and Protocol - provides liaison and outreach services to the diplomatic and international community, on behalf of the Mayor and local residents. This program is responsible for all international visitors to the District Government, including the development of partnerships and relations between the District and embassies and their neighbors.
- Ceremonial Services - provides ceremonial services to the Mayor, Council members, officials, businesses, organizations, and government agencies so that they can participate in events recognized by the Mayor. Proclamations, greeting letters and other ceremonial documents are the most requested documents.

This identifies the agency's performance objectives for this year. Performance plans for all agency are on the CapStat website.

- **Office of Documents and Administrative Issuances** - provides publication and legal editorial services to the Mayor, District agencies, and the general public so that they can give and/or have official notice of all proposed and adopted legal mandates.
- **Notary Commission and Authentications** - provides commissioning and authentication services to private individuals and businesses so that they can become notary publics and have their documents authenticated.
- **Public Records** - provides archives and records management services to D.C. government agencies and the public so that they can gain access to official government documents.
- **Executive Management** - supports the Emancipation Day Celebration and related activities to commemorate District of Columbia Emancipation Day.
- **Agency Management** - provides for administrative support and the required tools to achieve operational programmatic results. This program is standard for all agencies using performance-based budgeting.

This describes the agency's programs.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table BA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BA0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	2,897	3,247	3,341	4,174	834	25.0
Special Purpose Revenue Funds	168	267	415	562	147	35.4
Total for General Fund	3,066	3,514	3,756	4,736	980	26.1
Federal Resources						
Federal Grant Fund	0	-5	0	0	0	N/A
Total for Federal Resources	0	-5	0	0	0	N/A
Private Funds						
Private Donations	18	6	0	0	0	N/A
Total for Private Funds	18	6	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	30	0	0	0	0	N/A
Total for Intra-District Funds	30	0	0	0	0	N/A
Gross Funds	3,114	3,515	3,756	4,736	980	26.1

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant agreement, please refer to Schedule 80, Agency Schedule of Expenditures of the Chief Financial Officer's website.

This presents the agency's total operating budget from each funding source (Local, Dedicated Taxes, Special Purpose Revenue, Federal Payments, Federal Grants, Medicaid, Private Grants, and Intra-District sources). Shown is a comparison of the FY 2006 actual, FY 2007 actual, FY 2008 approved, and FY 2009 proposed budgets.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table BA0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table BA0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	22.0	26.0	27.0	27.0	0.0	0.0
Special Purpose Revenue Funds	0.0	0.0	2.0	2.0	0.0	0.0
Total for General Fund	22.0	26.0	29.0	29.0	0.0	0.0
Proposed FTEs	22.0	26.0	29.0	29.0	0.0	0.0

This lists the agency's FTEs for two prior years, the current year, and upcoming fiscal year by revenue type.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table BA0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BA0-3

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	1,401	1,639	1,874	1,863	-11	-0.6
12 Regular Pay - Other	63	164	201	160	-41	-20.4
13 Additional Gross Pay	50	56	61	0	-61	-100.0
14 Fringe Benefits - Curr Personnel	238	293	324	342	18	5.6
15 Overtime Pay	4	10	0	0	0	N/A
Subtotal Personal Services (PS)	1,755	2,162	2,460	2,465	5	0.2
20 Supplies and Materials	41	28	14	75	61	428.2
30 Energy, Comm. and Bldg Rentals	25	70	89	75	-14	-16.2
31 Telephone, Telegraph, Telegram, Etc	30	36	43	37	-7	-15.6
32 Rentals - Land and Structures	0	472	230	5	-225	-98.0
33 Janitorial Services	3	37	41	45	4	9.5
34 Security Services	11	11	10	40	31	319.1
35 Occupancy Fixed Costs	110	19	24	91	68	287.1
40 Other Services and Charges	527	540	686	832	147	21.4
41 Contractual Services - Other	395	126	134	1,041	907	676.7
70 Equipment & Equipment Rental	216	14	25	30	5	20.0
Subtotal Nonpersonal Services (NPS)	1,359	1,354	1,296	2,271	975	75.2
Gross Funds	3,114	3,515	3,756	4,736	980	26.1

This lists the agency's total operating expenditures for FY 2006, FY 2007, FY 2008 approved budget, and FY 2009 proposed budget at the Comptroller Source Group level.

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table BA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table BA0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	4	0	23	23	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	223	200	343	143	1.0	2.0	3.0	1.0
(1030) Property Management	0	461	495	34	0.0	0.0	0.0	0.0
(1050) Financial Management	1	0	0	0	0.0	0.0	0.0	0.0
(1055) Risk Management	1	0	0	0	0.0	0.0	0.0	0.0
(1060) Legal	30	0	0	0	0.0	0.0	0.0	0.0
(1070) Fleet Management	74	68	72	4	1.0	1.0	1.0	0.0
(1080) Communication	19	119	65	-54	2.0	2.0	1.0	-1.0
(1085) Customer Service	0	0	43	43	0.0	0.0	0.5	0.5
(1090) Performance Mgmt	0	301	283	-18	2.0	2.0	2.0	0.0
No Activity Assigned	-5	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Mgmt. Program	347	1,149	1,324	175	6.0	7.0	7.5	0.5
(1001) Escheated Estates Fund Program								
(1100) Escheated Estates	594	44	0	-44	3.0	0.5	0.0	-0.5
Subtotal (1001) Escheated Estates Fund Program	594	44	0	-44	3.0	0.5	0.0	-0.5
(1002) Internation Relations & Protocol								
(1200) International Relations & Protocol	235	169	112	-57	1.0	2.0	1.0	-1.0
Subtotal (1002) Internation Relations & Protocol	235	169	112	-57	1.0	2.0	1.0	-1.0
(1003) Ceremonial Services								
(1300) Ceremonial Services	44	187	211	24	0.0	2.0	2.0	0.0
Subtotal (1003) Ceremonial Services	44	187	211	24	0.0	2.0	2.0	0.0
(1004) Office Of Documents & Admin. Issuance								
(1400) Regulations Activity	202	253	254	1	3.0	3.0	3.0	0.0
(1401) D.C. Register	267	439	638	198	2.0	2.0	4.0	2.0
(1402) Admin. Issuances	0	182						0.0
Subtotal (1004) Office Of Documents & Admin. Issuance	468	874						2.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

(Continued on next page)

This provides an overall budgeted funding level and number of approved full-time equivalent employees (FTEs) for FY 2007 actuals (unaudited,) FY 2008 and FY 2009 for specific programs and activities.

Table BA0-5

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Source

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 Mayoral Local funds budget target reflects the revenue from the FY 2008 approved budget. See the How to Read the Budget chapter in the Budget Manual for more information on this table.

This table, new for FY 2009, describes the changes made to an agency during the overall budget formulation process.

Baseline Adjustments Describes adjustments to the agency's FY 2009 proposed budget compared to the FY 2008 approved budget.

Table BA0-5

FY 2008 Approved Budget to FY 2009 Proposed Budget

(Amounts in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$3,341	27.0
FY 2009 Budget Target Adjustment	\$0	-12.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$3,341	15.0
Baseline Adjustments:		
Restore existing personnel levels and correct fixed cost estimates;	955	12.0
Restore non-personal services budget to historical level; and	687	0.0
Revise fixed cost estimates for electric, janitorial, natural gas, occupancy, telecom, rent, security, water and sewer.	-1,645	0.0
Subtotal: Baseline Adjustments	-\$3	12.0
Cost Savings:		
Align natural gas estimates with usage and rates; and	-8	0.0
Cancel proposed telecom expansion.	-4	0.0
Subtotal: Cost Savings	-\$12	0.0
Policy Initiatives:		
Update the DC Municipal Regulations and publish them online (one-time); and	800	0.0
Fund personnel and procurement assessments.	49	0.0
Subtotal: Policy Initiatives	\$849	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$4,171	27.0
	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$415	2.0
Baseline Adjustments:		
Revise revenue projections for Documents and Administrative Issuance program; and	102	0.0
Revise revenue projections for Notary Commission and Authentications program.	45	0.0
Subtotal: Baseline Adjustments	\$147	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$562	2.0

Describes policy decreases that are the result of proposed Cost Savings initiatives.

Describes increases and transfers that are a result of District Policy Initiatives.

Table BA0-6

Agency Performance Measures

Performance Measure	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
	Actual	Actual	Target	Target	Target
1. DCMR updates by number titles	0	4	3	10	10
2. Notary digitization by % files digitized	0%	10%	100%	100%	100%
3. Number of Ceremonial documents processed	1,750	2,203	2,000	2,000	2,000
4. Number of Foreign delegations served	N/A	320	300	300	300

Agency Performance Measures

This table, new for FY 2009, shows programs' outcome-based performance measures with prior years' actuals, current year targets, and future year targets.

D

Public Education System

District of Columbia Public Schools (GA)	D-1
Teachers' Retirement System (GX).....	D-15
Office of the State Superintendent of Education (GD).....	D-19
District of Columbia Public Charter Schools (GC)	D-35
University of the District of Columbia Subsidy Account (GG).....	D-39
District of Columbia Public Library (CE)	D-43
District of Columbia Public Charter School Board (GB)	D-55
Deputy Mayor for Education (GW)	D-59
Office of Public Education Facilities Modernization (GM).....	D-65
Non-Public Tuition (GN).....	D-71
Special Education Transportation (GO).....	D-75

District of Columbia Public Schools

www.k12.dc.us

Telephone: 202-442-5635

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$1,035,030,268	\$949,087,062	\$762,573,263	-19.7
FTEs	10,525.4	9,286.0	7,375.5	-20.6

The mission of the District of Columbia Public Schools (DCPS) is to ensure that all students acquire the knowledge, skills, and values necessary to live rich and fulfilling lives as responsible, productive, and enlightened members of a democratic society. DCPS has the long-term vision of graduating students who are prepared to attend college or join the workforce, becoming the nation's highest-performing urban school district and the district of choice for DC families, and closing the achievement gap that exists today.

The agency plans to fulfill its mission by achieving the following objectives:

- Objective 1: Increase student achievement.
- Objective 2: Ensure schools are safe and modern.
- Objective 3: Engage parents and the community as partners.
- Objective 4: Create a central office that effectively serves schools.

To view complete agency performance plans, please visit the "Performance Plans and Reports" link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **School System Management** - provides efficient systems to schools through actively involving all stakeholders and developing their leadership skills to attain overall advanced student achievement and proficiency in literacy and numeracy.
- **Instructional Programs** - provides the foundation and resources that comprise the District of Columbia Public Schools core curriculum.
- **Special Education Local** - provides special education and related services in accordance with local and federal law for students with disabilities so that they will be able to benefit from their education and maximize their ability to be full and active members of society.
- **Instructional Support Services** - provides support to major activities leading to improved curriculum and instructional quality. These activities improve the curriculum for teachers to follow and offer teachers and staff opportunity for professional training and development.
- **Student Support Services** - provides direction and support to schools and serves as a resource to students, parents, and community-based organizations.
- **Non Instructional Support Services** - comprises activities essential to the operation of the school system, providing resources for a safe and healthy educational environment.
- **Special State Functions** - provides state monitoring and oversight as well as state-level special education services for students with disabilities so that they can benefit from their education and maximize their ability to be full and active members of society.
- **Other State Functions** - provides assessment and administration services that are not related to Special Education.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	815,773	813,902	778,067	562,109	-215,958	-27.8
Special Purpose Revenue Funds	3,450	13,894	10,004	3,671	-6,333	-63.3
Total for General Fund	819,223	827,796	788,071	565,780	-222,291	-28.2
Federal Resources						
Federal Payments	11,728	16,035	15,000	38,000	23,000	153.3
Federal Grant Funds	111,925	121,381	8,832	9,514	682	7.7
Total for Federal Resources	123,653	137,416	23,832	47,514	23,682	99.4
Private Funds						
Private Grant Funds	5,704	8,216	5,962	3,784	-2,179	-36.5
Total for Private Funds	5,704	8,216	5,962	3,784	-2,179	-36.5
Intra-District Funds						
Intra-District Funds	47,229	61,603	131,222	145,495	14,274	10.9
Total for Intra-District Funds	47,229	61,603	131,222	145,495	14,274	10.9
Gross Funds	995,809	1,035,030	949,087	762,573	-186,514	-19.7

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table GA0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table GA0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	7,978.6	8,963.4	7,951.8	6,012.5	-1,939.3	-24.4
Special Purpose Revenue Funds	9.5	270	29.5	16.0	-13.5	-45.8
Total for General Fund	7,988.1	8,990.4	7,981.3	6,028.5	-1,952.8	-24.5
Federal Resources						
Federal Grant Funds	633.4	932.9	251.6	140.0	-111.6	-44.4
Total for Federal Resources	633.4	932.9	251.6	140.0	-111.6	-44.4
Private Funds						
Private Grant Funds	41.0	0.0	77.0	49.0	-28.0	-36.4
Total for Private Funds	41.0	0.0	77.0	49.0	-28.0	-36.4
Intra-District Funds						
Intra-District Funds	557.4	602.2	976.1	1,158.0	181.9	18.6
Total for Intra-District Funds	557.4	602.2	976.1	1,158.0	181.9	18.6
Total Proposed FTEs	9,219.9	10,525.4	9,286.0	7,375.5	-1,910.5	-20.6

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GA0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GA0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	376,224	383,103	366,856	353,092	-13,764	-3.8
12 Regular Pay - Other	137,083	135,730	134,230	110,661	-23,569	-17.6
13 Additional Gross Pay	19,816	17,204	13,268	33,553	20,285	152.9
14 Fringe Benefits - Curr Personnel	69,216	69,262	79,679	67,515	-12,164	-15.3
15 Overtime Pay	8,318	11,754	3,629	2,912	-717	-19.8
99 Unknown Payroll Postings	0	-20	0	0	0	N/A
Subtotal Personal Services (PS)	610,657	617,032	597,662	567,732	-29,930	-5.0
20 Supplies and Materials	25,972	27,198	27,846	28,876	1,030	3.7
30 Energy, Comm. and Bldg Rentals	32,987	35,457	33,977	31,833	-2,144	-6.3
31 Telephone, Telegraph, Telegram, Etc.	8,465	6,462	6,774	4,144	-2,630	-38.8
32 Rentals - Land and Structures	7,080	7,609	6,800	7,093	293	4.3
33 Janitorial Services	2	35	35	53	19	53.4
34 Security Services	409	421	366	489	123	33.5
35 Occupancy Fixed Costs	324	452	513	547	33	6.5
40 Other Services and Charges	32,132	37,400	37,922	30,106	-7,816	-20.6
41 Contractual Services - Other	60,473	90,969	200,344	55,352	-144,992	-72.4
50 Subsidies and Transfers	186,105	180,427	13,384	8,966	-4,418	-33.0
70 Equipment & Equipment Rental	29,338	32,133	23,465	27,383	3,918	16.7
91 Expense Not Budgeted Others	1,866	-566	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	385,153	417,998	351,426	194,842	-156,584	-44.6
Gross Funds	995,809	1,035,030	949,087	762,573	-186,514	-19.7

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GA0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	10,845	8,386	10,335	1,949	90.3	83.0	58.0	-25.0
(1030) Training and Employee Development	266	2,580	0	-2,580	0.0	3.0	0.0	-3.0
(1040) Labor Management and Partnerships	0	0	0	0	0.0	0.0	0.0	0.0
(1045) Contracting and Procurement	2,126	1,476	1,869	393	34.0	41.0	19.0	-22.0
(1055) Property Management	11,963	5,986	558	-5,429	8.0	9.0	0.0	-9.0
(1080) Information Technology	14,500	15,015	14,261	-754	121.0	96.0	73.0	-23.0
(1095) Financial Services/Business Operations	2,354	568	1,130	562	1.0	7.0	3.0	-4.0
(1110) Risk Management	2,635	3,909	0	-3,909	22.0	25.0	0.0	-25.0
(1120) Legal	2,203	804	0	-804	99.5	17.0	0.0	-17.0
(1140) Fleet	859	0	0	0	2.0	0.0	0.0	0.0
(1160) Communications	1,189	552	349	-203	24.0	11.0	2.0	-9.0
(1200) Customer Service	0	0	502	502	0.0	0.0	6.0	6.0
(1220) Performance Management	0	0	566	566	0.0	0.0	4.0	4.0
(1400) Special Education-Local Funded	-711	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	48,230	39,276	29,570	-9,707	401.8	292.0	165.0	-127.0
(100F) Agency Financial Operations								
(110F) Budget Operations	3,015	2,079	1,728	-351	25.0	21.9	11.0	-10.9
(120F) Accounting Operations	4,095	2,770	2,082	-687	44.0	41.5	38.0	-3.5
Subtotal (100F) Agency Financial Operations	7,110	4,849	3,810	-1,039	69.0	63.4	49.0	-14.4
(1500) School System Management								
(1510) School Based Administration	44,833	47,079	41,273	-5,806	689.2	576.0	488.0	-88.0
(1520) School Operations Support	3,926	3,740	23,773	20,032	37.0	56.0	51.0	-5.0
(1530) Governance	1,957	0	0	0	26.0	0.0	0.0	0.0
(1540) Management, Direction & Oversight	3,204	3,081	3,913	833	17.0	21.0	29.0	8.0
(1550) School Transformation	6	0	118	118	0.0	0.0	1.0	1.0
Subtotal (1500) School System Management	53,927	53,900	69,078	15,177	769.2	653.0	569.0	-84.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(2000) Instructional Programs								
(1700) State Education Agency	-2	0	0	0	0.0	0.0	0.0	0.0
(2010) Vocational Education- Carl D. Perkins	0	5,283	4,434	-849	0.0	0.0	22.0	22.0
(2020) Vocational Education- Tech Prep	0	572	611	39	0.0	0.0	0.0	0.0
(2100) General Education	265,029	238,157	255,734	17,577	3,547.1	3,078.2	2,724.0	-354.2
(2140) Substitute Teachers	4,133	3,376	0	-3,376	65.5	28.0	93.0	65.0
(2150) Gifted and Talented	436	310	0	-310	11.0	2.0	0.0	-2.0
(2200) Early Childhood Education	20,016	30,547	58,780	28,233	543.0	551.9	871.7	319.8
(2300) ESL/Bilingual Education	14,802	19,518	15,159	-4,358	302.7	274.0	189.0	-85.0
(2400) Vocational Education	12,143	7,589	2,064	-5,526	261.9	104.0	55.0	-49.0
(2500) Afterschool Programs	14,554	17,390	16,091	-1,299	71.0	40.3	41.0	0.7
(2600) Summer School Programs	6,975	3,198	5,194	1,996	2.0	80.0	80.0	0.0
(2700) Textbook Program	6,651	7,195	6,077	-1,118	2.0	2.0	2.0	0.0
(2750) Library & Media	116	223	0	-223	2.0	0.0	0.0	0.0
(2900) Instructional Tech and System Support	2,278	1,222	4,643	3,421	4.0	0.0	0.0	0.0
(SUPT) Superintendent Initiatives	11,940	0	596	596	0.0	0.0	5.0	5.0
Subtotal (2000) Instructional Programs	359,071	334,579	369,382	34,803	4,812.1	4,160.4	4,082.7	-77.7
(3000) Special Education Local								
(3010) Special Education- Idea	0	14,677	16,657	1,980	0.0	133.0	153.0	20.0
(3020) Special Education- Preschool	0	287	314	27	0.0	1.0	1.0	0.0
(3100) Special Ed Local Program and Services	38,562	7,209	9,161	1,952	89.0	200.0	200.0	0.0
(3200) Special Education Local Administration	48,573	67,261	64,827	-2,434	1,090.1	906.4	809.8	-96.5
(BKJO) Blackmon-Jones Decree	1,514	0	0	0	0.0	0.0	0.0	0.0
(COMP) Blackmon-Jones Decree	2,300	0	0	0	0.0	0.0	0.0	0.0
Subtotal (3000) Special Education Local	90,950	89,434	90,959	1,525	1,179.1	1,240.4	1,163.8	-76.5
(4000) Instructional Support Services								
(4001) Title I	0	0	10	10	0.0	0.0	0.0	0.0
(4100) Title I	-13	0	0	0	0.0	0.0	0.0	0.0
(4200) Curriculum Development & Implementation	9,289	1,150	2,877	1,727	78.0	32.0	15.0	-17.0
(4300) Professional Development Programs	3,441	957	3,433	2,476	39.0	5.0	2.0	-3.0
(4400) Transportation	164	246	0	-246	0.0	0.0	0.0	0.0
(4500) Local Assessmt & Accountability Programs	0	0	0	0	0.0	0.0	0.0	0.0
(4600) Local Grants Administration	20,634	1,115	4,101	2,986	53.0	84.7	20.0	-64.7
(4700) Parental Engagement	2,843	3,000	7,338	4,338	0.0	1.0	2.0	1.0
Subtotal (4000) Instructional Support Services	36,359	6,468	17,760	11,291	170.0	122.7	39.0	-83.7

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4002) Title 2 Grants								
(4250) Administration LEA Programs	0	691	830	139	0.0	2.0	11.0	9.0
(4255) Professional Development Program	0	5,189	4,966	-223	0.0	20.0	13.0	-7.0
(4260) Prof. Development Literacy and Numeracy	0	1,301	3,548	2,247	0.0	0.0	35.0	35.0
(4265) Prof. Development Mentoring Program	0	2,000	2,500	500	0.0	15.0	21.0	6.0
(4270) Professional Development Schools Program	0	3,067	3,480	413	0.0	0.0	0.0	0.0
Subtotal (4002) Title 2 Grants	0	12,248	15,324	3,076	0.0	37.0	80.0	43.0
(4003) Title 3 Grants								
(4365) ESL/Bilingual Education-Local Schools	0	399	446	47	0.0	0.0	0.0	0.0
(4370) ESL/Bilingual Education- Private Schools	0	29	23	-7	0.0	0.0	0.0	0.0
(4375) ESL/Bilingual Education-Significant Incr	0	94	75	-19	0.0	0.0	0.0	0.0
SubTotal (4003) Title 3 Grants	0	522	543	21	0.0	0.0	0.0	0.0
(4004) Title 4 Grants								
(4450) Administration- LEA Programs	0	1,016	1,245	229	0.0	13.3	15.0	1.7
(4455) Safe& Drug Free Schs Pgrm-Parochial Schs	0	122	140	18	0.0	0.0	0.0	0.0
(4460) Safe& Drug Free Schs Pgrm- Non-Parochial	0	53	66	13	0.0	0.0	0.0	0.0
SubTotal (4004) Title 4 Grants	0	1,191	1,451	260	0.0	13.3	15.0	1.7
(4005) Title 5 Grants								
(4550) Administration- LEA Programs	0	15	0	-15	0.0	0.0	0.0	0.0
(4560) Innovative Education Lea Programs	0	377	439	62	0.0	8.0	5.0	-3.0
SubTotal (4005) Title 5 Grants	0	391	439	48	0.0	8.0	5.0	-3.0
(4011) Title 1 SEA Set-Aside								
(4060) School Improvement Program SEA Grants	0	1,000	1,283	283	0.0	0.0	14.0	14.0
Subtotal (4011) Title 1 Sea Set-aside	0	1,000	1,283	283	0.0	0.0	14.0	14.0
(4014) After School Learning Center								
(4480) After School Learning Progs- Competitive	0	0	481	481	0.0	0.0	3.0	3.0
Subtotal (4014) After School Learning Center	0	0	481	481	0.0	0.0	3.0	3.0
(4021) Title 1 Part B								
(4070) Reading First	0	2,016	943	-1,072	0.0	10.5	0.0	-10.5
Subtotal (4021) Title 1 Part B	0	2,016	943	-1,072	0.0	10.5	0.0	-10.5

(Continued on next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4022) Title 2 Part D								
(4290) Instructional Technology LEA-programs	0	476	501	24	0.0	2.0	0.0	-2.0
Subtotal (4022) Title 2 Part D	0	476	501	24	0.0	2.0	0.0	-2.0
(4032) Title 2 Part D								
(4295) Instructional Technology-Competitive	0	0	500	500	0.0	0.0	0.0	0.0
Subtotal (4032) Title 2 Part D	0	0	500	500	0.0	0.0	0.0	0.0
(4101) Title 1 Grant								
(4010) LEA Administration	0	2,284	3,812	1,528	0.0	30.0	37.0	7.0
(4015) Homeless Children Program	0	250	0	-250	0.0	4.0	0.0	-4.0
(4020) Parental Involvement Reserve	0	329	389	60	0.0	0.0	0.0	0.0
(4025) Neglected & Delinquent Youth Reserve	0	475	479	4	0.0	8.0	6.0	-2.0
(4030) School Improvement Program Reserve	0	3,093	3,866	773	0.0	22.0	31.0	9.0
(4035) Other Title 1 Services Reserve	0	6,801	5,016	-1,785	0.0	38.0	5.0	-33.0
(4040) Professional Development Reserves	0	1,621	1,943	322	0.0	0.0	0.0	0.0
(4045) Supplemental Services Reserve	0	4,639	5,799	1,160	0.0	0.0	0.0	0.0
(4050) Choice Transportation Reserve	0	1,546	1,933	387	0.0	0.0	0.0	0.0
(4055) Educational Programs-Schools	0	16,935	20,758	3,823	0.0	145.0	250.0	105.0
Subtotal (4101) Title 1 Grant	0	37,974	43,995	6,021	0.0	247.0	329.0	82.0
(5000) Student Support Services								
(5050) Student Services	615	546	588	42	4.0	6.0	4.0	-2.0
(5100) Guidance Counseling	418	0	0	0	6.0	4.0	0.0	-4.0
(5200) Health Services	867	1,028	904	-124	1.0	1.5	4.0	2.5
(5300) Intervention Services	1,278	0	0	0	6.0	0.0	0.0	0.0
(5400) Transitory Services	882	510	0	-510	12.5	25.3	.0	-25.3
(5500) Athletics	4,163	2,830	4,999	2,169	16.0	15.0	15.0	0.0
(5600) Truancy Services	175	0	369	369	2.0	0.0	2.0	2.0
(5700) Cocurriculum/extra-curricular Activities	486	500	1,014	514	0.0	0.0	0.0	0.0
(5800) Student Affairs	61	85	75	-10	2.0	2.0	1.0	-1.0
(5850) Scholarships	0	71	72	1	0.0	0.0	0.0	0.0
(5900) Student Hearings	223	0	0	0	0.0	3.0	0.0	-3.0
Subtotal (5000) Student Support Services	9,169	5,569	8,021	2,452	49.5	56.8	26.0	-30.8

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(6000) Non-Instructional Support Services								
(6100) Custodial Services	32,746	31,509	33,824	2,315	544.3	535.0	513.0	-22.0
(6200) Facilities and Infrastructure	85,040	26,018	0	-26,018	416.5	385.5	0.0	-385.5
(6300) Food Services	22,861	26,340	19,238	-7,103	204.6	265.0	265.0	0.0
(6400) Security Services	11,210	12,916	3,588	-9,328	44.0	44.0	44.0	0.0
(6600) Public Utilities	45,439	42,628	43,608	979	0.0	0.0	0.0	0.0
(6700) Data Integrity & Business Systems Improv	0	0	6,258	6,258	0.0	0.0	3.0	3.0
Subtotal (6000) Non-Instructional Support Services	197,297	139,411	106,515	-32,896	1,209.3	1,229.5	825.0	-404.5
(7000) Special Education State								
(7100) Special Education Litigation	4,776	4,160	0	-4,160	0.0	0.0	0.0	0.0
(7200) Special Ed State Program and Services	33,971	500	100	-400	126.5	0.0	0.0	0.0
(7300) Special Education Transportation	24,562	75,274	0	-75,274	1,610.0	1,146.0	0.0	-1,146.0
(7400) Special Education Tuition Payments	117,788	136,897	0	-136,897	0.0	0.0	0.0	0.0
Subtotal (7000) Special Education State	181,098	216,831	100	-216,731	1,736.5	1,146.0	0.0	-1,146.0
(8000) Other State Functions								
(8100) Assessment and Accountability Programs	7,772	1,545	1,089	-456	10.5	0.0	5.0	5.0
(8300) Correction System Instructional Programs	3,936	0	0	0	76.4	0.0	0.0	0.0
(8400) General Education Tuition Payments	3,203	1,125	529	-596	6.0	4.0	1.0	-3.0
(8500) Grants Administration	27,503	281	300	19	36.0	0.0	4.0	4.0
(8600) Supplemental Services	-31	0	0	0	0.0	0.0	0.0	0.0
(8700) NCLB-transportation	-25	0	0	0	0.0	0.0	0.0	0.0
Subtotal (8000) Other State Functions	42,357	2,951	1,919	-1,033	128.9	4.0	10.0	6.0
(9090) Non-Programmatic Departments								
(9900) Non-Programmatic Departments	3,776	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9090) Non-programmatic Departments	3,776	0	0	0	0.0	0.0	0.0	0.0
(9960) Yr End Close								
No Activity Assigned	5,689	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Yr End Close	5,689	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	1,035,030	949,087	762,573	-186,514	10,525.4	9,286.0	7,375.5	-1,910.5

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GA0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$778,067	7,951.8
FY 2009 Budget Target Adjustment (current services funding level)	\$16,549	-350.3
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$794,616	7,601.5
Baseline Adjustments:		
Transfer UPSFF maintenance funds to OPEFM;	-18,172	-383.0
Transfer DCPS attorneys to the Office of the Attorney General; and	0	-29.0
Transfer non-LEA functions, including special education nonpublic tuition and special education transportation, to other agencies.	-231,497	-1,199.0
Subtotal: Baseline Adjustments	-\$249,669	-1,611.0
Policy Initiatives:		
Net impact of implementing OSSE's UPSFF recommendations, aligning DCPS enrollment with projected citywide enrollment, and increase for DCPS instructional program budget; and	14,573	0.0
Add 220 new high quality Pre-K placements.	2,589	22.0
Subtotal: Policy Initiatives	\$17,162	22.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$562,109	6,012.5
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$10,004	29.5
Baseline Adjustments:		
Align budget authority with projected resources.	-216	0.0
Subtotal: Baseline Adjustments	-\$216	0.0
Cost Savings:		
Align budget with certified resources; and	-2,831	0.0
Transfer lease income dedicated for facilities improvements to OPEFM.	-3,286	-13.5
Subtotal: Cost Savings	-\$6,117	-13.5
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$3,671	16.0

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Table GA0-5 (Continued)
(dollars in thousands)

FEDERAL PAYMENTS: FY 2008 APPROVED BUDGET & FTEs	\$15,000	0.0
Baseline Adjustments:		
Reduction of appropriated FY 2008 Federal Payments.	-15,000	0.0
Subtotal: Baseline Adjustments	-15,000	0.0
Policy Initiatives:		
Align budget authority with President's proposed FY 2009 Federal Payment for DCPS reform and school improvement.	38,000	0.0
Subtotal: Policy Initiatives	\$38,000	0.0
FEDERAL PAYMENTS: FY 2009 PROPOSED BUDGET & FTEs	\$38,000	0.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs		
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$8,832	251.6
Baseline Adjustments:		
Align budget authority with projected resources.	582	-111.6
Subtotal: Baseline Adjustments	\$582	-111.6
Policy Initiatives:		
Realign budget authority with certified resources.	100	0.0
Subtotal: Policy Initiatives	\$100	0.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$9,514	140.0
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs		
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$5,962	77.0
Baseline Adjustments:		
Align budget with projected private grants.	-2,179	-28.0
Subtotal: Baseline Adjustments	-\$2,179	-28.0
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$3,784	49.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs		
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$131,222	976.1
Baseline Adjustments:		
Align budget authority with projected grant including OSSE transfers.	14,274	181.9
Subtotal: Baseline Adjustments	\$14,274	181.9
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$145,495	1,158.0
TOTAL PROPOSED FY 2009 BUDGET & FTES	\$762,573	7,375.5

Agency Performance Measures

Table GA0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Increase number of schools with annual improvement in both DC-CAS ELA and Math scores	N/A	52	57	62	68
2. Increase percent of 9th, 10th and 11th grade students taking Preliminary Scholastic Aptitude Test (PSAT)	N/A	51%	75%	85%	90%
3. Increase on-time completion rate for IEPs and triennial evaluations	N/A	43%	65%	80%	95%
4. Increase the pool of potential principal candidates	N/A	188	300	350	400
5. Increase the graduation rate	66%	N/A	N/A	3.0%*	3.0%*
6. Decrease the dropout rate	6.0%	6.3%	N/A	0.2%*	0.2%*
7. Decrease the truancy rate	16.6%	15.7%	N/A	2.0%*	2.0%*
8. Improve, from prior year, principal, teacher, student and parent assessment of the school environment	N/A	N/A	N/A	TBD	TBD
9. Improve, from prior year, parent satisfaction with schools and district	N/A	N/A	N/A	TBD	TBD
10. Improve, from prior year, teacher and principal satisfaction with Central Office service	N/A	N/A	N/A	TBD	TBD

*Over the prior year

IEP- Individual Education Plan

District of Columbia Public Schools Uniform Per Student Funding Formula Allocation

FY 2009 BUDGET

Foundation Amount =

\$ 8,770

	Weighting	FY 2009 Proposed Enrollment	Per Pupil Allocation (Rounded)	Total Revenue (Rounded)
General Education				
Pre-School	1.34	1,570	\$11,751	\$ 18,449,774
Pre-Kindergarten (Pre-K)	1.30	2,882	\$11,401	\$ 32,856,646
Kindergarten	1.30	3,720	\$11,401	\$ 42,410,155
Grades 1-3	1.00	10,714	\$8,770	\$ 93,961,230
Grades 4-5	1.00	6,106	\$8,770	\$ 53,548,086
Ungraded ES	1.00	220	\$8,770	\$ 1,927,410
Grades 6 -8	1.03	8,012	\$9,033	\$ 72,369,065
Ungraded MS/ JHS	1.03	66	\$9,033	\$ 597,408
Grades 9 -12	1.16	12,337	\$10,173	\$ 125,504,720
Ungraded SHS	1.16	999	\$10,173	\$ 10,158,688
Alternative	1.17	191	\$10,261	\$ 1,962,746
Special Education School	1.17	927	\$10,261	\$ 9,510,965
Subtotal General Education				\$ 463,256,893
Total Student Enrollment		47,744		
Special Education				
Level 1	0.52	1,321	\$4,560	\$ 6,024,099
Level 2	0.79	2,697	\$6,928	\$ 18,685,036
Level 3	1.36	1,066	\$11,927	\$ 12,713,994
Level 4	2.37	1,935	\$20,784	\$ 40,217,514
Subtotal for Special Education				\$ 77,640,643
Other Categories				
LEP/NEP	0.40	3,956	\$3,508	\$ 13,877,211
Summer School	0.17	4,919	\$1,491	\$ 7,334,253
Special Ed Summer School			\$	-
Subtotal for Other Categories				\$ 21,211,464
Total Local Education Agency				\$ 562,108,999

Teachers' Retirement System

www.dcrb.dc.gov

Telephone: 202-343-3200

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$14,539,909	\$6,000,000	\$0	-100.0

The Teachers' Retirement System provides the District's required contribution to this retirement plan, which is administered by the District of Columbia Retirement Board (DCRB).

Under provisions of the National Capital Revitalization and Self-Government Improvement Act of 1997, the federal government assumed the District's unfunded pension liability for the retirement plans for teachers, police officers, firefighters and judges. Pursuant to the act, the federal government will pay the retirement and death benefits, and a defined share of disability benefits, for employees for service accrued prior to June 30, 1997. The costs for benefits earned subsequently are the responsibility of the Government of the District of Columbia. This budget reflects the required annual District contribution to fund these earned benefits.

Pursuant to District Code Section 1-907.02(a), the District is required to budget the pension contribution at an amount equal to or greater than the amount certified by the DCRB on the basis of a prescribed actuarial study and formula calculation that is set forth in section 1-907.03 of the code. On December 24, 2007, the DCRB transmitted the certified contribution for inclusion in the District's FY 2009 proposed budget as reflected in this chapter.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GX0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GX0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	15,431	14,540	6,000	0	-6,000	-100.0
Total for General Fund	15,431	14,540	6,000	0	-6,000	-100.0
Gross Funds	15,431	14,540	6,000	0	-6,000	-100.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GX0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GX0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	15,431	14,540	6,000	0	-6,000	-100.0
Subtotal Nonpersonal Services (NPS)	15,431	14,540	6,000	0	-6,000	-100.0
Gross Funds	15,431	14,540	6,000	0	-6,000	-100.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GX0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GX0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Teachers' Retirement System								
(1100) Teachers' Retirement System	14,540	6,000	0	-6,000	0.0	0.0	0.0	0.0
Subtotal (1000) Teachers' Retirement System	14,540	6,000	0	-6,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	14,540	6,000	0	-6,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GX0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$6,000	0.0
FY 2009 Budget Target Adjustment (align with actuarial estimate)	-\$6,000	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$0	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0

Office of the State Superintendent of Education

www.osse.dc.gov

Telephone: 202-727-6436

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$85,394,554	\$318,552,377	\$389,049,275	22.1
FTEs	80.0	131.5	408.5	210.6

The mission of the Office of the State Superintendent of Education (OSSE) is to ensure that all District residents receive an excellent education and are fully prepared for success in the 21st century.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Early childhood education - Invest in high-quality early childhood education to foster benefits for the individual encompassing preparation for learning in school, promoting subsequent success in the elementary grades and extending to high school graduation and workforce success.

Objective 2: Educator quality - Develop high standards as well as systems of support and intervention. Educator quality at all education stages, from early childhood education through postsecondary and adult education, is central to how well standards, curricula, and programs of study are implemented, and a critical factor affecting student achievement.

Objective 3: Preparation for postsecondary education and the workforce - Promote strategic efforts aimed at ensuring that all of our learners, whether youth or adult, are prepared for further learning, postsecondary education and the workforce to provide benefits for the District's residents and economy. The needs of our regional economy require that employees have postsecondary education to ensure economic sufficiency and future success.

Objective 4: Early, family, and adult literacy - Foster early, family, and adult literacy. Early literacy has a significant impact on academic success over time while family literacy has impacts for the adult learner as well as the educational environment for children. Improvements in adult literacy, such as acquiring a high school equivalency credential, enhance the overall quality of life for the individual, the family, and the community.

Objective 5: Special education – Completely reengineer special education to improve service delivery mechanisms and remediate actions that have resulted in litigation and Individuals with Disabilities Education Act (IDEA) “high-risk” designation by the U.S. Department of Education.

Objective 6: Federal grants management reform - Address the U.S. Department of Education’s “high-risk grantee” designation to ensure continued access to all available federal funds.

Objective 7: Statewide longitudinal data warehouse – Improve student achievement by making data an effective and efficient tool at the school and district level and enable the targeting of resources as a tool to inform policy makers about the results of investments in specific programming. The enhanced availability and use of data will also be crucial to addressing the challenges described above through improved reporting, transparency and performance.

To view complete agency performance plans, please visit the ‘Performance Plans and Reports’ link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **The State Board of Education** - advises the State Superintendent of Education on educational matters and approves the following:
 - State academic standards following a recommendation by the State Superintendent of Education;
 - High school graduation requirements;
 - Standards for high school equivalence credentials;
 - State definition of “adequate yearly progress,” standards for “highly qualified teacher,” and “student proficiency”;
 - Standards for accreditation and certification of teacher preparation programs;
 - The state accountability plan for the District of Columbia, developed by the State Superintendent for Education;
 - State policies for parental involvement;
 - State policies for supplemental education service providers;
 - Rules for residency verification;
 - The list of charter school accreditation organizations;
 - Categories and format of the annual report card;
 - State rules for enforcing school attendance requirement; and
 - State standards for home schooling.

- **Business and Support Services** - provides human resources, procurement, administrative management, facilities and risk management services to the OSSE, nutrition services to the residents of the District of Columbia, and facilities financing and technical assistance to Public Charter Schools.

- **Nutrition Services** - ensures that children and families receive year-round access to well-balanced meals by providing federal reimbursements, as well as training and nutrition education to program participants. Nutrition Services assists stakeholders in maintaining a high level of compliance with U.S. Department of Agriculture (USDA) rules and regulations, thus improving the overall health and learning potential of those in the District of Columbia who are at-risk for hunger.

- **Educational Facilities and Partnerships** - Public Charter School Financing and Support provides financing and technical assistance to enable Local Education Agencies (LEAs) to create and maintain facilities that support the learning efforts of their students.

- **Education Excellence** - is comprised of the Early Care and Education Administration (ECEA), K-12, Post Secondary Education, Workforce Readiness programs, and Special Education.
- **Higher Education Financial Services (HEFS)** - provides financial grants and comprehensive information about postsecondary education by developing and maintaining relationships with key stakeholders so that District residents can achieve their higher education goals, become engaged citizens, and actively contribute to improving the quality of life in the District of Columbia.
- **Special Education** - provides leadership for the state system of special education services in the District of Columbia. This department is responsible for ensuring full implementation of IDEA in all LEAs, through the establishment of a system of monitoring, technical assistance, and grant management. Additionally, this department leads the agency in the development, implementation, and evaluation of the state's special education initiatives to establish and maintain high-quality special education services for children and families in the District of Columbia.
- **Standards and Accountability** - establishes, in conjunction with the State Board of Education, strong learning standards and assessments for all District learners. The No Child Left Behind (NCLB) Act requires all students to perform at or above grade-level proficiency in reading and math by the end of the 2013-14 school year. The Standards and Accountability Office provides instructional and learning support to local education agency improvement efforts, addressing topics and issues that cross learning areas. Standards teams conduct various analyses of local education agencies including results of state tests, provide technical assistance on development of local education agency improvement plans for improving student performance, and provide technical assistance and professional development to advance Career and Technical programs for District learners.
- **The Office of the Chief Financial Officer** - enhances the fiscal and financial stability, accountability and integrity of the agency by providing financial and budgetary information to OSSE's divisions and program/administrative departments in order to ensure the appropriate collection/allocation, utilization, and control of city resources. This division monitors statewide financial data and activity including the OSSE budget and projections, oversight of DCPS and Public Charter school budgets, and statewide financial reporting, planning, analysis, and accounting.
- **The Chief Information Officer**- develops and enforces policies and standards for information technology in the OSSE. This division identifies where and how technology can systematically support the business processes of the agency as well as assessing new and emerging technologies to determine their potential application to OSSE programs and services.
- **Policy, Research & Analysis** - produces reports and informational papers in response to legislative requirements and on topics of relevance to policymakers and the public; creates opportunities through meetings and public forums for education stakeholders to explore topics and resolves cross-cutting policy issues; and provides outreach on education information and policy issues to policymakers, practitioners, and the public.
- **Planning & Performance/EdStat** - is responsible for establishing a strategy for the OSSE and performance metrics associated with each initiative identified in the OSSE plan. This department further helps ensure that staff roles, responsibilities and performance align with the strategic plan metrics. EdStat is the OSSE's process of shared inquiry used to foster accountability by providing relevant data, using that data to make decisions, and then closely monitoring the impact of those decisions based on agreed upon performance indicators.

- **The Office of Legal Counsel** - serves as the chief legal advisor to the OSSE and to its various divisions, departments, and offices. The Legal Counsel also represents the OSSE in litigation in courts, recommends decisions in adjudicatory matters before the agency, assists the agency in its decision making capacity, and performs a variety of legal functions regarding internal and other administrative matters.
- **The Office of Review and Compliance (ORC)** - conducts special education administrative due process hearings per the IDEA. In addition, the office conducts internal control reviews and provides technical assistance to all government offices receiving federal funds for the purpose of education, including the OSSE, LEAs and District Private Schools to ensure compliance with federal laws, grants and state requirements. The ORC also conducts reviews and investigations on issues of waste, fraud and abuse as well as prepares an annual audit plan.
- **Communications, Community Outreach and Customer Service** – communicates the OSSE’s mission, goals, and objectives to targeted audiences; connects with the general public through community outreach efforts; and provides customer service through all means of communication with the general public. The OSSE’s audiences include the general public; internal agency employees; partners; stakeholders; the media and external audiences in government; and business, labor, education, and other communities. This department serves as a conduit with all OSSE divisions and other government agencies to ensure the ongoing dissemination of consistent, accurate and timely information that will generate awareness, information, resources, and services about the OSSE and its role as the primary education agency in the District. In addition, this department also identifies and creates opportunities that will highlight OSSE’s resources and services in an effort to build strong and positive relationships with the community.

The agency’s FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GD0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GD0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	12,684	14,423	61,905	119,894	57,989	93.7
Special Purpose Revenue Funds	71	164	10,322	10,567	245	2.4
Total for General Fund	12,755	14,587	72,228	130,461	58,233	80.6
Federal Resources						
Federal Payments	42,250	41,171	46,000	53,091	7,091	15.4
Federal Grant Funds	29,198	29,418	200,325	160,535	-39,790	-19.9
Total for Federal Resources	71,449	70,590	246,325	213,626	-32,698	-13.3
Private Funds						
Private Grant Funds	4	50	0	0	0	N/A
Total for Private Funds	4	50	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	164	167	0	44,962	44,962	N/A
Total for Intra-District Funds	164	167	0	44,962	44,962	N/A
Gross Funds	84,372	85,395	318,552	389,049	70,497	22.1

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table GD0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table GD0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	32.0	41.0	61.3	239.3	178.0	290.6
Special Purpose Revenue Funds	1.0	2.0	4.0	0.0	-4.0	-100.0
Total for General Fund	33.0	43.0	65.3	239.3	174.0	266.7
Federal Resources						
Federal Payments	14.0	17.0	15.0	19.0	4.0	26.7
Federal Grant Funds	21.0	20.0	51.3	142.3	91.0	177.4
Total for Federal Resources	35.0	37.0	66.3	161.3	95.0	143.3
Intra-District Funds						
Intra-District Funds	0.0	0.0	0.0	8.0	8.0	N/A
Total for Intra-District Funds	0.0	0.0	0.0	8.0	8.0	N/A
Total Proposed FTEs	68.0	80.0	131.5	408.5	277.0	210.6

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GD0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GD0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	1,875	1,875	15,718	23,902	8,184	52.1
12 Regular Pay - Other	2,048	2,896	29,727	3,044	-26,683	-89.8
13 Additional Gross Pay	35	81	1,911	0	-1,911	-100.0
14 Fringe Benefits - Curr Personnel	712	830	8,641	5,320	-3,321	-38.4
15 Overtime Pay	0	2	29	0	-29	-100.0
Subtotal Personal Services (PS)	4,670	5,684	56,026	32,266	-23,760	-42.4
20 Supplies and Materials	84	102	2,862	1,375	-1,487	-51.9
30 Energy, Comm. and Bldg Rentals	47	57	597	92	-505	-84.6
31 Telephone, Telegraph, Telegram, Etc	103	106	251	148	-103	-40.9
32 Rentals - Land and Structures	0	0	1,184	1,417	233	19.7
33 Janitorial Services	14	23	24	85	60	248.0
34 Security Services	32	32	29	149	120	412.6
35 Occupancy Fixed Costs	46	41	71	183	113	158.8
40 Other Services and Charges	1,701	1,763	28,283	15,304	-12,979	-45.9
41 Contractual Services - Other	1,139	1,594	21,130	36,506	15,376	72.8
50 Subsidies and Transfers	76,359	75,934	203,669	299,444	95,775	47.0
70 Equipment & Equipment Rental	176	59	4,426	2,079	-2,347	-53.0
Subtotal Nonpersonal Services (NPS)	79,702	79,711	262,526	356,783	94,257	35.9
Gross Funds	84,372	85,395	318,552	389,049	70,497	22.1

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GD0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GD0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	199	2,392	38	-2,354	3.0	1.3	0.0	-1.3
(1015) Training and Employee Development	27	207	0	-207	0.0	1.3	0.0	-1.3
(1017) Labor Relations	0	9	0	-9	0.0	0.1	0.0	-0.1
(1020) Contracting and Procurement	70	121	87	-34	2.0	1.6	0.0	-1.6
(1030) Property Management	582	101	0	-101	2.0	0.8	0.0	-0.8
(1040) Information Technology	231	1,165	0	-1,165	1.0	3.1	0.0	-3.1
(1050) Financial Management	76	123	0	-123	1.0	1.3	0.0	-1.3
(1055) Risk Management	49	38	0	-38	0.0	0.6	0.0	-0.6
(1060) Legal	4	11	0	-11	0.0	0.1	0.0	-0.1
(1070) Fleet Management	0	12	0	-12	0.0	0.1	0.0	-0.1
(1080) Information Technology	421	173	0	-173	4.0	1.8	0.0	-1.8
(1085) Customer Service	0	64	0	-64	0.0	0.6	0.0	-0.6
(1090) Performance Management	188	192	0	-192	8.0	1.3	0.0	-1.3
Subtotal (1000) Agency Management Program	1,846	4,609	125	-4,484	21.0	14.0	0.0	-14.0
(100F) Agency Financial Operations								
(110F) Budget Operations	126	352	0	-352	0.0	3.0	0.0	-3.0
Subtotal (100F) Agency Financial Operations	126	352	0	-352	0.0	3.0	0.0	-3.0
(2000) Nutrition Services								
(0200) Nutrition Services - Activity	29,339	31,107	0	-31,107	15.0	15.3	0.0	-15.3
Subtotal (2000) Nutrition Services	29,339	31,107	0	-31,107	15.0	15.3	0.0	-15.3
(3000) Higher Education Financial Services								
(0300) Higher Education Financial Services	40,733	33,000	0	-33,000	18.0	0.0	0.0	0.0
(0302) DC Tuition Assistance Grant	0	77	0	-77	0.0	15.0	0.0	-15.0
(0303) DC Leveraging Ed. Assistance Partnership	0	6,844	0	-6,844	0.0	4.0	0.0	-4.0
Subtotal (3000) Higher Education Financial Services	40,733	39,920	0	-39,920	18.0	19.0	0.0	-19.0
(4000) Policy, Research, and Analysis								
(0400) Policy, Research, and Analysis-activity	5,884	5,705	0	-5,705	7.0	8.5	0.0	-8.5
Subtotal (4000) Policy, Research, and Analysis	5,884	5,705	0	-5,705	7.0	8.5	0.0	-8.5

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GD0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GD0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(6000) Education Programs								
(0600) Educational Licensure	2,110	1,702	0	-1,702	15.0	0.0	0.0	0.0
(0601) State Higher Education Executive Office	0	2,370	0	-2,370	0.0	1.8	0.0	-1.8
(0602) Education Licensure Commission	0	456	0	-456	0.0	5.0	0.0	-5.0
(0603) DC Gear-up	0	2,069	0	-2,069	0.0	13.0	0.0	-13.0
Subtotal (6000) Education Programs	2,110	6,596	0	-6,596	15.0	19.8	0.0	-19.8
(7000) Educational Facilities and Partnerships								
(0700) Public Charter School Fin. and Support	5,355	23,148	0	-23,148	4.0	2.5	0.0	-2.5
(0701) Educational Partnerships	0	632	0	-632	0.0	3.5	0.0	-3.5
Subtotal (7000) Educational Facilities and Partnerships	5,355	23,780	0	-23,780	4.0	6.0	0.0	-6.0
(9960) Year End Close								
No Activity Assigned	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	0	0	0	0	0.0	0.0	0.0	0.0
(9980) Payroll Default Program								
No Activity Assigned	0	54,924	0	-54,924	0.0	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	0	54,924	0	-54,924	0.0	0.0	0.0	0.0
(A100) Superintendent Office								
(A110) State Superintendent Support	0	198	626	428	0.0	11.0	5.0	-6.0
(A120) State Board of Education	0	0	1,039	1,039	0.0	0.0	14.0	14.0
(A130) Transition Team	0	0	539	539	0.0	0.0	2.0	2.0
(A140) Special Ed Reform-Blackman Jones	0	0	13,472	13,472	0.0	0.0	7.0	7.0
(A160) Federal Grants Reform	0	0	921	921	0.0	0.0	11.0	11.0
(A170) Education Data Warehouse	0	0	151	151	0.0	0.0	1.0	1.0
(A180) Policy Research & Analysis	0	0	2,116	2,116	0.0	0.0	6.0	6.0
(A190) Planning & Performance	0	0	260	260	0.0	0.0	1.0	1.0
Subtotal (A100) Superintendent Office	0	198	19,124	18,926	0.0	11.0	47.0	36.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GD0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GD0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(A150) Contracts & Procurement								
(A155) Contracts & Procurement	0	431	0	-431	0.0	0.0	0.0	0.0
No Activity Assigned	0	286	0	-286	0.0	0.0	0.0	0.0
Subtotal (A150) Contracts & Procurement	0	717	0	-717	0.0	0.0	0.0	0.0
(A200) Deputy Super - Bus & Support								
(A210) Deputy Superintendent Business & Sup. Srvs.	0	0	636	636	0.0	0.0	2.0	2.0
(A220) Human Resources	0	5,371	472	-4,899	0.0	0.0	7.0	7.0
(A225) Facilities & Maintenance	0	2,400	1,577	-823	0.0	0.0	0.0	0.0
(A230) Procurement	0	65	272	207	0.0	0.0	2.0	2.0
(A235) Administration & Facilities Management	0	578	820	242	0.0	0.0	11.0	11.0
(A240) Nutrition Services	0	0	27,563	27,563	0.0	0.0	16.5	16.5
(A245) Public Charter Financing and Support	0	0	36,697	36,697	0.0	0.0	9.0	9.0
(A260) Residency Coordination	0	0	2,628	2,628	0.0	0.0	0.0	0.0
Subtotal (A200) Deputy Super - Bus & Support	0	8,415	70,665	62,251	0.0	0.0	47.5	47.5
(A300) Standards & Accountability								
(A330) Assessment & Reporting	0	1,888	0	-1,888	0.0	0.0	0.0	0.0
(A340) Accountability	0	719	0	-719	0.0	0.0	0.0	0.0
Subtotal (A300) Standards & Accountability	0	2,608	0	-2,608	0.0	0.0	0.0	0.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GD0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GD0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(A400) Teaching & Learning								
(A410) Education Excellence	0	169	633	464	0.0	0.0	1.0	1.0
(A420) Elem & Second Education	0	35	0	-35	0.0	0.0	0.0	0.0
(A430) Early Care & Education Administration	0	0	85,943	85,943	0.0	0.0	28.0	28.0
(A431) Childcare Program Development	0	0	6,322	6,322	0.0	0.0	6.0	6.0
(A432) Pre-K and School Readiness	0	0	14,544	14,544	0.0	0.0	11.0	11.0
(A433) Early Childhood Infants and Toddlers	0	0	459	459	0.0	0.0	6.0	6.0
(A434) Income Eligibility Determination	0	0	2,036	2,036	0.0	0.0	27.0	27.0
(A440) Career & Technical Education	0	250	37	-213	0.0	0.0	2.0	2.0
(A450) Standards & Accountability	0	1,916	755	-1,161	0.0	0.0	19.0	19.0
(A470) Post Secondary Educ & Workforce Readlines	0	0	726	726	0.0	0.0	12.0	12.0
(A471) Career and Tech Education	0	0	4,574	4,574	0.0	0.0	3.0	3.0
(A472) Adult and Family Education	0	0	3,237	3,237	0.0	0.0	0.0	0.0
(A473) Education Licensure Commission	0	0	820	820	0.0	0.0	4.0	4.0
(A474) Gear Up	0	0	778	778	0.0	0.0	0.0	0.0
(A475) DC Tag	0	0	34,397	34,397	0.0	0.0	12.0	12.0
(A476) Leap	0	0	3,433	3,433	0.0	0.0	0.0	0.0
(A477) Adult Scholarship	0	0	1,800	1,800	0.0	0.0	0.0	0.0
(A479) GED Testing	0	0	325	325	0.0	0.0	0.0	0.0
(A480) K-12 Services	0	112,745	2,076	-110,670	0.0	28.0	30.0	2.0
(A481) Federal Grant Programs	0	0	58,282	58,282	0.0	0.0	0.0	0.0
(A482) Special Populatns & Competitive Programs	0	0	5,787	5,787	0.0	0.0	0.0	0.0
(A483) School Improvement	0	0	2,936	2,936	0.0	0.0	0.0	0.0
(A484) Reading First	0	0	3,185	3,185	0.0	0.0	0.0	0.0
(A485) Accountability and Testing	0	0	7,333	7,333	0.0	0.0	0.0	0.0
(A486) Curriculum and Instruction	0	0	317	317	0.0	0.0	0.0	0.0
(A487) Educator Quality	0	0	15,970	15,970	0.0	0.0	0.0	0.0
(A488) English Language Learners	0	0	957	957	0.0	0.0	0.0	0.0
(A490) Special Education	0	0	22,319	22,319	0.0	0.0	90.0	90.0
(A491) Special Educatn Compliance & Monitoring	0	0	11	11	0.0	0.0	0.0	0.0
(A492) Special Educatn State Complaints	0	0	154	154	0.0	0.0	0.0	0.0
(A493) Special Educatn Training&tech Assistance	0	0	296	296	0.0	0.0	0.0	0.0
(A495) Special Educatn Attorney Fees	0	0	8,091	8,091	0.0	0.0	0.0	0.0
Subtotal (A400) Teaching & Learning	0	115,115	288,531	173,416	0.0	28.0	251.0	223.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GD0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GD0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(A500) Chief Financial Officer								
(A510) Chief Financial Officer	0	0	252	252	0.0	0.0	2.0	2.0
(A520) Budget	0	0	317	317	0.0	0.0	3.0	3.0
(A530) Financial Grants Management	0	0	542	542	0.0	0.0	5.0	5.0
(A540) Accounting	0	0	565	565	0.0	0.0	8.0	8.0
Subtotal (A500) Chief Financial Officer	0	0	1,676	1,676	0.0	0.0	18.0	18.0
(A600) Chief Information Officer								
(A610) Chief Information Officer	0	0	1,975	1,975	0.0	0.0	2.0	2.0
(A620) Knowledge Management	0	0	126	126	0.0	0.0	0.0	0.0
(A630) Applications	0	0	431	431	0.0	0.0	6.0	6.0
(A640) Infrastructure	0	0	254	254	0.0	0.0	3.0	3.0
(A650) Project Management	0	3,831	135	-3,696	0.0	0.0	0.0	0.0
(A660) Data Management	0	0	802	802	0.0	0.0	11.0	11.0
Subtotal (A600) Chief Information Officer	0	3,831	3,723	-108	0.0	0.0	22.0	22.0
(A700) General Counsel								
(A710) General Counsel	0	495	0	-495	0.0	0.0	0.0	0.0
Subtotal (A700) General Counsel	0	495	0	-495	0.0	0.0	0.0	0.0
(A800) Compliance								
(A810) Review & Compliance	0	0	529	529	0.0	0.0	5.0	5.0
(A820) SEID	0	629	0	-629	0.0	0.0	0.0	0.0
(A830) Investigation	0	0	429	429	0.0	0.0	3.0	3.0
(A840) Student Hearing Office	0	0	3,095	3,095	0.0	0.0	5.0	5.0
(A850) Records Management	0	0	180	180	0.0	0.0	2.0	2.0
Subtotal (A800) Compliance	0	629	4,233	3,605	0.0	0.0	15.0	15.0
(A900) Plan, Performance & Public Engage								
(A930) Planning & Perform (Ed. Stat)	0	687	0	-687	0.0	0.0	0.0	0.0
(A940) Comms, Boards & Advisories	0	80	0	-80	0.0	0.0	0.0	0.0
(A950) Student Svcs. & Parent Engagement	0	1,105	0	-1,105	0.0	0.0	0.0	0.0
(A960) Community Outreach & Communications	0	1,004	972	-31	0.0	0.0	8.0	8.0
(A970) Volunteerism	0	434	0	-434	0.0	0.0	0.0	0.0
Subtotal (A900) Plan, Performance & Public Engagmt.	0	3,311	972	-2,338	0.0	0.0	8.0	8.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GD0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GD0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(S100) Agency Management Program								
(1120) Legal	0	2,660	0	-2,660	0.0	0.0	0.0	0.0
Subtotal (S100) Agency Management Program	0	2,660	0	-2,660	0.0	0.0	0.0	0.0
(S150) School System Management								
(1530) Governance	0	136	0	-136	0.0	0.0	0.0	0.0
(1540) Management, Direction & Oversight	0	199	0	-199	0.0	0.0	0.0	0.0
Subtotal (S150) School System Management	0	335	0	-335	0.0	0.0	0.0	0.0
(S200) Instructional Programs								
(2100) General Education	0	462	0	-462	0.0	0.0	0.0	0.0
(2300) ESL/Bilingual Education	0	208	0	-208	0.0	0.0	0.0	0.0
Subtotal (S200) Instructional Programs	0	669	0	-669	0.0	0.0	0.0	0.0
(S300) Special Education Local								
(COMP) Blackmon-Jones Decree	0	5,000	0	-5,000	0.0	0.0	0.0	0.0
Subtotal (S300) Special Education Local	0	5,000	0	-5,000	0.0	0.0	0.0	0.0
(S700) Special Education State								
(7200) Special Ed State Program and Services	0	3,333	0	-3,333	0.0	0.0	0.0	0.0
Subtotal (S700) Special Education State	0	3,333	0	-3,333	0.0	0.0	0.0	0.0
(S800) Other State Functions								
(8400) General Education Tuition Payments	0	2,838	0	-2,838	0.0	0.0	0.0	0.0
Subtotal (S800) Other State Functions	0	2,838	0	-2,838	0.0	0.0	0.0	0.0
(U400) Academic Affairs								
(4005) Adult Literacy	0	1,407	0	-1,407	0.0	7.0	0.0	-7.0
Subtotal (U400) Academic Affairs	0	1,407	0	-1,407	0.0	7.0	0.0	-7.0
Total Proposed Operating Budget	85,395	318,552	389,049	70,497	80.0	131.5	408.5	277.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GD0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$61,905	61.3
FY 2009 Budget Target Adjustment (current services funding level)	-\$1,550	-0.3
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$60,750	61.0
Baseline Adjustments:		
Adjust FTE count to transition state functions to OSSE;	0	229.0
Transfer DHS Early Care and Education Administration program to OSSE;	41,154	3.0
Transfer functions from DCPS to OSSE;	231,497	1,199.0
Fund Blackman-Jones alternative dispute resolution;	9,300	0.0
Revise fixed cost estimates;	-53	0.0
Provide funds to support the Student Hearing Office; and	2,148	0.0
Transfer OSSE general counsel program to OAG.	-869	-2.8
Subtotal: Baseline Adjustments	\$283,176	1,428.2
Cost Savings:		
Transfer special education nonpublic tuition payments to new agency;	-141,700	0.0
Transfer special education transportation to new agency;	-75,558	-1,146.0
Transfer swing space transportation to school transit subsidy budget;	-2,357	0.0
Transfer projected attorney fee payments to DCPS;	-8,091	0.0
Reorganize personnel and eliminate vacant positions;	-5,992	-104.0
Align natural gas estimates with usage and rates;	-37	0.0
Revise fixed costs, including rent reduction; and	-945	0.0
Align fringe benefit rate with agency's 3-year average (18.2%).	-206	0.0
Subtotal: Cost Savings	-\$234,886	-1,250.0
Policy Initiatives:		
Fund personnel and procurement assessment.	125	0.0
Net Increase Including: Internal reallocation to fund 380 Pre-K slots, 3 FTEs for State Board of Education and funding for attorney fees	10,729	0.0
Subtotal: Policy Initiatives	\$10,854	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$119,894	239.2

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Table GD0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$10,322	4.0
Baseline Adjustments:		
Reassign FTEs to Federal Payments Funds; and	0	-3.0
Revise estimate of program assets.	2,091	0.0
Subtotal: Baseline Adjustments	\$2,091	1.0
Cost Savings:		
Align budget authority with certified resources.	-1,846	-1.0
Subtotal: Cost Savings	-\$1,846	-1.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$10,567	0.0
FEDERAL PAYMENTS: FY 2008 APPROVED BUDGET & FTEs		
	\$46,000	15.0
Baseline Adjustments:		
Align budget authority with authorized Federal Payments.	-10,909	-2.0
Subtotal: Baseline Adjustments	-\$10,909	13.0
Policy Initiatives:		
Align budget authority with President's proposed FY 2009 Federal Payment for School Improvement.	18,000	6.0
Subtotal: Policy Initiatives	\$18,000	6.0
FEDERAL PAYMENTS: FY 2009 PROPOSED BUDGET & FTEs	\$53,091	19.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs		
	\$200,325	51.3
Baseline Adjustments:		
Align budget authority with projected resources; and	-52,726	-35.8
Transfer Early Care and Education Administration from DHS.	23,955	100.1
Subtotal: Baseline Adjustments	-\$28,770	115.6
Cost Savings:		
Align budget authority with revised award projections; and	-612	0.0
Properly reflect the TANF component of child care subsidies as Intra-District Funds from DHS, rather than Federal Grants.	-10,407	-27.0
Subtotal: Cost Savings	-\$11,019	-27.0
Policy Initiatives:		
Provide authority for funded FTEs to reflect realignment.	0	53.7
Subtotal: Policy Initiatives	\$0	53.7
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$160,535	142.3

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Table GD0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Baseline Adjustments:		
Transfer Early Care and Education Administration functions from DHS; and	29,776	0.0
Transfer budget authority for Intra-District transfer from DCPS.	4,657	0.0
Subtotal: Baseline Adjustments	\$34,432	0.0
Policy Initiatives:		
Transfer TANF component of child care subsidies from Federal Grants to Intra-District from DHS.	10,529	8.0
Subtotal: Policy Initiatives	\$10,529	8.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$44,962	8.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$389,049	408.5

Agency Performance Measures

Table GD0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percent of core courses taught by highly qualified teachers	53%	57.7%	100%	100%	100%
2. Percent of students (Elementary) scoring proficient and above for English Language Arts	36.87%	37.71%	60.53%	60.53%	73.69%
3. Percent of students (Elementary) scoring proficient and above for Mathematics	26.49%	30.09%	55.21%	55.21%	70.14%
4. Percent of students (Secondary) scoring proficient and above for English Language Arts	31.75%	33.94%	57.69%	57.69%	71.79%
5. Percent of students (Secondary) scoring proficient and above for Mathematics	25.66%	32.07%	55.41%	55.41%	70.27%
6. Percent of adult learners served by OSSE-funded community-based Adult and Family Education programs who were both pre- and post-tested, and received the requisite minimum 12 hours of instruction that advanced at minimum one functional literacy level.	79.49%	78.73%	82%	85%	88%
7. Percentage of districts wherein children with disabilities are meeting the state's AYP targets.	N/A	16%	27%	38%	49%

D. C. Public Charter Schools

www.dcpubliccharter.com

Telephone: 202-328-2660

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$277,158,909	\$320,365,704	\$366,052,576	14.3

The mission of the District of Columbia Public Charter Schools (DCPCS) is to provide an alternative free education for students who reside in the District of Columbia.

Public charter schools are private, non-profit organizations that operate under the terms and conditions set forth in their charter approved by the District of Columbia chartering authority.

Public charter schools receive the same level of District funding pursuant to the District's Uniform Per Student Funding Formula for their enrolled student as students enrolled in the District of Columbia Public Schools. Additionally, charter schools receive a facilities allowance to maintain and operate their buildings.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Public charter schools will abide by the provisions set forth in their individual charters.

Objective 2: Individual public charter schools will comply with all reporting requirements set forth by their respective chartering authorities.

Objective 3: Public charter schools will provide students with exposure to career pathways and focus on particular areas of study to further enhance students' academic experiences.

Objective 4: Public charter schools will meet all academic performance goals set forth in their individual charter agreements.

Objective 5: Chartering authorities will monitor and evaluate performance of public charter schools based on the provisions set forth in each school's charter.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GC0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GC0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	227,190	277,159	320,366	366,053	45,687	14.3
Total for General Fund	227,190	277,159	320,366	366,053	45,687	14.3
Gross Funds	227,190	277,159	320,366	366,053	45,687	14.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GC0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GC0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	227,190	277,159	320,366	366,053	45,687	14.3
Subtotal Nonpersonal Services	227,190	277,159	320,366	366,053	45,687	14.3
Gross Funds	227,190	277,159	320,366	366,053	45,687	14.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GC0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GC0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) DC Charter Schools								
(1001) Administrative Expense	160	0	0	0	0.0	0.0	0.0	0.0
(1100) DC Charter Schools	276,999	320,366	366,053	45,687	0.0	0.0	0.0	0.0
Subtotal (1000) DC Charter Schools	277,159	320,366	366,053	45,687	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	277,159	320,366	366,053	45,687	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GC0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$320,366	0.0
Budget Target Adjustment (Current Services Funding Level):	\$50,788	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$371,154	0.0
Policy Initiatives:		
Net impact of implementing OSSE's UPSFF recommendations and aligning DCPCS enrollment with projected citywide enrollment.	-5,101	0.0
Subtotal: Policy Initiatives	-\$5,101	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$366,053	0.0

District of Columbia Public Charter Schools (GC0)

TOTAL FOR 61 SCHOOLS

FY 2009 BUDGET

Foundation level per pupil

\$ 8,770

Non-Residential Facilities Allotment:

\$ 3,109

Residential Facilities Allotment:

\$ 8,395

Grade Level	Weighting	FY 2009 Total Proposed Enrollment	FY 2009 Total Proposed Enrollment	Per Pupil Allocation	Total Dollars
Pre-School	1.34	935	935	\$ 11,751	\$ 10,987,587
Pre-Kindergarten	1.30	1,636	1,636	\$ 11,401	\$ 18,651,447
Kindergarten	1.30	1,678	1,678	\$ 11,401	\$ 19,130,274
Grades 1-3	1.00	4,110	4,110	\$ 8,770	\$ 36,043,549
Grades 4-5	1.00	2,807	2,807	\$ 8,770	\$ 24,616,604
Grades 6 -8	1.03	6,138	6,138	\$ 9,033	\$ 55,443,449
Grades 9 -12	1.16	5,124	5,124	\$ 10,173	\$ 52,125,837
Alternative	1.17	408	408	\$ 10,261	\$ 4,186,317
Special Ed Schools	1.17	292	292	\$ 10,261	\$ 2,996,089
Adult	0.75	1,518	1,518	\$ 6,577	\$ 9,984,326
Subtotal General Education		24,646	24,646		\$ 234,165,479
Special Education					
Level 1	0.52	749	749	\$ 4,560	\$ 3,415,635
Level 2	0.79	939	939	\$ 6,928	\$ 6,505,467
Level 3	1.36	467	467	\$ 11,927	\$ 5,569,825
Level 4	2.37	664	664	\$ 20,784	\$ 13,800,735
Subtotal for Special Ed		2819	2,819		\$ 29,291,662
English as a Second Language					
LEP/NEP	0.40	1,412	1,412	\$ 3,508	\$ 4,953,141
Special Education-Residential					
Level 1 Residential	0.374	12	12	\$ 3,280	\$ 39,359
Level 2 Residential	1.360	25	25	\$ 11,927	\$ 298,171
Level 3 Residential	2.941	13	13	\$ 25,792	\$ 335,293
Level 4 Residential	2.924	-	0	\$ 25,643	\$ -
Level 5 Residential	9.40	-	0	\$ 82,435	\$ -
Subtotal for Special Ed Residential		50	50		\$ 672,823
English as a Second Language Residential					
LEP/NEP Residential	0.68	-	0	\$ 5,963	\$ -
Residential					
Residential	1.70	385	385	\$ 14,909	\$ 5,739,784
Summer School					
Summer School	0.17	8,432	8,432	\$ 1,491	\$ 12,570,163
Total FY 2009 Instructional Dollars					\$ 287,393,052
Facilities Allowance					
Non-Residential Facilities Allotment		24,261	24,261	\$ 3,109	\$ 75,427,449
Residential Facilities Allotment		385	385	\$ 8,395	\$ 3,232,075
Total FY 2009 Facilities Allowance					\$ 78,659,524
Total FY 2009 Budget					\$ 366,052,576

Note: Numbers may not add up due to rounding.

University of the District of Columbia Subsidy Account

www.udc.edu

Telephone: 202-274-5000

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$62,635,554	\$62,569,786	\$62,070,000	-0.8

The subsidy account reflects the total local funds transfer to the University of the District of Columbia to fulfill its operational obligations during a budgetary year.

The University, as a component unit of District of Columbia government, is a legally separate entity for which the elected officials of the District of Columbia are financially accountable. Accountability exists because the Mayor, with the consent of the Council, appoints members to the University's Board of Trustees. In addition, the District provides financial support to the University.

The operating budget of this component unit is shown as an enterprise fund to align the University's budgetary information with its financial reporting as reflected in the District's Comprehensive Annual Financial Reports, in which the University's financial data is reported separately from that of the District government. Accordingly, details of the University's operating budget are provided in the Enterprise and Other Funds chapter. In FY 2005, a subsidy account for this component was created to show the annual transfer of Local funds support from the District government to the University.

The agency's FY 2009 proposed budget is presented in the following tables.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GG0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GG0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	61,266	62,636	62,570	62,070	-500	-0.8
Total for General Fund	61,266	62,636	62,570	62,070	-500	-0.8
Gross Funds	61,266	62,636	62,570	62,070	-500	-0.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GG0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GG0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	61,266	62,636	62,570	62,070	-500	-0.8
Subtotal Nonpersonal Services (NPS)	61,266	62,636	62,570	62,070	-500	-0.8
Gross Funds	61,266	62,636	62,570	62,070	-500	-0.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GG0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GG0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) UDC Subsidy								
(1100) UDC Subsidy	62,636	62,570	62,070	-500	0.0	0.0	0.0	0.0
Subtotal (1000) UDC Subsidy	62,636	62,570	62,070	-500	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	62,636	62,570	62,070	-500	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GG0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$62,570	0.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$500	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$62,070	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$62,070	0.0

District of Columbia Public Library

www.dclibrary.org

Telephone: 202-727-1101

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$44,008,408	\$47,634,898	\$46,594,621	-2.2
FTEs	427.7	541.0	478.6	-11.5

The mission of the D.C Public Library (DCPL) is to provide access to materials, information, programs and services that when combined with expert staff enables everyone to achieve lifelong learning, improving quality of life and helping to build a thriving city.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Library as community space: DCPL will create and enhance programming at the central library and neighborhood branches in a dynamic way to attract residents to the libraries.

Objective 2: Library resources for the public: DCPL is committed to enhancing its collections, including the continued expansion into digital media, to meet the needs of all District residents.

Objective 3: Technology: Access to the on-line world is critical in the 21st century; however, many District residents do not have on-line access from their home. DCPL offers public access computers and databases to support research, genealogy tracking, and books, music and videos that can be downloaded.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Library Services** – promotes reading and library use through programming and learning common for children, young adults, and adults. Library services include quality support services that increase the efficiency of our mission and library transformation services when new dynamic services are developed. Finally, library services include public service technology that bridges the digital divide.

- **Outreach Services** – provides library collections, reference services and virtual reference services to non-traditional library users and to those that do not have access to neighborhood libraries by employing assistive and adaptive services and technologies, mobile libraries, and special collections.
- **Books and Media** – provides the selection, collection and maintenance of books and media for both circulating and reference collections for the use of District residents.
- **Public Service Support** – provides the oversight of facility improvement in the areas of custodial, security and maintenance beyond that measured in the administrative programs shared by all agencies. This program is in direct response to the demands of District residents for safe and comfortable libraries.
- **Agency Management** - provides administrative support and the required tools to achieve the agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table CE0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table CE0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	34,465	42,135	45,239	45,255	16	0.0
Special Purpose Revenue Funds	373	542	637	444	-193	-30.4
Total for General Fund	34,838	42,677	45,876	45,699	-177	-0.4
Federal Resources						
Federal Grant Funds	826	711	842	840	-2	-0.2
Total for Federal Resources	826	711	842	840	-2	-0.2
Private Funds						
Private Grant Funds	15	298	91	55	-35	-39.0
Total for Private Funds	15	298	91	55	-35	-39.0
Intra-District Funds						
Intra-District Funds	243	322	826	0	-826	-100.0
Total for Intra-District Funds	243	322	826	0	-826	-100.0
Gross Funds	35,923	44,008	47,635	46,595	-1,040	-2.2

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table CE0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table CE0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
<u>General Fund</u>						
Local Funds	383.7	415.9	523.2	469.6	-53.6	-10.3
Special Purpose Revenue Funds	1.0	1.0	1.0	1.0	0.0	0.0
Total for General Fund	384.7	416.9	524.2	470.6	-53.6	-10.2
<u>Federal Resources</u>						
Federal Grant Funds	9.4	6.8	7.8	8.0	0.2	2.6
Total for Federal Resources	9.4	6.8	7.8	8.0	0.2	2.6
<u>Intra-District Funds</u>						
Intra-District Funds	2.0	4.0	9.0	0.0	-9.0	-100.0
Total for Intra-District Funds	2.0	4.0	9.0	0.0	-9.0	-100.0
Total Proposed FTEs	396.1	427.7	541.0	478.6	-62.4	-11.5

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table CE0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table CE0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	16,777	17,759	21,628	20,584	-1,044	-4.8
12 Regular Pay - Other	2,236	2,817	3,272	3,635	363	11.1
13 Additional Gross Pay	457	473	572	572	0	0.0
14 Fringe Benefits - Curr Personnel	3,688	4,087	4,583	4,500	-83	-1.8
15 Overtime Pay	581	1,135	836	618	-218	-26.1
Subtotal Personal Services (PS)	23,740	26,271	30,891	29,909	-982	-3.2
20 Supplies and Materials	580	556	1,024	938	-86	-8.4
30 Energy, Comm. and Bldg Rentals	2,002	2,382	2,427	2,177	-250	-10.3
31 Telephone, Telegraph, Telegram, Etc	523	521	662	630	-32	-4.9
32 Rentals - Land and Structures	0	147	307	125	-182	-59.3
33 Janitorial Services	0	0	0	8	8	N/A
34 Security Services	0	0	0	4	4	N/A
35 Occupancy Fixed Costs	0	0	0	18	18	N/A
40 Other Services and Charges	2,878	3,769	3,816	4,190	375	9.8
41 Contractual Services - Other	1,029	2,616	2,013	1,192	-821	-40.8
50 Subsidies and Transfers	0	41	60	56	-4	-7.3
70 Equipment & Equipment Rental	5,170	7,704	6,434	7,349	914	14.2
Subtotal Nonpersonal Services (NPS)	12,182	17,737	16,744	16,686	-58	-0.3
Gross Funds	35,923	44,008	47,635	46,595	-1,040	-2.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table CEO-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table CEO-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	659	1,057	1,110	53	7.2	11.2	11.1	-0.1
(1015) Training & Employee Development	255	888	500	-388	1.0	2.2	1.1	-1.1
(1017) Labor Management Partnership	0	21	21	0	0.0	0.1	0.1	0.0
(1020) Contracting & Procurement	129	382	804	422	2.0	4.2	4.1	-0.1
(1030) Property Management	9,091	6,894	6,010	-883	36.0	15.2	3.1	-12.1
(1040) Information Technology	856	1,208	1,324	116	6.0	8.2	7.1	-1.1
(1050) Financial Services	0	21	21	0	0.0	0.1	0.1	0.0
(1055) Risk Management	0	44	24	-20	0.0	0.2	0.1	-0.1
(1060) Legal Services	232	274	251	-22	2.0	2.2	2.1	-0.1
(1070) Fleet Management	105	482	453	-30	0.0	7.1	5.0	-2.1
(1080) Communications	877	946	985	39	11.0	10.1	12.1	2.0
(1085) Customer Service	346	795	751	-45	2.9	9.0	6.0	-3.0
(1087) Language Access	14	15	15	0	0.0	0.0	0.0	0.0
(1090) Performance Management	115	0	0	0	1.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	12,681	13,029	12,270	-759	69.0	70.0	52.0	-18.0
(100F) Agency Financial Operations								
(110F) Budget Operations	239	257	262	5	4.0	2.8	2.8	0.0
(120F) Accounting Operations	295	354	369	15	4.0	5.3	5.3	0.0
Subtotal (100F) Agency Financial Operations	535	611	631	20	8.0	8.0	8.0	0.0
(2000) Lifetime of Learning								
(2010) Children and Young Adult Services	1,803	0	0	0	17.4	0.0	0.0	0.0
(2020) Adult Literacy Resources	656	0	0	0	7.3	0.0	0.0	0.0
(2030) Creating Environ. that Inspire Reading	5,339	0	0	0	54.9	0.0	0.0	0.0
Subtotal (2000) Lifetime of Learning	7,799	0	0	0	79.6	0.0	0.0	0.0
(3000) Library Materials and Their Use								
(3010) Reference	4,950	0	6	6	75.9	0.0	0.1	0.1
(3020) Library Collection Services	14,010	0	0	0	162.6	0.0	0.0	0.0
(3030) E Library Information Services	664	0	0	0	7.0	0.0	0.0	0.0
Subtotal (3000) Library Materials and Their Use	19,624	0	6	6	245.5	0.0	0.1	0.1

(Continued on next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table CE0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table CE0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4000) Removing Barriers to Access								
(4010) Technology Access	2,808	0	0	0	17.6	0.0	0.0	0.0
(4020) Adaptive Services & Svcs. to Older Adults	567	0	0	0	8.0	0.0	0.0	0.0
Subtotal (4000) Removing Barriers to Access	3,375	0	0	0	25.6	0.0	0.0	0.0
(5000) Library Services								
(5010) Children's Services	0	3,605	3,960	355	0.0	52.9	45.1	-7.8
(5020) Young Adult Services	0	954	1,322	368	0.0	16.8	32.0	15.2
(5030) Adult Services	0	8,804	8,085	-719	0.0	137.8	115.9	-21.9
(5040) Support Unit Services	0	4,412	5,005	593	0.0	122.0	114.2	-7.8
(5050) Library Transformation Services	0	455	466	11	0.0	1.0	1.0	0.0
(5060) Public Service Technology	0	3,369	2,453	-916	0.0	6.3	4.9	-1.4
Subtotal (5000) Library Services	0	21,599	21,291	-308	0.0	336.7	313.1	-23.6
(6000) Outreach Services								
(6010) Adaptive Services	0	1,362	1,282	-79	0.0	15.8	12.0	-3.8
(6020) Mobile Libraries	0	86	46	-40	0.0	0.0	0.0	0.0
(6030) Special Collections	0	420	430	10	0.0	7.0	5.0	-2.0
Subtotal (6000) Outreach Services	0	1,867	1,758	-109	0.0	22.8	17.0	-5.8
(7000) Books and Media								
(7010) Children	0	1,539	2,256	717	0.0	7.4	6.2	-1.2
(7020) Young Adult	0	374	758	384	0.0	2.6	2.2	-0.4
(7030) Adult	0	3,458	3,368	-90	0.0	18.5	16.1	-2.4
(7040) Electronic (on-line) Resources	0	588	0	-588	0.0	0.0	0.0	0.0
(7050) Special Collections (Archvl./Unique Mat)	0	220	0	-220	0.0	0.0	0.0	0.0
Subtotal (7000) Books and Media	0	6,178	6,382	204	0.0	28.5	24.5	-4.0
(8000) Public Service Support								
(8010) Custodial	0	1,458	1,503	45	0.0	32.5	29.0	-3.5
(8020) Security	0	1,615	1,468	-148	0.0	25.0	20.5	-4.5
(8030) Maintenance	0	1,277	1,286	9	0.0	17.5	14.4	-3.1
Subtotal (8000) Public Service Support	0	4,350	4,257	-93	0.0	75.0	63.9	-11.1

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table CE0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table CE0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(9960) Year End Close								
No Activity Assigned	-4	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-4	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	44,008	47,635	46,595	-1,040	427.7	541.0	478.6	-62.4

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table CE0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$45,239	523.2
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$2,313	-3.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$42,926	520.2
Baseline Adjustments:		
Correct fringe benefits calculation; and	104	0.0
Revise fixed cost estimates for rent, utilities and phone charges.	-98	0.0
Subtotal: Baseline Adjustments	\$6	0.0
Cost Savings:		
Align steam assessment with historical spending;	-352	0.0
Revise fixed costs to reflect temporary closure of 3 branches during modernization;	-120	0.0
Align additional gross pay with FY 2007 expenditures;	-100	0.0
Eliminate vacant positions;	-2,049	-71.6
Cancel proposed telecom expansion;	-53	0.0
Align natural gas estimates with usage and rates; and	-125	0.0
Hold agencywide fringe benefit rate at FY 2008 approved level (18.4%).	-535	0.0
Subtotal: Cost Savings	-\$3,335	-71.6
Policy Initiatives:		
Enhance children's literacy programs;	1,380	3.0
Invest in IT to modernize hardware, update website and upgrade business systems;	1,400	0.0
Expand successful teen employment by adding 100 full-time summer and part-time school year opportunities;	607	18.0
Upgrade branch library furniture, fixtures and equipment (one-time);	900	0.0
Expand and refresh branch collections; and	1,100	0.0
Fund personnel and procurement assessments.	271	0.0
Subtotal: Policy Initiatives	\$5,658	21.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$45,255	469.6
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs		
	\$637	1.0
Baseline Adjustments:		
Revise eRate reimbursements.	-193	0.0
Subtotal: Baseline Adjustments	-\$193	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$444	1.0

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Table CE0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$842	7.8
Baseline Adjustments:		
Adjust federal grant awards.	-2	0.2
Subtotal: Baseline Adjustments	-\$2	0.2
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$840	8.0
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$91	0.0
Baseline Adjustments:		
Revise estimate based on historical award amounts.	-35	0.0
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$55	0.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$826	9.0
Baseline Adjustments:		
Transfer personnel to capital budget.	-826	-9.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$46,595	478.6

Agency Performance Measures

Table CE0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Annual circulation	1,198,605	1,462,531	1,608,784	1,769,662	1,946,628
2. Cardholders as a % of total population	N/A	N/A	N/A	3%	3%
3. Number of new library cards per year	51,635	45,124	49,636	54,600	60,060
4. Percentage increase in number of website user visits	N/A	N/A	N/A	10%	10%
5. Number of attendees at Library sponsored programs	214,480	204,334	224,767	247,244	271,968
6. Number of participants at community sponsored meetings	94,209	129,114	142,025	163,329	187,628
7. Number of meeting room reservations made online	N/A	N/A	N/A	10%	10%
8. Percent of library renovations/constructions on schedule for design phase	N/A	N/A	100%	100%	100%
9. Percent of library renovations/constructions on schedule for construction phase	N/A	N/A	N/A	100%	100%
10. Percent of libraries re-opened in accordance with schedule	N/A	N/A	N/A	100%	100%
11. Percent increase in the circulation of children's materials	N/A	N/A	N/A	10%	10%
12. Percent increase in the number of new library cards for children	N/A	N/A	N/A	10%	10%
13. Increase participation and completion rates in summer reading for pre-school and elementary school age children	16,840	29,939	32,932	36,225	39,848
14. Attendance at programs for children in their 1st five years	N/A	N/A	N/A	10%	10%
15. Increase the number of story hours for children	N/A	N/A	N/A	50%	50%
16. Number of people using on-line homework help	N/A	N/A	N/A	10%	10%
17. Participation in teen summer reading programs	2,593	4,608	5,069	5,576	6,133
18. Percent increase in the number of new library cards for teens	N/A	N/A	N/A	10%	10%
19. Percent increase in the number of new library cards for adults	N/A	N/A	N/A	10%	10%
20. Percent increase in the number of books downloaded	N/A	N/A	N/A	10%	10%
21. Percent increase in the number of adult learners seeking assistance	N/A	N/A	N/A	10%	10%
22. Percent increase in the number of GED practice tests administered	N/A	N/A	N/A	10%	10%

(Continued on next page)

Agency Performance Measures

Table CE0-6 (Continued)

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
23. Number of public access computers increase 25% from current level of 325	N/A	N/A	406	508	635
24. Percent increase in the number of sessions on public access computers by children	N/A	N/A	N/A	25%	25%
25. Percent increase in the number of sessions on public access computers by teens and adults	N/A	N/A	N/A	25%	25%
26. Percent increase in the number of sessions of remote access to Library's electronic resources	N/A	N/A	N/A	25%	25%

District of Columbia Public Charter School Board

www.dcpubliccharter.com

Telephone: 202-328-2660

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0*	\$3,068,612	\$3,460,277	12.8
FTEs	0.0	0.0	23.0	N/A

* FY 2007 approved local funds budget was contained within agency (GCO). FY 2008 was the first year the Board's budget was presented as a separate agency budget chapter and with all fund types.

The mission of the District of Columbia Public Charter School Board is to foster the growth of successful learning environments in charter schools.

The Board plans to fulfill its mission by achieving the following strategic result goals:

- A comprehensive application review process;
- Effective oversight;
- Meaningful support; and
- Active engagement of stakeholders.

The District of Columbia Public Charter School Board was authorized by the United States Congress in the District of Columbia School Reform Act of 1995 (as amended in 1996) to grant charters for the purpose of establishing public charter schools in the District. Section 38-18 of the District of Columbia Official Code (2001 edition) includes the majority of the code provisions relating to public charter schools in the District.

As set forth in Section 38-1802.14 of the code, the Mayor of the District of Columbia appoints the seven members of the D.C. Public Charter School Board from a list of nominees presented to him by the U.S. Secretary of Education. The Board has been operating since late February 1997 and has as its goal to improve education for children, youth, and adults in the District of Columbia by chartering public schools.

The Board is responsible for receiving and reviewing applications to develop public charter schools; awarding or denying requests for charters; monitoring the operations of public charter schools, as well as the progress of students in those schools; and renewing charters, or revoking the charters of schools that fall short of their goals for students.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GB0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GB0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	1,719	1,660	-58	-3.4
Special Purpose Revenue Funds	0	0	1,350	1,800	450	33.3
Total for General Fund	0	0	3,069	3,460	392	12.8
Gross Funds	0	0	3,069	3,460	392	12.8

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table GB0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table GB0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	0.0	0.0	0.0	23.0	23.0	N/A
Total for General Fund	0.0	0.0	0.0	23.0	23.0	N/A
Total Proposed FTEs	0.0	0.0	0.0	23.0	23.0	N/A

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GB0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GB0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	0	0	1,644	1,644	N/A
14 Fringe Benefits - Curr Personnel	0	0	0	371	371	N/A
Subtotal Personal Services (PS)	0	0	0	2,015	2,015	N/A
20 Supplies and Materials	0	0	0	30	30	N/A
35 Occupancy Fixed Costs	0	0	0	239	239	N/A
40 Other Services and Charges	0	0	0	299	299	N/A
41 Contractual Services - Other	0	0	0	878	878	N/A
50 Subsidies and Transfers	0	0	3,069	0	-3,069	-100.0
Subtotal Nonpersonal Services (NPS)	0	0	3,069	1,446	-1,623	-52.9
Gross Funds	0	0	3,069	3,460	392	12.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GB0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GB0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(0010) DC Public Charter Schools Board								
(1000) Agency Management Program	0	3,069	3,460	392	0.0	0.0	23.0	23.0
Subtotal (0010) DC Public Charter Schools Board	0	3,069	3,460	392	0.0	0.0	23.0	23.0
Total Proposed Operating Budget	0	3,069	3,460	392	0.0	0.0	23.0	23.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GB0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$1,719	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$1,719	23.0
Cost Savings:		
Estimate fringe benefit rate at 18.5%.	-59	0.0
Subtotal: Cost Savings	-\$59	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$1,660	23.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$1,350	0.0
Baseline Adjustments:		
Absorb oversight and monitoring responsibilities of charter schools approved by the previous Board of Education.	450	0.0
Subtotal: Baseline Adjustments	\$450	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$1,800	0.0
TOTAL : FY 2009 PROPOSED BUDGET & FTEs	\$3,460	23.0

For further information on public charter schools
in the District, please refer to chapter
(GC0) District of Columbia Public Charter Schools.

Office of the Deputy Mayor for Education

<http://dme.dc.gov>

Telephone: 202-727-3636

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$2,442,325	\$4,917,325	101.3
FTEs	0.0	12.0	16.0	33.3

The mission of the Office of the Deputy Mayor for Education is to support the Mayor in developing and implementing his vision that "the District of Columbia has a world class education system, enabling children, youth and adults to compete locally and globally" by planning, coordinating, and supervising all public education and education-related activities under its jurisdiction, including development and support of programs to improve the delivery of educational services and opportunities, from early childhood to the post-secondary education level.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Execute a District-wide educational strategy that addresses the needs of students, parents, and the community at all stages of the education life cycle (early childhood to adult education).

Objective 2: Coordinate high-quality services and programs that reach across city agencies and educational institutions to improve child and youth outcomes.

Objective 3: Partner with community-based organizations and the private sector that provide the District's education system with the resources it needs.

Objective 4: Provide leadership and support to the Office of the State Superintendent of Education, Office of Public Education Facilities Modernization, and the Ombudsman to allow them to meet their mission of supporting and improving the delivery of educational services.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Department of Education program**, which is comprised of the following activities:
 - **Agency Oversight and Support** – provides for the management of education-policy initiatives that accomplish the Mayor's public education objectives.
 - **Office of the Interagency Collaboration and Services Integration Commission (ICSIC)** – facilitates the needs of the Commission, which addresses the needs of at-risk children, providing an integrated service delivery system to reduce juvenile and family violence and promoting social and emotional skills among children and youth. The Office has coordinated with the Commission to align its goals around the Administration's "six-citywide goals," which outline the District's commitment to children and youth to make successful transitions from birth to adulthood.
 - **Office of the Ombudsman for Public Education** - provides District residents with professional assistance in problem resolution, and accurate, timely communication regarding public education issues. The Office will also identify trends and potential problems, making frequent reports to the Mayor and other appropriate officials to contribute to policy reviews and changes that are needed to improve the delivery of educational services.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GW0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GW0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	2,442	4,917	2,475	101.3
Total for General Fund	0	0	2,442	4,917	2,475	101.3
Gross Funds	0	0	2,442	4,917	2,475	101.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table GW0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table GW0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0.0	0.0	12.0	16.0	4.0	33.3
Total for General Fund	0.0	0.0	12.0	16.0	4.0	33.3
Total Proposed FTEs	0.0	0.0	12.0	16.0	4.0	33.3

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GW0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GW0-3
(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
11 Regular Pay - Cont Full Time	0	0	1,140	1,460	321	28.1
12 Regular Pay - Other	0	0	0	101	101	N/A
14 Fringe Benefits - Curr Personnel	0	0	199	289	90	45.2
Subtotal Personal Services (PS)	0	0	1,338	1,850	511	38.2
20 Supplies and Materials	0	0	5	13	8	160.0
40 Other Services and Charges	0	0	312	2,158	1,847	592.8
41 Contractual Services - Other	0	0	712	816	103	14.5
50 Subsidies and Transfers	0	0	75	75	0	0.0
70 Equipment & Equipment Rental	0	0	0	6	6	N/A
Subtotal Nonpersonal Services (NPS)	0	0	1,104	3,068	1,964	177.9
Gross Funds	0	0	2,442	4,917	2,475	101.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GW0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GW0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	0	0	0	0	0.0	0.0	4.0	4.0
Subtotal (1000) Agency Management Program	0	0	0	0	0.0	0.0	4.0	4.0
(2000) Department of Education								
(2010) Agency Oversight and Support	0	2,330	2,133	-197	0.0	11.0	9.0	-2.0
(2015) ICSIC	0	112	2,283	2,171	0.0	1.0	3.0	2.0
(2020) Office of the Ombudsman for Public Education	0	0	501	501	0.0	0.0	0.0	0.0
Subtotal (2000) Department of Education	0	2,442	4,917	2,475	0.0	12.0	12.0	0.0
Total Proposed Operating Budget	0	2,442	4,917	2,475	0.0	12.0	16.0	4.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GW0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$2,442	12.0
FY 2009 Budget Target Adjustment	-\$25	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$2,417	12.0
Baseline Adjustments:		
Support ICSIC implementation of student counseling at elementary and middle schools; and	2,000	0.0
Establish the Office of the Ombudsman at the appropriate level.	500	4.0
Subtotal: Baseline Adjustments	\$2,500	4.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$4,917	16.0

Agency Performance Measures

Table GW0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Increase the number of cases addressed by the Office of the Ombudsman	N/A	N/A	Baseline	10%	10%
2. Percent of excess school facility space being utilized	N/A	N/A	Baseline	70%	80%
3. Square feet per student in public school buildings	N/A	299	260	240	230
4. Increase the number of children being assessed and served by evidence-based programs	N/A	N/A	Baseline	10%	10%

Office of Public Education Facilities Modernization

www.opefm.dc.gov

Telephone: 202-698-7700

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$1,281,036	\$6,000,000	\$38,368,800	539.5
FTEs	0.0	35.0	400.0	1,042.9

The mission of the Office of Public Education Facilities Modernization is to modernize existing public school facilities and construct new schools in accordance with an approved DCPS Facilities Master Plan so that principals, teachers, and students may be housed in schools that are safe, secure, and conducive to learning.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Direct and manage the modernization or new construction of DCPS schools and facilities.

Objective 2: Oversee the preventative maintenance schedule for various systems associated with the operation of DCPS schools and facilities.

Objective 3: Manage routine maintenance, repairs, and small capital projects on DCPS schools and facilities that are beyond the scope of the janitorial and custodial staff.

Objective 4: Utilize performance benchmarks to assess and monitor personnel capabilities.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Repairs and Maintenance** – optimizes performance and maintains the value of the school inventory system in a strategic manner; measures revenue generated from assets through leases, shared-use agreements, and public-private partnerships; coordinates with DCPS, District of Columbia Public Charter Schools, and other District agencies to maintain data on the condition and usage of school facilities; executes agency strategies and plans by hiring, contracting with, and directing private sector entities who are tasked with specific projects; and, oversees construction projects from design to completion.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

The agency’s FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GM0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GM0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	1,281	6,000	22,431	16,431	273.9
Special Purpose Revenue Funds	0	0	0	15,938	15,938	N/A
Total for General Fund	0	1,281	6,000	38,369	32,369	539.5
Gross Funds	0	1,281	6,000	38,369	32,369	539.5

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer’s website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table GM0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table GM0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0.0	0.0	35.0	284.0	249.0	711.4
Special Purpose Revenue Funds	0.0	0.0	0.0	116.0	116.0	N/A
Total for General Fund	0.0	0.0	35.0	400.0	365.0	1,042.9
Total Proposed FTEs	0.0	0.0	35.0	400.0	365.0	1,042.9

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GM0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GM0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	167	3,735	20,643	16,908	452.7
12 Regular Pay - Other	0	0	0	70	70	N/A
13 Additional Gross Pay	0	41	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	0	29	765	2,359	1,594	208.3
15 Overtime Pay	0	0	0	5,471	5,471	N/A
Subtotal Personal Services (PS)	0	237	4,500	28,543	24,043	534.3
20 Supplies and Materials	0	20	0	2,149	2,149	N/A
30 Energy, Comm and Bldg Rentals	0	6	0	60	60	N/A
31 Telephone, Telegraph, Telegram, Etc	0	23	0	192	192	N/A
32 Rentals - Land and Structures	0	95	0	315	315	N/A
33 Janitorial Services	0	0	0	88	88	N/A
34 Security Services	0	0	0	90	90	N/A
40 Other Services and Charges	0	44	0	1,566	1,566	N/A
41 Contractual Services - Other	0	556	1,500	3,042	1,542	102.8
70 Equipment & Equipment Rental	0	300	0	2,324	2,324	N/A
Subtotal Nonpersonal Services (NPS)	0	1,044	1,500	9,826	8,326	555.1
Gross Funds	0	1,281	6,000	38,369	32,369	539.5

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GM0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	196	4,500	2,193	-2,307	0.0	35.0	17.0	-18.0
(1020) Contracting and Procurement	1,085	1,500	1,724	224	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	1,281	6,000	3,917	-2,083	0.0	35.0	17.0	-18.0
(5000) Repairs and Maintenance								
(5010) Repairs and Maintenance	0	0	28,304	28,304	0.0	0.0	383.0	383.0
Subtotal (5000) Repairs and Maintenance	0	0	28,304	28,304	0.0	0.0	383.0	383.0
(5001) Repairs and Maintenance/NPS								
(5015) Repairs and Maintenance/NPS	0	0	6,148	6,148	0.0	0.0	0.0	0.0
Subtotal (5001) Repairs and Maintenance/NPS	0	0	6,148	6,148	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	1,281	6,000	38,369	32,369	0.0	35.0	400.0	365.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GM0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$6,000	35.0
FY 2009 Budget Target Adjustment (transfer of legal services)	-\$390	-3.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$5,610	32.0
Baseline Adjustments:		
Transfer UPSFF maintenance funds and FTEs from DCPS.	18,173	383.0
Subtotal: Baseline Adjustments	\$18,173	383.0
Cost Savings:		
Eliminate vacant positions.	-1,693	-15.0
Subtotal: Cost Savings	-\$1,693	-15.0
Policy Initiatives:		
Increased funding for school maintenance.	342	0.0
Subtotal: Policy Initiatives	\$342	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$22,431	368.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Policy Initiatives:		
Align budget authority with school building lease income.	15,938	116.0
Subtotal: Policy Initiatives	\$15,938	116.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$15,938	116.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$38,369	484.0

Agency Performance Measures

Table GM0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Number of work orders cleared*	N/A	N/A	10,000	8,000	8,000
2. Number of Projects under construction**	N/A	N/A	18	17	17

*It is anticipated that the number of work order requests will substantially decrease each year as OFM reduces the backlogs of unresolved work orders and implement an improved work order tracking system.

**It is anticipated that the number of projects under construction will remain relatively constant for the next several fiscal years as projects are multi-year in duration and OFM will bring online new projects and develop new initiatives.

Non-Public Tuition

www.osse.dc.gov

Telephone: 202-727-6436

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$0	\$141,700,442	N/A

* Prior to FY 2009 these funds were included within agency (GAO) D.C. Public Schools.

The Non-Public Tuition program serves children with special needs within the school system and those children under the care of the Child and Family Services Agency and the Department of Mental Health.

Special Education non-public tuition involves several types of services, including day and residential tuition to private educational organizations, payment for related services at non-public facilities, education evaluations performed by evaluators independent of District of Columbia Public Schools (DCPS), parental transportation reimbursement for certain expenses, and other costs, such as special equipment and tutoring.

Non-Public Tuition provides tuition payments to non-public schools that are providing services to DCPS special education students and is comprised of four accounts:

- Related services for DCPS students at non-public facilities;
- Tuition, board, and services identified in the Individualized Education Programs (IEP) for non-public facilities;
- Non-public tuition, board, and services identified in the IEP for students who have been declared wards of the District by the Child and Family Service Agency; and
- Non-public tuition, board, and services identified in the IEP for students who have been declared wards of the District by the Department of Mental Health.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GN0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GN0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	0	141,700	141,700	N/A
Total for General Fund	0	0	0	141,700	141,700	N/A
Gross Funds	0	0	0	141,700	141,700	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GN0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GN0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
41 Contractual Services - Other	0	0	0	141,700	141,700	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	141,700	141,700	N/A
Gross Funds	0	0	0	141,700	141,700	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GN0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GN0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Non-Public Tuition								
Non-Public Tuition	0	0	141,700	141,700	0.0	0.0	0.0	0.0
Subtotal (1000) Non-Public Tuition	0	0	141,700	141,700	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	0	141,700	141,700	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GN0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$0	0.0
Policy Initiatives:		
Transfer projected non-public tuition payments for special education students from the Office of the State Superintendent of Education.	\$141,700	0.0
Subtotal: Policy Initiatives	\$141,700	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$141,700	0.0

Special Education Transportation

www.osse.dc.gov

Telephone: 202-727-6436

Description	% Change			
	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	from FY 2008
Operating Budget	\$0	\$0	\$75,558,319	N/A
FTEs	0.0	0.0	1,146.0	N/A

The mission of Special Education Transportation is to ensure equal access to education for all learners by providing safe transit services to children with special needs.

The Special Education Transportation agency is responsible for ensuring that the District's special needs students are transported to and from schools and related services in a punctual manner in vehicles that meet established national standards. These services are required as part of the students' individualized education plans. There are over 600 bus routes serving approximately 3,829 special needs students. To provide more functional clarity and accountability, Special Education Transportation is displayed as a distinct agency for fiscal year 2009 with organizational units that carry out various administrative activities and the Division of Transportation, which provides direct transportation services.

The mission is supported by the following organizational units within Special Education Transportation:

- **Office of the Transportation Administrator** - provides leadership and oversight to the functions that comprise the Division of Transportation.
- **Operations** - provides transit services to students with special needs. This program includes the terminal managers, bus drivers, attendants, and monitors, and fleet services.
- **Routing and Scheduling** - provides logistical services in order to maintain efficient and effective transportation for qualifying students.
- **Audit and Compliance** - provides for the monitoring of applicable national standards that apply to the Division of Transportation, and investigates complaints.

- **Finance** - provides fiscal and financial stability, accountability, and integrity to the Division of Transportation.
- **Human Resources** - provides assistance and guidance to the Division of Transportation in the recruitment, hiring, performance management, and training and development of high performing personnel.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GO0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GO0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	0	75,558	75,558	N/A
Total for General Fund	0	0	0	75,558	75,558	N/A
Gross Funds	0	0	0	75,558	75,558	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Full-Time Equivalent, by Revenue Type

Table GO0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table GO0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0.0	0.0	0.0	1,146.0	1,146.0	N/A
Total for General Fund	0.0	0.0	0.0	1,146.0	1,146.0	N/A
Total Proposed FTEs	0.0	0.0	0.0	1,146.0	1,146.0	N/A

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GO0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GO0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	0	0	48,012	48,012	N/A
14 Fringe Benefits - Curr Personnel	0	0	0	8,800	8,800	N/A
15 Overtime Pay	0	0	0	1,586	1,586	N/A
Subtotal Personal Services (PS)	0	0	0	58,399	58,399	N/A
20 Supplies and Materials	0	0	0	343	343	N/A
31 Telephone, Telegraph, Telegram, Etc	0	0	0	634	634	N/A
35 Occupancy Fixed Costs	0	0	0	2,906	2,906	N/A
40 Other Services and Charges	0	0	0	5,244	5,244	N/A
41 Contractual Services - Other	0	0	0	3,857	3,857	N/A
70 Equipment & Equipment Rental	0	0	0	4,175	4,175	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	17,160	17,160	N/A
Gross Funds	0	0	0	75,558	75,558	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GO0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GO0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4400) State Special Education Transportation								
(4410) Transportation-Central Office	0	0	74,177	74,177	0.0	0.0	1,146.0	1,146.0
(4420) Transportation-Administrator	0	0	775	775	0.0	0.0	0.0	0.0
(4440) Farecards & Truancy	0	0	606	606	0.0	0.0	0.0	0.0
Subtotal (4400) State Special Education Transportation	0	0	75,558	75,558	0.0	0.0	1,146.0	1,146.0
Total Proposed Operating Budget	0	0	75,558	75,558	0.0	0.0	1,146.0	1,146.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table G00-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$0	0.0
Policy Initiatives:		
Transfer special education transportation from the Office of the State Superintendent of Education	\$75,558	1,146.0
Subtotal: Policy Initiatives	\$75,558	1,146.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$75,558	1,146.0

E

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Department of Human Services

www.dhs.dc.gov

Telephone: 202-671-4200

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$485,874,393	\$383,643,513	\$350,285,459	-8.7
FTEs	1,381.4	1,138.8	935.1	-17.9

The mission of the Department of Human Services (DHS) is to coordinate and provide a range of services that collectively create the enabling conditions for economically and socially challenged residents of the District of Columbia to enhance their quality of life and achieve greater degrees of self-sufficiency.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Connect residents with the necessary range of support services that will create the enabling conditions to achieve the greatest possible degree of self-sufficiency.

Objective 2: End homelessness in the District of Columbia.

Objective 3: Intervene and protect vulnerable residents from abuse, neglect, and exploitation.

Objective 4: Ensure system accountability.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Subsidy and Childcare Eligibility** – determines the eligibility of applicants for subsidized childcare services funded by the federal and District governments.
- **Family Services Administration** - provides social services, case management, and crisis intervention to meet the needs of vulnerable adults and families with children so that they can achieve stabilization and self-sufficiency.

- **Homeless Services** - provides shelter, housing stabilization, and crisis intervention through a community-based organization to individuals and families in the District of Columbia who are homeless or at risk of homelessness so that they can obtain and/or maintain improved housing.
- **Income Maintenance** - determines the eligibility of applicants for assistance programs funded by the federal and District governments. Its mission is to help low-income individuals and families obtain and maintain employment so that they can achieve self-sufficiency.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table JA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JA0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	253,856	272,198	179,567	179,322	-245	-0.1
Special Purpose Revenue Funds	8,477	3,763	3,200	2,800	-400	-12.5
Total for General Fund	262,333	275,962	182,767	182,122	-645	-0.4
Federal Resources						
Federal Grant Funds	164,343	161,846	155,534	146,673	-8,861	-5.7
Federal Medicaid Payments	11,698	12,264	8,054	9,885	1,831	22.7
Total for Federal Resources	176,041	174,110	163,588	156,558	-7,030	-4.3
Private Funds						
Private Grant Funds	0	71	83	91	8	9.8
Total for Private Funds	0	71	83	91	8	9.8
Intra-District Funds						
Intra-District Funds	15,068	35,731	37,205	11,514	-25,691	-69.1
Total for Intra-District Funds	15,068	35,731	37,205	11,514	-25,691	-69.1
Gross Funds	453,442	485,874	383,644	350,285	-33,358	-8.7

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table JA0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table JA0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
<u>General Fund</u>						
Local Funds	430.7	491.9	376.3	318.9	-57.4	-15.3
Total for General Fund	430.7	491.9	376.3	318.9	-57.4	-15.3
<u>Federal Resources</u>						
Federal Grant Funds	735.9	718.8	594.2	446.0	-148.2	-24.9
Federal Medicaid Payments	155.7	169.7	161.3	144.3	-17.0	-10.5
Total for Federal Resources	891.6	888.5	755.5	590.3	-165.2	-21.9
<u>Private Funds</u>						
Private Grant Funds	0.0	0.0	1.0	1.0	0.0	0.0
Total for Private Funds	0.0	0.0	1.0	1.0	0.0	0.0
<u>Intra-District Funds</u>						
Intra-District Funds	0.0	1.0	6.0	25.0	19.0	316.7
Total for Intra-District Funds	0.0	1.0	6.0	25.0	19.0	316.7
Total Proposed FTEs	1,322.4	1,381.4	1,138.8	935.1	-203.6	-17.9

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table JA0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JA0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	66,390	69,894	51,333	50,446	-888	-1.7
12 Regular Pay - Other	5,591	6,484	4,453	4,632	179	4.0
13 Additional Gross Pay	1,075	1,417	14	14	0	0.0
14 Fringe Benefits - Curr Personnel	13,561	14,913	10,023	10,102	79	0.8
15 Overtime Pay	2,629	1,996	735	300	-435	-59.2
Subtotal Personal Services (PS)	89,246	94,704	66,558	65,493	-1,065	-1.6
20 Supplies and Materials	909	839	796	560	-236	-29.7
30 Energy, Comm. and Bldg Rentals	2,713	3,216	3,332	3,212	-120	-3.6
31 Telephone, Telegraph, Telegram, Etc	3,080	2,523	1,961	2,660	699	35.6
32 Rentals - Land and Structures	15,616	20,502	13,539	16,113	2,574	19.0
33 Janitorial Services	25	16	23	137	113	484.5
34 Security Services	5,043	7,017	4,865	5,358	493	10.1
35 Occupancy Fixed Costs	423	560	774	989	215	27.8
40 Other Services and Charges	4,591	4,244	2,472	3,068	596	24.1
41 Contractual Services - Other	28,047	26,070	19,794	6,358	-13,436	-67.9
50 Subsidies and Transfers	300,329	324,855	268,182	245,468	-22,714	-8.5
70 Equipment & Equipment Rental	3,421	1,327	1,347	870	-477	-35.4
Subtotal Nonpersonal Services (NPS)	364,196	391,170	317,085	284,792	-32,293	-10.2
Gross Funds	453,442	485,874	383,644	350,285	-33,358	-8.7

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JA0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Agency Management/Personnel	944	611	1,183	572	11.9	11.5	10.0	-1.5
(1015) Agency Management Training	303	382	402	20	0.0	5.5	5.1	-0.4
(1017) Agency Management/Labor Management Partn.	345	56	349	293	4.0	4.5	4.0	-0.5
(1020) Agency Management/Contracts & Procurement	518	94	863	769	7.0	5.5	5.0	-0.5
(1030) Agency Management/Property Management	6,579	4,204	2,522	-1,682	33.0	4.9	2.0	-2.9
(1040) Agency Management/Information Technology	6,341	6,239	5,952	-287	31.0	34.5	34.0	-0.6
(1050) Agency Management/Agency Financial Svcs.	91	56	435	379	1.0	5.5	5.0	-0.5
(1055) Agency Management/Risk Management	4,694	5,425	5,710	285	51.0	64.9	57.3	-7.6
(1060) Agency Management/Legal Services	1,087	1,132	92	-1,040	0.0	1.5	1.0	-0.5
(1080) Agency Management/Communications	736	622	1,190	567	7.0	10.0	11.1	1.2
(1085) Agency Management/Customer Service	272	190	394	205	1.0	2.4	0.9	-1.5
(1090) Agency Management/Performance Mgmt.	936	462	473	11	2.0	2.3	3.0	0.7
Subtotal (1000) Agency Management Program	22,845	19,473	19,565	92	148.9	153.0	138.5	-14.5
(100F) Agency Financial Operations								
(110F) Budget Operations	483	561	540	-21	6.0	7.0	6.6	-0.4
(120F) Accounting Operations	2,293	2,181	2,182	1	31.0	27.8	25.8	-2.0
(130F) ACFO	559	271	376	104	3.0	2.0	3.5	1.5
(140F) Agency Fiscal Officer	747	484	655	171	1.0	0.0	0.2	0.2
Subtotal (100F) Agency Financial Operations	4,081	3,497	3,752	255	41.0	36.8	36.0	-0.7
(2000) Income Maintenance								
(2010) Income Assistance	20,878	18,720	19,581	861	0.0	0.0	0.0	0.0
(2020) Temporary Asst. to Needy Families (TANF)	95,940	121,783	152,378	30,595	0.0	0.0	0.0	0.0
(2030) Case Management	14,629	5,406	6,503	1,097	88.7	102.0	93.0	-9.0
(2040) Eligibility Determination Services	45,978	45,683	49,603	3,920	516.0	601.0	529.0	-72.0
(2050) Quality Assurance	2,589	3,119	3,818	698	50.0	48.0	47.0	-1.0
(2060) Subsidy Transfer	0	0	10,187	10,187	0.0	0.0	0.0	0.0
Subtotal (2000) Income Maintenance	180,015	194,712	242,070	47,358	654.7	751.0	669.0	-82.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4000) Early Childhood Development								
(4020) Child Care Services	81,612	91,802	0	-91,802	18.0	25.3	0.0	-25.3
(4030) Child Development Provider Services	19,754	5,480	0	-5,480	23.0	35.1	0.0	-35.1
(4040) Early Intervention Services	1,805	2,504	0	-2,504	10.0	19.0	0.0	-19.0
(4050) Case Management Services	107	35	0	-35	2.0	1.0	0.0	-1.0
(4060) Quality Assurance	216	357	0	-357	3.0	5.5	0.0	-5.5
(4070) OECD: Eligibility Determination	1,052	1,169	0	-1,169	19.8	22.1	0.0	-22.1
Subtotal (4000) Early Childhood Development	104,547	101,346	0	-101,346	75.8	108.0	0.0	-108.0
(5000) Family Services								
(5010) Adult Protective Services	2,780	3,570	3,432	-138	25.0	28.0	29.0	1.0
(5020) Domestic Violence Services	681	692	697	5	0.0	0.0	0.0	0.0
(5025) Fatherhood Initiatives	1,035	1,990	1,990	0	5.0	7.0	7.0	0.0
(5030) Homeless Services	43,015	0	0	0	12.0	0.0	0.0	0.0
(5040) Refugee Resettlement	679	1,163	1,020	-143	2.0	1.8	0.8	-1.0
(5050) Teen Pregnancy Services	225	323	615	292	0.0	2.5	5.2	2.7
(5060) Strong Families	4,288	2,732	2,896	164	27.0	29.0	30.1	1.1
(5070) Quality Assurance	324	367	341	-26	3.0	3.7	3.0	-0.7
(5090) Community Services	10,315	10,218	10,495	277	4.0	5.0	5.1	0.1
(5095) Subsidy Transfer	0	0	220	220	0.0	0.0	0.0	0.0
Subtotal (5000) Family Services	63,344	21,055	21,705	650	78.0	76.9	80.2	3.3
(5100) Targeted Services Program								
(5190) Targeted Services/Quality Assurance	0	0	0	0	1.0	0.0	0.0	0.0
Subtotal (5100) Targeted Services Program	0	0	0	0	1.0	0.0	0.0	0.0
(5500) Homeless Services Program								
(5550) Homeless Services - Crisis Intervention	0	1,750	1,350	-400	0.0	0.0	0.0	0.0
(5551) Homeless Services	0	27,425	28,257	832	0.0	13.1	11.4	-1.7
(5552) Homeless Services-CSBG	0	3,936	3,936	0	0.0	0.0	0.0	0.0
(5553) Homeless Services-BSA	0	10,450	10,450	0	0.0	0.0	0.0	0.0
(5554) Homeless Services-Housing First Funding	0	0	19,200	19,200	0.0	0.0	0.0	0.0
Subtotal (5500) Homeless Services Program	0	43,561	63,193	19,632	0.0	13.1	11.4	-1.7

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(6000) Mental Retardation & Development Disab.								
(6010) Health, Medical & Rehabilitation Service	4,420	0	0	0	7.0	0.0	0.0	0.0
(6020) Disability Services	13,420	0	0	0	72.7	0.0	0.0	0.0
(6030) Case Management	8,023	0	0	0	95.0	0.0	0.0	0.0
(6040) Housing/Residential Services	52,529	0	0	0	4.0	0.0	0.0	0.0
(6060) Quality Assurance	8,301	0	0	0	46.0	0.0	0.0	0.0
Subtotal (6000) Mental Retardation & Developmnt Disab.	86,693	0	0	0	224.7	0.0	0.0	0.0
(7000) Rehabilitation Services								
(7010) Health Medical & Rehabilitation Services	455	0	0	0	2.6	0.0	0.0	0.0
(7020) Disability Services	11,943	0	0	0	32.8	0.0	0.0	0.0
(7030) Employment Readiness & Placement Svcs.	4,155	0	0	0	17.0	0.0	0.0	0.0
(7040) Case Management	3,194	0	0	0	69.9	0.0	0.0	0.0
(7050) Eligibility Determination Services	4,580	0	0	0	29.0	0.0	0.0	0.0
(7060) Quality Assurance	516	0	0	0	6.0	0.0	0.0	0.0
Subtotal (7000) Rehabilitation Services	24,843	0	0	0	157.3	0.0	0.0	0.0
(9960) Year End Close								
No Activity Assigned	-493	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-493	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	485,874	383,644	350,285	-33,358	1,381.4	1,138.8	935.1	-203.6

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table JA0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	179,567	376.3
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$100	-28.5
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	179,467	347.8
Baseline Adjustments:		
Transfer the Early Care and Education Administration to OSSE;	-41,154	-4.0
Revise fixed cost estimates for rent, phone service, energy, security and postage;	-7,056	0.0
Fringe adjustment;	7	0.0
Restore reductions to Homeless Services program; and	8,400	0.0
Sustain emergency rental assistance.	1,193	0.0
Subtotal: Baseline Adjustments	-38,610	-4.0
Cost Savings:		
Cancel proposed telecom expansion;	-210	0.0
Hold agency-wide fringe benefit rate at FY 2008 approved level (18.0%);	-81	0.0
Align natural gas estimates with usage and rates;	-341	0.0
Eliminate vacant positions; and	-263	-24.9
Reduction of Burial Assistance.	-500	0.0
Subtotal: Cost Savings	-1,396	-24.9
Policy Initiatives:		
Create a Housing First fund to provide wrap-around services to 650 vulnerable individuals and 150 homeless families and to move them into supportive housing (partially one-time \$8 million);	19,200	0.0
Increase Interim Disability Assistance payments;	168	0.0
Fund procurement and personnel assessments;	672	0.0
Increase in TANF cash assistance;	1,320	0.0
Local Funds;	17,950	0.0
Grant to DC Central Kitchen (one-time);	250	0.0
Grant to Neighbors' Consejo (one-time);	100	0.0
Grant to Community Council for the Homeless at Friendship Place (one-time);	100	0.0
and		
Grant to First Congregational Church of Christ (one-time).	100	0.0
Subtotal: Policy Initiatives	39,860	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	179,322	318.9

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Table JA0-5 (Continued)

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$3,200	0.0
Baseline Adjustments:		
Align budget authority with projected resources.	-400	0.0
Subtotal: Baseline Adjustments	-\$400	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$2,800	0.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs		
	\$155,534	594.2
Baseline Adjustments:		
Align budget authority with projected federal grants;	768	-48.5
Transfer Early Care and Education Administration, including Child Care Development Fund, to OSSE; and	-23,955	-99.0
Alignment of fringe benefits.	15	0.0
Subtotal: Baseline Adjustments	-\$23,173	-147.5
Cost Savings:		
Reduction in DCFO administrative costs in Child Care Fund Grant.	-122	-0.7
Subtotal: Cost Savings	-\$122	-0.7
Policy Initiatives:		
Properly reflect the TANF and SSBG components of child care development funds as Federal Grant expenditures from DHS; and	10,407	0.0
Use available TANF carry-over to support services to homeless families.	4,027	0.0
Subtotal: Policy Initiatives	\$14,434	0.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$146,673	446.0
FEDERAL MEDICAID: FY2008 APPROVED BUDGET & FTEs		
	\$8,054	161.3
Baseline Adjustments:		
Align budget authority with certified resources; and	1,827	-17.0
Correct fringe benefit calculation.	3	0.0
Subtotal: Baseline Adjustments	\$1,831	-17.0
FEDERAL MEDICAID: FY 2009 PROPOSED BUDGET & FTEs	\$9,885	144.3
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs		
	\$83	1.0
Baseline Adjustments:		
Adjust budget authority.	8	0.0
Subtotal: Baseline Adjustments	\$8	0.0
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$91	1.0

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Table JA0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$37,205	6.0
Baseline Adjustments:		
Align budget authority with projected transfers from other agencies; and	-4,598	-1.0
Transfer the Early Care and Education Administration to OSSE.	-4,657	-5.0
Subtotal: Baseline Adjustments	-\$9,255	-6.0
Cost Savings:		
Transfer Comprehensive Housing Strategy from Intra-District Funds to Local Funds.	-17,950	0.0
Subtotal: Cost Savings	-\$17,950	0.0
Policy Initiatives:		
Consolidate income-eligibility determinations for Childcare Subsidy Program in the Income Maintenance Administration.	1,514	25.0
Subtotal: Policy Initiatives	\$1,514	25.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$11,514	25.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$350,285	935.1

Agency Performance Measures

Table JA0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percentage of TANF Employment Program (TEP) participants that have obtained employment who were recipients of child care subsidies	N/A	N/A	30%	35%	35%
2. Percent of TEP participants that have obtained employment	N/A	40%	40%	40%	40%
3. Percent of children receiving early intervention services	92.36%	98%	90%	90%	90%
4. Number of TANF long-stayer cases, referred by the Income Maintenance Administration to the Family Services Administration/Strong Families Program Division, that are assessed (determine clinical challenges and social barriers to training and/or employment) and provided case management services	N/A	N/A	45	50	50
5. Percent of families receiving homeless services enrolled in centralized Case Management services	N/A	N/A	50%	50%	55%
6. Percent of Income Maintenance Administration (IMA) Individual Plans for Employment (IPE) completed with service needs appropriately identified	99.89%	100%	99%	99%	99%
7. Percent of single adults receiving homeless services enrolled in Case Management/ Supportive Services who obtain improved housing	N/A	19%	15%	20%	20%
8. Percent of families receiving homeless services enrolled in centralized Case Management Services that obtain improved housing	N/A	N/A	50%	55%	55%
9. Percent of families moved from DC Village that are transitioned into permanent or transitional housing	N/A	N/A	50%	N/A	N/A
10. Percent of families moved from DC Village that do not reenter the emergency homeless system from transitional or permanent housing	N/A	N/A	95%	N/A	N/A
11. Number of individuals and families moved from homelessness into supportive housing placements created by District programs	N/A	500	720	782	596

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Agency Performance Measures

Table JA0-6 (Continued)

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
12. Number of non-custodial fathers that are reconnected with their children through the efforts of the DC Fatherhood Initiative	N/A	N/A	200	220	250
13. Percent of eligible teens that participate in the teen parenting classes	N/A	N/A	20%	25%	30%
14. Number of vulnerable adults who have had reported and substantiated instances of abuse, neglect, or self-neglect that receive personal aides	N/A	N/A	30	40	45
15. Percent of Medicaid eligibility determinations finalized within 90 days	99%	99%	99%	99%	99%
16. Percent reduction in the food stamp error rate (FY 2007 base year).	N/A	N/A	N/A	1.75%	1.80%

Child and Family Services Agency

www.cfsa.dc.gov

Telephone: 202-442-6000

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$286,180,176	\$280,944,064	\$292,026,866	3.9
FTEs	857.8	955.0	940.0	-1.6

The mission of the Child and Family Services Agency (CFSA) is to improve the safety, permanence, and well-being of abused and neglected children and to strengthen troubled families in the District of Columbia.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Ensure child/youth safety.

Objective 2: Expedite permanency for children/youth.

Objective 3: Ensure well-being for children/youth.

Objective 4: Ensure system accountability.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Child Welfare** - provides time-limited protective services to at-risk families and abused and neglected children so that they can achieve safety, permanency, and well-being either with their own families or in alternate family/community settings.
- **Adoption and Guardianship Subsidy** - provides financial assistance services to eligible relatives and adoptive parents so that they can maintain children in permanent homes.
- **Out of Home Care and Support** - provides placement, health care, and related services to children living away from home and in CFSA custody so that they can be safe and nurtured until they are reunited with their families or placed in a permanent home.

- **Community-Based Services** - provides community-based prevention, supportive, and aftercare services to families and children at-risk in the neighborhoods so that they can achieve safety, permanency, and well-being in the least restrictive setting, maximizing the use of informal and formal support systems.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table RL0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table RL0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	165,874	181,226	188,306	198,295	9,989	5.3
Special Purpose Revenue Funds	750	750	750	750	0	0.0
Total for General Fund	166,624	181,976	189,056	199,045	9,989	5.3
Federal Resources						
Federal Payments	2,092	545	0	0	0	N/A
Federal Grant Funds	24,602	31,405	29,884	30,998	1,114	3.7
Total for Federal Resources	26,694	31,950	29,884	30,998	1,114	3.7
Private Funds						
Private Grant Funds	23	0	23	0	-23	-100.0
Private Donations	661	152	0	23	23	N/A
Total for Private Funds	684	152	23	23	0	0.0
Intra-District Funds						
Intra-District Funds	73,827	72,102	61,981	61,960	-21	0.0
Total for Intra-District Funds	73,827	72,102	61,981	61,960	-21	0.0
Gross Funds	267,828	286,180	280,944	292,027	11,083	3.9

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table RL0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table RL0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	860.6	590.8	661.0	646.0	-15.0	-2.3
Total for General Fund	860.6	590.8	661.0	646.0	-15.0	-2.3
Federal Resources						
Federal Grant Funds	8.0	102.0	116.0	116.0	0.0	0.0
Total for Federal Resources	8.0	102.0	116.0	116.0	0.0	0.0
Intra-District Funds						
Intra-District Funds	0.0	165.0	178.0	178.0	0.0	0.0
Total for Intra-District Funds	0.0	165.0	178.0	178.0	0.0	0.0
Total Proposed FTEs	868.6	857.8	955.0	940.0	-15.0	-1.6

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table RL0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table RL0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	50,570	54,274	56,118	57,564	1,445	2.6
12 Regular Pay - Other	257	43	247	114	-133	-53.8
13 Additional Gross Pay	1,283	1,401	654	654	0	0.0
14 Fringe Benefits - Curr Personnel	9,717	10,873	10,242	10,829	587	5.7
15 Overtime Pay	2,116	1,909	925	925	0	0.0
Subtotal Personal Services (PS)	63,943	68,499	68,188	70,087	1,900	2.8
20 Supplies and Materials	269	302	372	343	-29	-7.7
30 Energy, Comm. and Bldg Rentals	0	232	263	139	-124	-47.2
31 Telephone, Telegraph, Telegram, Etc	1,201	1,093	1,745	1,150	-595	-34.1
32 Rentals - Land and Structures	6,808	6,899	7,892	8,150	258	3.3
33 Janitorial Services	0	0	120	0	-120	-100.0
34 Security Services	815	828	1,190	961	-229	-19.2
40 Other Services and Charges	1,120	1,094	1,222	3,027	1,806	147.8
41 Contractual Services - Other	26,948	14,115	13,462	15,491	2,029	15.1
50 Subsidies and Transfers	163,846	190,928	183,809	191,352	7,543	4.1
70 Equipment & Equipment Rental	879	944	2,682	1,326	-1,356	-50.6
91 Expense Not Budgeted Others	2,000	1,247	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	203,885	217,681	212,756	221,940	9,183	4.3
Gross Funds	267,828	286,180	280,944	292,027	11,083	3.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table RL0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table RL0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel Services Activity	1,472	1,582	2,082	500	516.0	16.0	16.0	0.0
(1015) Training & Employee Development Activity	2,286	2,202	1,922	-280	45.0	29.0	25.0	-4.0
(1020) Contracting and Procurement Activity	1,046	1,054	1,059	5	120.0	13.0	11.0	-2.0
(1030) Property Management Activity	11,470	13,810	12,959	-851	52.0	20.0	21.0	1.0
(1040) Information Technology Activity	8,379	7,957	8,586	628	18.0	31.0	32.0	1.0
(1050) Financial Management Activity	337	2,336	2,066	-271	94.0	25.0	21.0	-4.0
(1055) Risk Management Activity	397	447	371	-76	0.0	4.0	3.0	-1.0
(1060) Legal Affairs Activity	666	316	254	-62	1.0	3.0	3.0	0.0
(1070) Fleet Management Activity	633	833	844	11	6.0	0.0	0.0	0.0
(1080) Communication Activity	1,494	516	475	-41	0.0	6.0	4.0	-2.0
(1085) Customer Services Activity	786	989	1,050	61	0.0	10.0	9.0	-1.0
(1087) Language Access	5	15	15	0	0.0	0.0	0.0	0.0
(1090) Performance Management Activity	343	1,480	2,207	728	0.0	10.0	15.0	5.0
Subtotal (1000) Agency Management Program	29,314	33,538	33,890	352	852.0	167.0	160.0	-7.0
(100F) Agency Financial Operations								
(110F) Budget Operations	486	546	340	-206	0.0	6.0	4.0	-2.0
(120F) Accounting Operations	1,796	2,111	2,168	58	0.0	25.0	24.0	-1.0
(130F) ACFO	26	0	0	0	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	2,308	2,657	2,509	-148	0.0	31.0	28.0	-3.0
(2000) Child Welfare Program								
(2010) In-home Services	20,263	9,016	8,418	-598	2.8	112.0	104.0	-8.0
(2011) Foster Care Services	0	9,024	9,835	811	0.0	123.0	122.0	-1.0
(2020) Intake and Investigation Activity	10,505	7,872	8,601	729	0.0	123.0	128.0	5.0
(2030) Teen Services Activity	5,937	5,114	6,021	907	0.0	65.0	62.0	-3.0
(2040) Adoption Activity	5,445	5,861	4,403	-1,458	0.0	55.0	49.0	-6.0
(2050) Policy Activity	1,035	1,584	1,966	383	0.0	18.0	17.0	-1.0
(2060) Quality Improvement	2,873	2,685	2,972	287	1.0	38.0	36.0	-2.0
(2070) Planning and Data Analysis	779	1,201	1,181	-20	1.0	13.0	12.0	-1.0
(2080) Organizational Dev/practice Improvement	0	741	589	-152	0.0	6.0	6.0	0.0
Subtotal (2000) Child Welfare Program	46,838	43,098	43,986	888	4.8	553.0	536.0	-17.0

(Continued on the next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table RL0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table RL0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(3000) Out of Home Care and Support								
(3010) Child Placement Activity	96,902	94,212	101,970	7,758	0.0	47.0	49.0	2.0
(3020) Family Resources Activity	2,949	2,380	3,361	982	0.0	27.0	36.0	9.0
(3030) Health Services and Clinical Support Act	30,745	29,407	31,906	2,499	0.0	44.0	49.0	5.0
(3040) Licensing and Monitoring Activity	7,132	7,786	7,360	-425	1.0	86.0	82.0	-4.0
Subtotal (3000) Out of Home Care and Support	137,728	133,784	144,598	10,814	1.0	204.0	216.0	12.0
(4000) Adoption and Guardian Subsidy Program								
(4010) Adoption & Guardianship Subsidy Activity	41,645	41,288	39,868	-1,420	0.0	0.0	0.0	0.0
Subtotal (4000) Adoption and Guardian Subsidy	41,645	41,288	39,868	-1,420	0.0	0.0	0.0	0.0
(5000) Community Based Program								
(5010) Community Based Services	12,000	26,578	27,176	598	0.0	0.0	0.0	0.0
(5040) Community Based Services	16,352	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5000) Community Based Program	28,352	26,578	27,176	598	0.0	0.0	0.0	0.0
(9960) Year End Close								
No Activity Assigned	-5	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-5	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	286,180	280,944	292,027	11,083	857.8	955.0	940.0	-15.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table RL0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$188,306	661.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$1,185	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$187,121	661.0
Baseline Adjustments:		
Fund cost of living adjustments in the Child Welfare, Out of Home Care and Support Programs;	2,754	0.0
Replace old and obsolete computer equipment; and	670	0.0
Adjust fixed costs in rent and fleet.	206	0.0
Subtotal: Baseline Adjustments	\$3,630	0.0
Cost Savings:		
Align telecom budget with historical spending;	-501	0.0
Hold agency-wide fringe benefit rate at FY 2008 approved level (18.2%);	-734	0.0
Adjust fixed costs in rent to match approved estimates;	-198	0.0
Align Supplies and Materials budget with historical spending;	-58	0.0
Align postage budget with revised fixed costs estimate;	-15	0.0
Align printing and duplicating budget with historical spending;	-10	0.0
Align IT hardware maintenance budget with historical spending; and	-59	0.0
Eliminate vacant positions.	-121	-16.0
Subtotal: Cost Savings	-\$1,696	-16.0
Policy Initiatives:		
Fund co-location of social worker support units in the community;	514	0.0
Sustain funding and provide cost of living increase to caregivers in Grandparents Subsidy Program;	4,505	0.0
Sustain funding for short-term respite services to foster parents;	150	0.0
Enhance capacity to meet mental health care needs of children;	2,500	0.0
Expand Family Team Meetings and substance abuse support for children and their families;	512	0.0
Implement social worker education program to train, recruit and retain social workers;	89	0.0
Fund procurement and personnel assessments;	249	0.0
Participate in citywide IT ServUs; and	720	0.0
Restore 1 FTE- Contract Administrator's Position.	0	1.0
Subtotal: Policy Initiatives	\$9,240	1.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$198,295	646.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$750	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$750	0.0

(Continued on next page)

Table RL0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$29,884	116.0
Baseline Adjustments:		
Align budget authority with projected resources.	846	0.0
Subtotal: Baseline Adjustments	\$846	0.0
Policy Initiatives:		
	268	0.0
Implement social worker education program to train, recruit and retain social workers.		
Subtotal: Policy Initiatives	\$268	0.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$30,998	116.0
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs		
	\$23	0.0
Baseline Adjustments:		
Transfer funds to Private Donations.	-23	0.0
Subtotal: Baseline Adjustments	-\$23	0.0
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0
PRIVATE DONATIONS: FY 2008 APPROVED BUDGET & FTEs		
	\$0	0.0
Baseline Adjustments:		
Transfer funds from Private Grant.	23	0.0
Subtotal: Baseline Adjustments	\$23	0.0
PRIVATE DONATIONS: FY 2009 PROPOSED BUDGET & FTEs	\$23	0.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs		
	\$61,981	178.0
Baseline Adjustments:		
Align budget authority with projected resources.	-21	0.0
Subtotal: Baseline Adjustments	-\$21	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$61,960	178.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$292,027	940.0

Agency Performance Measures

Table RL0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Rate of substantiated child abuse/neglect per 1,000 children in DC ¹	25	N/A	25	24	24
2. Total CFSA population	4464	4557	N/A	N/A	N/A
3. Percent of CFSA children/youth in foster care	52.9%	50.5%	N/A	N/A	N/A
4. Percent of CFSA children/youth receiving in-home services	47.1%	48.1%	48%	47%	46%
5. Percent of investigations attempted or initiated within 24 hours of being accepted	43.8%	48.6%	65%	65%	75%
6. Percent of investigations closed within 30 days	62.0%	56.3%	100%*	100%*	100%*
7. Percent of children/youth in foster care receiving at least 2 visits per month from the social worker	59.0%	74.8%	100%&*	100%*	100%*
8. Percent of children/youth in-home receiving at least 2 visits per month from the social worker	41.6%	46.7%	100%*	100%*	100%*
9. Percent of children/youth in foster care placed with kin	19.8%	17.5%	16%	N/A	N/A
10. Percent of children/youth in an approved adoptive placement within 9 months of their goal of adoption	44.8%	57.7%	100%*	100%*	100%*
11. Percent of children/youth in foster care who achieve permanency ²	49.6%	46.9%	50% ²	N/A ²	N/A ²
12. Percent of children/youth who were victims of substantiated or indicated abuse or neglect during the first 6 months of the reporting year, who did not experience another incident of substantiated or indicated abuse or neglect within a 6-month period ³	93%	N/A ³	100%	100%*	100%*
13. Total number of licensed foster homes ⁴	882	903	920	930	940
14. Average caseload per worker	20	10	15	15	15

*FY 2008 projection reflects LaShawn v. Fenty Amended Implementation Plan (AIP) which requires 100% compliance by the end of 2008.

¹The rate of child abuse/neglect is based on the number of substantiations (in FY 2006: 2,889), divided by the child population (FY 2006: 114,881), multiplied by 1,000. Source: 2006 Population Estimate, U.S. Census Bureau; FACES INV086, CFSA.

² Multi-composite national standard measure calculating the percentage of youth that have exited care at the end of the fiscal year with the following exit reasons: adoption, guardianship and reunification.

³ This measure is reported to CFSA by the ACF. The latest numbers reported are 2006. CFSA submitted data to the National Child Abuse and Neglect Data System (NCANDS) on March 31, 2008. The data should be available in September 2008.

⁴ This measure is only of licensed foster homes with children placed, not all CFSA licensed foster homes.

Department of Mental Health

www.dmh.dc.gov

Telephone: 202.673.7440

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$245,891,356	\$248,958,483	\$231,834,879	-6.9
FTEs	1,435.5	1,691.0	1,630.3	-3.6

The mission of the Department of Mental Health (DMH) is to support prevention, resiliency and recovery for District residents in need of public mental health services.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Expand the range of mental health services.

Objective 2: Improve access to mental health services.

Objective 3: Continually improve the quality and consistency of mental health services.

Objective 4: Ensure system accountability.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Mental Health Authority** – The program regulates the District’s public mental health system and identifies the appropriate mix of programs, services and supports necessary to meet the mental health needs of District of Columbia residents. It plans and develops mental health services to ensure there is access to services, monitors the service system, supports service providers, operates the Mental Health Rehabilitation Services (MHRS) fee-for-service system, and provides grant funding for services covered through the MHRS system.

- **Community Services Agency (DCCSA)** – provides a range of direct services to District residents with serious mental illness who are uninsured, Medicaid and/or Medicare eligible. These services include prevention, comprehensive assessments, linkage, treatment, pharmacy services, language access, specialized programs such as multi – cultural and mental retardation programs and emergency services to promote resilience and recovery for children, youth, families and adults.
- **Saint Elizabeths Hospital** – provides psychiatric, medical, and psycho-social inpatient psychiatric treatment to adults to support their recovery and return to the community. The goal is to maintain an active treatment program that fosters recovery and independence. In addition, this program manages housekeeping, building maintenance and nutritional services, to provide a clean, safe and healthy hospital environment for patients, families, and employees, so that the patients can receive quality care. The St. Elizabeths Hospital program also manages staff credentialing and licensing privileges and provides medication and medical support services to eligible consumers, in order to effectively treat mental illness and enhance recovery.
- **Community Contract Providers** – provides a range of community based services to District residents with serious mental illness. It provides services to Medicaid eligible and, as funding permits, to uninsured individuals and provides prevention, comprehensive assessments, linkage, treatment, and emergency services to promote resilience and recovery for children, youth, families and adults. In order to more appropriately reflect programmatic accountability, many of these services are now being moved into Authority programs.
- **Agency Management** – provides administrative support and the tools required to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table RM0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table RM0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	196,723	192,871	209,980	213,181	3,201	1.5
Special Purpose Revenue Funds	2,351	3,522	3,808	3,808	0	N/A
Total for General Fund	199,074	196,393	213,788	216,989	3,201	1.5
Federal Resources						
Federal Payments	109	5	0	0	0	N/A
Federal Grant Funds	2,674	138	2,425	1,642	-783	-32.3
Federal Medicaid Payments	0	4,074	0	3,924	3,924	N/A
Total for Federal Resources	2,783	4,216	2,425	5,566	3,140	129.5
Private Funds						
Private Grant Funds	16	8	0	0	0	N/A
Total for Private Funds	16	8	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	14,632	45,274	32,745	9,280	-23,465	-71.7
Total for Intra-District Funds	14,632	45,274	32,745	9,280	-23,465	-71.7
Gross Funds	216,504	245,891	248,958	231,835	-17,124	-6.9

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table RM0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table RM0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	1,269.7	1,302.8	1,552.0	1,496.0	-56.1	-3.6
Special Purpose Revenue Funds	30.0	36.0	370	370	0.0	0.0
Total for General Fund	1,299.7	1,338.8	1,589.0	1,533.0	-56.1	-3.5
Federal Resources						
Federal Grant Funds	16.0	18.7	11.0	6.5	-4.6	-41.4
Total for Federal Resources	16.0	18.7	11.0	6.5	-4.6	-41.4
Intra-District Funds						
Intra-District Funds	70.0	78.0	91.0	90.9	-0.1	-0.1
Total for Intra-District Funds	70.0	78.0	91.0	90.9	-0.1	-0.1
Total Proposed FTEs	1,385.7	1,435.5	1,691.0	1,630.3	-60.7	-3.6

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table RM0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table RM0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	70,067	77,334	90,008	94,734	4,726	5.3
12 Regular Pay - Other	10,515	7,598	7,342	7,234	-107	-1.5
13 Additional Gross Pay	5,547	4,889	3,056	3,420	364	11.9
14 Fringe Benefits - Curr Personnel	16,209	16,927	18,493	19,082	590	3.2
15 Overtime Pay	6,071	7,747	3,523	2,527	-996	-28.3
Subtotal Personal Services (PS)	108,408	114,496	122,421	126,998	4,577	3.7
20 Supplies and Materials	10,046	11,024	10,158	10,318	160	1.6
30 Energy, Comm. and Bldg Rentals	9,715	9,697	10,438	9,106	-1,332	-12.8
31 Telephone, Telegraph, Telegram, Etc	2,090	1,621	1,745	1,630	-115	-6.6
32 Rentals - Land and Structures	5,111	5,457	5,304	4,422	-883	-16.6
33 Janitorial Services	0	2	3	4	1	43.0
34 Security Services	3,453	3,553	3,795	3,643	-152	-4.0
35 Occupancy Fixed Costs	45	6	20	20	0	0.0
40 Other Services and Charges	5,351	7,093	9,460	9,813	353	3.7
41 Contractual Services - Other	75,889	39,037	42,394	40,976	-1,418	-3.3
50 Subsidies and Transfers	0	45,001	42,436	23,468	-18,969	-44.7
70 Equipment & Equipment Rental	1,867	2,166	785	1,438	653	83.2
91 Expense Not Budgeted Others	-5,471	6,739	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	108,097	131,396	126,538	104,837	-21,700	-17.1
Gross Funds	216,504	245,891	248,958	231,835	-17,124	-6.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table RM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table RM0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management								
(1010) Personnel	946	1,293	2,450	1,157	13.7	14.6	20.5	5.9
(1015) Training & Employee Development	1,404	1,597	548	-1,048	13.6	15.6	4.5	-11.1
(1017) Labor Relations	302	379	460	81	3.0	4.0	5.0	1.0
(1020) Contracting & Procurement	479	737	898	161	6.0	9.0	7.0	-2.0
(1030) Property Management	4,069	3,397	3,387	-10	2.0	2.0	2.0	0.0
(1040) Information Technology	4,655	5,370	5,229	-141	21.0	29.0	25.0	-4.0
(1050) Financial Management-agency	4,873	4,766	3,317	-1,449	55.0	67.0	11.0	-56.0
(1055) Risk Management	196	242	117	-125	2.0	2.0	1.0	-1.0
(1060) Legal Services	168	5	300	295	0.0	0.0	0.0	0.0
(1070) Fleet Management	1,900	266	0	-266	18.0	0.0	0.0	0.0
(1080) Communications	224	218	227	10	1.0	1.0	1.0	0.0
(1085) Customer Services	60	65	65	0	0.0	0.0	0.0	0.0
(1087) Language Access	0	151	125	-25	0.0	0.0	0.0	0.0
(1090) Performance Management	97	0	0	0	1.0	0.0	0.0	0.0
Subtotal (1000) Agency Management	19,374	18,484	17,124	-1,360	136.3	144.2	77.0	-67.2
(100F) DMH Financial Operations								
(110F) DMH Budget Operations	618	565	555	-10	4.0	4.0	4.0	0.0
(120F) DMH Accounting Operations	691	825	841	17	9.0	12.0	12.0	0.0
(130F) DMH Fiscal Officer	240	225	232	7	6.0	2.0	2.0	0.0
Subtotal (100F) DMH Financial Operations	1,549	1,614	1,628	14	19.0	18.0	18.0	0.0
(1800) Mental Health Authority								
(1810) Ofc. of the Director/Chief Exec Officer	2,367	2,545	1,775	-769	14.0	14.0	6.0	-8.0
(1815) Ofc. of the Chief Clinical Officer	0	0	4,330	4,330	0.0	0.0	3.2	3.2
(1820) Consumer & Family Affairs	1,034	1,031	919	-111	2.0	3.0	2.0	-1.0
(1825) Ofc. of Programs & Policy	0	0	1,112	1,112	0.0	0.0	7.0	7.0
(1830) Adult Services	4,018	3,589	1,912	-1,676	25.4	25.0	12.0	-13.0
(1835) Housing	0	0	6,470	6,470	0.0	0.0	7.0	7.0
(1840) Care Coordination	6,623	7,492	2,021	-5,471	58.1	70.0	24.0	-46.0
(1845) Comprehensive Psych Emer. Prog. - CPEP	0	0	7,090	7,090	0.0	0.0	72.5	72.5
(1850) Children & Youth Services	7,604	10,169	4,994	-5,175	73.3	80.5	24.3	-56.3

(Continued on next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table RM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table RM0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1855) School Mental Health Program	0	0	4,076	4,076	0.0	0.0	52.0	52.0
(1860) Forensic Services (Jail Diversion)	487	574	1,529	955	5.0	7.0	5.0	-2.0
(1865) Ofc.-Strategic Planning, Policy Eval. & Supp.	0	0	591	591	0.0	0.0	5.0	5.0
(1870) Grants Management	116	118	117	-1	1.0	1.0	1.0	0.0
(1880) Office of Accountability (OI)	1,459	1,567	1,408	-158	17.5	17.0	13.5	-3.5
(1890) Provider Relations	338	439	452	13	3.0	4.0	4.0	0.0
Subtotal (1800) Mental Health Authority	24,047	27,522	38,796	11,274	199.3	221.5	238.5	17.0
(2000) Strategic Management Service								
(2010) Leadership, Planning & Policy Developmnt.	-50	0	0	0	0.0	0.0	0.0	0.0
Subtotal (2000) Strategic Management Service	-50	0	0	0	0.0	0.0	0.0	0.0
(2800) Community Services Agency								
(2810) Ofc. of the Chief Executive Officer - CSA	3,964	5,048	4,135	-913	13.0	14.0	13.0	-1.0
(2815) Adult & Family Services - CSA	15,947	17,159	17,122	-37	161.4	185.9	173.9	-12.0
(2820) Children Youth & Family Services - CSA	4,813	5,169	5,892	723	50.0	61.0	56.9	-4.1
(2825) Clinical Support - CSA	443	484	525	42	3.0	3.0	3.0	0.0
(2830) Consumer Advocacy - CSA	55	55	56	1	1.0	1.0	1.0	0.0
(2845) Intake & Continuity of Care - CSA	413	450	474	24	6.0	6.0	6.0	0.0
(2850) Pharmacy - CSA	4,953	4,462	4,211	-250	10.0	10.0	10.0	0.0
(2855) Quality Improvement - CSA	455	589	828	239	10.0	10.0	10.0	0.0
(2860) Security & Safety - CSA	923	1,166	1,300	134	0.0	0.0	0.0	0.0
(2865) Ofc. of the Chief Operating Officer	0	0	2,053	2,053	0.0	0.0	30.0	30.0
Subtotal (2800) Community Services Agency	31,967	34,581	36,596	2,015	254.4	290.9	303.8	12.9
(3000) Service Delivery System								
(3010) Service Design & Implementation	-27	0	0	0	0.0	0.0	0.0	0.0
(3020) Community Awareness & Consumer Access	-4	0	0	0	0.0	0.0	0.0	0.0
Subtotal (3000) Service Delivery System	-31	0	0	0	0.0	0.0	0.0	0.0
(3800) Saint Elizabeths Hospital								
(3805) Office of the Chief Executive	520	403	1,818	1,415	7.0	4.0	9.0	5.0
(3810) Clinical & Medical Affairs - SEH	15,856	18,166	13,801	-4,365	100.2	155.0	132.0	-23.0
(3815) Engineering & Maintenance - SEH	13,283	13,815	12,643	-1,173	24.0	29.0	24.0	-5.0
(3820) Support Services	0	0	1,791	1,791	0.0	0.0	31.0	31.0
(3825) Forensic Services - SEH	2,991	3,169	4,071	902	29.0	32.8	29.8	-3.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table RM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table RM0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(3830) Housekeeping - SEH	3,395	2,659	2,719	60	57.0	62.0	58.0	-4.0
(3835) Materials Management - SEH	1,413	1,130	896	-234	12.0	15.0	12.0	-3.0
(3840) Medical Services - SEH	8,817	9,716	8,069	-1,647	52.9	59.5	56.0	-3.5
(3845) Nursing - SEH	32,272	29,683	31,327	1,645	409.8	484.5	475.3	-9.2
(3850) Nutritional Svcs. (In/Out Patients)-SEH	4,013	4,921	4,936	15	49.0	53.0	50.0	-3.0
(3855) Psychiatric Services - SEH	7,144	8,487	8,411	-77	60.7	76.6	71.9	-4.7
(3860) Security & Safety - SEH	3,127	2,924	2,980	56	20.0	21.0	21.0	0.0
(3865) Transportation & Grounds - SEH	473	1,914	1,886	-28	5.0	24.0	23.0	-1.0
Subtotal (3800) Saint Elizabeth's Hospital	93,305	96,986	95,347	-1,639	826.5	1,016.4	993.0	-23.4
(4000) Security & Safety								
(4010) Security & Safety	0	0	0	0	0.0	0.0	0.0	0.0
(4020) Housekeeping	-1	0	0	0	0.0	0.0	0.0	0.0
(4050) Nutritional Serv. for In & Outpatients	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4000) Security & Safety	-1	0	0	0	0.0	0.0	0.0	0.0
(5000) Direct Community Services								
(5010) Community Mental Health Services	-975	0	0	0	0.0	0.0	0.0	0.0
(5020) Crisis & Emergency Services	-1	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5000) Direct Community Services	-976	0	0	0	0.0	0.0	0.0	0.0
(6000) Program & Clinical Support								
(6010) Medication & Medical Support	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (6000) Program & Clinical Support	0	0	0	0	0.0	0.0	0.0	0.0
(7000)) Active Treatment								
(7010) Active Treatment	-13	0	0	0	0.0	0.0	0.0	0.0
(7020) Medical Services	0	0	0	0	0.0	0.0	0.0	0.0
(7030) Psychiatric Services	2	0	0	0	0.0	0.0	0.0	0.0
Subtotal (7000)) Active Treatment	-11	0	0	0	0.0	0.0	0.0	0.0
(7800) Community Contract Providers								
(7820) Mental Health Rehabilitation Services	4,120	17,947	17,185	-762	0.0	0.0	0.0	0.0
(7825) Mental Health Rehab Svcs. - Local Match	30,756	24,489	9,258	-15,231	0.0	0.0	0.0	0.0
(7830) Mental Health Rehab Svcs. - Medicaid FFP	-7	0	0	0	0.0	0.0	0.0	0.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table RM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table RM0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(7840) Residential Treatment Centers	24,683	27,336	15,901	-11,435	0.0	0.0	0.0	0.0
(7850) Medicaid Reserve Funds - MHRS	10,897	0	0	0	0.0	0.0	0.0	0.0
(7855) Medicaid Reserve Funds-Children & Youth	2,100	0	0	0	0.0	0.0	0.0	0.0
Subtotal (7800) Community Contract Providers	72,550	69,772	42,344	-27,428	0.0	0.0	0.0	0.0
(8000) Performance Improvement & Compliance								
(8020) Quality Improvement & Compliance	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (8000) Performance Improvement & Compliance	0	0	0	0	0.0	0.0	0.0	0.0
(9960) Year End Close								
No Activity Assigned	4,195	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	4,195	0	0	0	0.0	0.0	0.0	0.0
(SE00) St. Elizabeths Hospital								
(GENL) General Cost Centers	-27	0	0	0	0.0	0.0	0.0	0.0
Subtotal (SE00) St. Elizabeths Hospital	-27	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	245,891	248,958	231,835	-17,124	1,435.5	1,691.0	1,630.3	-60.7

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table RM0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$209,980	1,552.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$8,821	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$201,159	1,552.0
Baseline Adjustments:		
Align fixed costs with projections for rent, energy, and security;	-874	0.0
Reinstate telecommunications costs in the baseline budget; and	1,743	0.0
Annualize salaries for 75 FTEs to improve services at St. Elizabeths Hospital.	2,547	0.0
Subtotal: Baseline Adjustments	\$3,416	0.0
Cost Savings:		
Align salaries for 75 FTEs at St. Elizabeths Hospital with actual costs;	-170	0.0
Align telecom budget with historical spending;	-113	0.0
Eliminate vacant positions;	-5,417	-80.0
Transfer to MHA from CCP to better reflect programmatic costs within DMH; and	-8,483	0.0
Transfer to MHA from CCP for mobile crisis services and other service delivery programs.	-2,567	0.0
Subtotal: Cost Savings	-\$16,750	-80.0
Policy Initiatives:		
Transfer Housing Bridge Subsidy Program to the General Fund;	5,529	0.0
Improve care through enhanced operational support at St. Elizabeths;	5,000	0.0
Implement negotiated collective bargaining agreements;	1,489	0.0
Expand community acute care capacity by 15 admissions per month;	1,400	0.0
Fund personnel and procurement assessments;	888	0.0
Transfer from CCP to MHA to expand mobile crisis services and improve accountability;	1,748	24.0
Additional funds for acute care and psychiatric services transferred from CCP to MHA;	1,636	0.0
Transfer from CCP to MHA to support the Urgent Care Center at the DC Superior Court;	540	0.0
Additional funds for housing programs and services transferred from CCP to MHA ;	5,781	0.0
	1,065	0.0
Transfer from CCP to MHA to support the forensic and jail diversion programs; and		
Transfer from CCP to MHA to support strategic management programs.	280	0.0
Subtotal: Policy Initiatives	\$25,355	24.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$213,181	1,496.0

(Continued on next page)

Table RM0-5 (Continued)

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$3,808	37.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$3,808	37.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$2,425	11.0
Baseline Adjustments:		
Adjust budget for expiration of Federal Grants	-783	-4.6
Subtotal: Baseline Adjustments	-\$783	-4.6
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$1,642	6.5
FEDERAL MEDICAID: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Baseline Adjustments:		
Transfer administrative costs from Intra-District Fund.	3,924	0.0
Subtotal: Baseline Adjustments	\$3,924	0.0
FEDERAL MEDICAID: FY 2009 PROPOSED BUDGET & FTEs	\$3,924	0.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$32,745	91.0
Baseline Adjustments:		
Transfer Administrative Costs to Medicaid Payments Fund and MHRS claims to DHCF.	-23,465	-0.1
Subtotal: Baseline Adjustments	-\$23,465	-0.1
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$9,280	90.9
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$231,835	1,630.3

Agency Performance Measures
Table RM0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Number/Percent of schools with a school-based mental health program	42	42	48/20.4%	58	63
2. Number of new affordable housing units developed.	0	0	100	100	100
3. Total number of consumers served (adults/children)	9,735/2,808	9,843/3,101	14,000/5,745	TBD	TBD
4. Number of Comprehensive Psychiatric Emergency Program and Mobile Crisis Team visits	3,420	3,333/NA	3,780/550	3,969/1,000	4,671/1,400
5. Crisis beds utilization	N/A	N/A	N/A	N/A	N/A
6. Percent of consumers readmitted to Saint Elizabeths within 180 days of discharge	29.0%	19.0%	25.0%	23.0%	20.0%
7. Percent of consumers readmitted to Saint Elizabeths within 30 days of discharge	11.0%	8.30%	10.0%	9.0%	8.0%
8. Percent of MHRS-eligible children discharged from an inpatient psychiatric setting who receive a community-based non-emergency service within 7 days of discharge	N/A	45.0%	80.0%	80.0%	80.0%
9. Percent of MHRS-eligible adults discharged from an inpatient psychiatric setting who receive a community-based non-emergency service within 7 days of discharge.	N/A	35.0%	80.0%	80.0%	80.0%
10. Percent of total federal revenue collected	53.1%	53.0%	55.0%	N/A	N/A
11. Percent of Medicaid claims reimbursed	65.0%	76.0%	90.0%	90.0%	90.0%
12. Percent of clean claims warranted for payment within 10 days of submission	60.0%	77.0%	80.0%	80.0%	85.0%
13. Number of Dixon exit criteria targets met and approved for inactive monitoring by the Court Monitor	0	1	9	13	19

Department of Health

www.dchealth.dc.gov

Telephone: 202-671-5000

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$1,809,007,689	\$1,975,621,763	\$274,344,430	-86.1
FTEs	1,031.7	1,158.8	922.3	-20.4

The mission of the Department of Health (DOH) is to promote healthy lives, prevent illness, provide equal access to quality health-care services, and protect the safety of all in the nation's capital.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Expand access to care and improve health outcomes.

Objective 2: Reduce health status disparities by improving access and quality of the District's health care system and direct programming activities to underserved populations.

Objective 3: Improve the quality and efficiency of DOH programs.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Addiction Prevention and Recovery Administration** – prevents and reduces the disease of addiction in order to improve health and wellness within the District of Columbia by promoting access to quality prevention, treatment and recovery support services.
- **Health Emergency Preparedness Response Administration** – plans and coordinates the timely delivery of emergency and trauma services and provides an all-hazards response to public health incidents for the residents, workers, and visitors of the District of Columbia. The program also provides via the Public Health Laboratory Program diagnostic and analytical testing services to detect and identify biological and chemical agents that may adversely affect the health and safety of the public.

- **HIV/AIDS Administration** – provides a comprehensive, seamless system of care to persons with or at risk for HIV, STDs, TB, and viral hepatitis (adults) living in the District and the Washington, DC Eligible Metropolitan Area so that they can minimize their chance of infection and live healthier lives. The program also ensures that federal, regional, and local resources support the health, medical, and administrative services necessary to guarantee that people living with HIV in the District of Columbia have access to ongoing prevention education, health and medical care services essential for the treatment of the HIV disease and to reduce the HIV, STD, TB and hepatitis-related morbidity and mortality of residents of the District of Columbia by the application of sound public health policies, practices, initiatives, disease surveillance, prevention, and health interventions.
- **Health Care Regulation and Licensing Administration** – administers all District and federal laws and regulations governing the licensing, certification, and registration of health professionals and health care and human services facilities to ensure the protection of the health and safety of residents and visitors to the District of Columbia who receive services from these facilities and health professionals. This program has operated one full year under its present structure of two administrations: Health Regulation and Health Professional Licensing. The Bureau of Community Hygiene (BCH) inspects the food supply and health-related business establishments, such as spas, and enforces animal and rodent control regulations. HCRLA Support Services provides policy and administrative guidance to the bureaus.
- **Center for Policy, Planning and Epidemiology** – is responsible for collecting, preserving and administering the District’s system of birth and death records in accordance with the DC Vital Records Act and for Domestic Partnership registration; providing statistical and technical assistance and for providing official health data to other local, state and federal agencies; surveillance, investigation and control of reportable diseases within the District; and for State Health Planning requirements that includes Certificate of Need (CON) review and State Health Plan development.
- **Community Health Administration** – seeks to improve health outcomes for all residents and to reduce disparities in health status for vulnerable populations in the District of Columbia. The administration supports access to evidence-based preventive, medical and social services through programs that serve primarily women, infants, children (including children with special health care needs) and residents with a disproportionate burden of chronic disease while fostering public participation in the design and implementation of these programs.
- **Agency Management** – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency’s FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table HC0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides the FY 2006 and FY 2007 actual expenditures.

Table HC0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	561,762	618,367	667,613	101,606	-566,007	-84.8
Dedicated Taxes	0	0	10,000	0	-10,000	-100.0
Special Purpose Revenue Funds	20,345	24,068	16,438	14,375	-2,063	-12.6
Total for General Fund	582,107	642,434	694,051	115,981	-578,071	-83.3
Federal Resources						
Federal Grant Funds	135,186	142,022	134,609	137,096	2,487	1.8
Federal Medicaid Payments	952,970	1,017,019	1,138,124	0	-1,138,124	-100.0
Total for Federal Resources	1,088,156	1,159,041	1,272,733	137,096	-1,135,637	-89.2
Private Funds						
Private Grant Funds	127	74	0	0	0	N/A
Total for Private Funds	127	74	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	8,519	7,459	8,838	21,268	12,430	140.6
Total for Intra-District Funds	8,519	7,459	8,838	21,268	12,430	140.6
Gross Funds	1,678,908	1,809,008	1,975,622	274,344	-1,701,277	-86.1

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, Authorized by Revenue Type

Table HC0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table HC0-2
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	334.0	311.3	330.0	227.5	-102.6	-31.1
Special Purpose Revenue Funds	138.2	72.3	136.9	122.8	-14.1	-10.3
Total for General Fund	472.2	383.6	466.9	350.2	-116.7	-25.0
Federal Resources						
Federal Grant Funds	618.0	569.9	603.8	562.1	-41.7	-6.9
Federal Medicaid Payments	25.8	78.3	81.3	0.0	-81.3	-100.0
Total for Federal Resources	643.8	648.1	685.1	562.1	-123.0	-18.0
Intra-District Funds						
Intra-District Funds	7.0	0.0	6.8	10.0	3.2	46.8
Total for Intra-District Funds	7.0	0.0	6.8	10.0	3.2	46.8
Total Proposed FTEs	1,123.0	1,031.7	1,158.8	922.3	-236.5	-20.4

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table HC0-3 contains the proposed FY 2009 budget at the Comptroller Source group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HC0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	40,912	46,529	54,486	46,487	-7,999	-14.7
12 Regular Pay - Other	28,751	18,717	19,736	14,901	-4,835	-24.5
13 Additional Gross Pay	1,247	515	150	5	-145	-96.7
14 Fringe Benefits - Curr Personnel	12,560	12,012	13,150	10,421	-2,729	-20.8
15 Overtime Pay	846	404	280	236	-44	-15.8
Subtotal Personal Services (PS)	84,316	78,178	87,803	72,051	-15,752	-17.9
20 Supplies and Materials	11,898	15,348	17,305	29,158	11,853	68.5
30 Energy, Comm. and Bldg Rentals	508	512	442	842	400	90.4
31 Telephone, Telegraph, Telegram, Etc	2,018	2,104	1,232	1,471	239	19.4
32 Rentals - Land and Structures	14,934	14,542	15,468	10,908	-4,560	-29.5
33 Janitorial Services	15	27	25	50	25	101.8
34 Security Services	3,193	3,211	2,430	2,808	377	15.5
35 Occupancy Fixed Costs	0	39	102	1,164	1,062	1,037.2
40 Other Services and Charges	7,147	3,056	5,470	4,705	-765	-14.0
41 Contractual Services - Other	162,475	197,025	197,858	47,716	-150,142	-75.9
50 Subsidies and Transfers	1,388,610	1,491,968	1,645,875	102,507	-1,543,368	-93.8
70 Equipment & Equipment Rental	3,783	3,741	1,611	964	-647	-40.2
91 Expense Not Budgeted Others	10	-744	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	1,594,592	1,730,830	1,887,819	202,294	-1,685,525	-89.3
Gross Funds	1,678,908	1,809,008	1,975,622	274,344	-1,701,277	-86.1

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table HC0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table HC0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(0001) DHD-Dummy Program								
No Activity Assigned	2,121	0	0	0	0.0	0.0	0.0	0.0
Subtotal (0001) DHD-Dummy Program	2,121	0	0	0	0.0	0.0	0.0	0.0
(1000) Agency Management Support								
(1010) Personnel	465	1,734	798	-937	5.0	11.0	6.0	-5.0
(1017) Labor Management	100	206	95	-111	2.0	2.0	1.0	-1.0
(1020) Contracting and Procurement	435	861	1,572	711	3.0	6.0	6.0	0.0
(1030) Property Management	10,853	4,461	3,837	-624	3.0	4.0	5.0	1.0
(1040) Information Technology	1,644	850	837	-13	12.0	8.0	5.0	-3.0
(1050) Office of the Chief Financial Officer	-6	0	0	0	0.0	0.0	0.0	0.0
(1055) Risk Management	18	120	105	-15	1.0	1.0	1.0	0.0
(1060) Legal	1,274	789	45	-744	2.0	3.0	1.0	-2.0
(1070) Fleet	4	4	4	0	0.0	0.0	0.0	0.0
(1080) Communications	779	884	369	-515	8.0	7.0	1.0	-6.0
(1085) Customer Service	857	743	231	-512	11.0	12.0	5.0	-7.0
(1087) Language Access	41	102	158	56	0.0	0.0	1.0	1.0
(1090) Performance Management	2,120	2,091	1,037	-1,055	12.9	11.0	10.0	-1.0
Subtotal (1000) Agency Management Support	18,583	12,845	9,086	-3,759	59.9	65.0	42.0	-23.0
(100F) Agency Financial Operations								
(110F) Agency Fiscal Officer Operations	1,047	1,019	748	-271	6.0	8.0	8.0	0.0
(120F) Accounting Operations	1,424	1,387	1,071	-316	18.0	19.0	14.5	-4.5
(130F) ACFO	256	769	767	-2	6.0	9.0	10.5	1.5
(140F) Agency Fiscal Officer	647	459	454	-4	6.0	5.0	4.5	-0.5
Subtotal (100F) Agency Financial Operations	3,374	3,634	3,041	-594	36.0	41.0	37.5	-3.5
(2000) Addiction Prevention & Recovery Admin								
(2070) Implementation of Drug Treatment Choice	7,566	12,740	13,365	625	0.0	0.0	0.0	0.0
(2080) Quality Improvement	1,310	1,179	1,143	-36	11.9	12.2	11.0	-1.2
(2090) Certification & Regulation Services	988	851	936	85	10.0	10.0	10.0	0.0
(2100) APRA Support Services	3,439	5,154	7,120	1,967	25.0	22.4	20.0	-2.4
(2200) Intake Assessment & Referral	2,057	2,370	2,460	91	22.0	24.3	19.0	-5.3
(2300) Acute Detox & Residential Treatment	6,562	7,165	5,318	-1,848	23.0	27.6	27.0	-0.6
(2400) Prevention & Youth Treatment Services	6,255	8,425	7,575	-850	14.0	14.0	17.0	3.0
(2510) Adult Treatment Service	6,142	6,140	7,071	931	35.0	37.0	41.0	4.1
(2600) Women's Services	528	653	958	305	5.0	6.5	5.5	-1.0
(2700) Special Populations	1,121	372	1,746	1,374	5.0	4.0	3.0	-1.0
Subtotal (2000) Addiction Prevention & Recovery Admin	35,967	45,048	47,692	2,644	150.9	158.0	153.5	-4.5

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Table HCO-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(2500) Emergency Health and Med Services Admin								
(2060) Office Emergency Health & Med Services	9,812	7,791	5,793	-1,999	29.3	39.0	32.0	-7.0
(2548) Public Health Laboratory	0	3,623	3,226	-397	0.0	32.0	30.0	-2.0
Subtotal (2500) Emergency Health and Med Services	9,812	11,414	9,018	-2,396	29.3	71.0	62.0	-9.0
(3000) HIV/AIDS Administration								
(3010) HIV/AIDS Support Services	12,940	8,392	9,712	1,319	21.3	24.5	14.9	-9.6
(3015) HIV/AIDS Policy and Planning	0	1,725	0	-1,725	0.0	0.0	0.0	0.0
(3020) HIV Health & Support Services	55,569	37,052	41,078	4,026	24.0	23.2	28.8	5.6
(3030) HIV/AIDS Data and Research	1,554	2,471	1,310	-1,160	16.9	21.3	20.3	-1.0
(3040) Prevention and Intervention Services	3,899	5,639	5,536	-103	24.0	23.1	27.9	4.8
(3052) Communicable Disease	0	0	4,549	4,549	0.0	0.0	48.0	48.0
(3060) Drug Assistance Program (ADAP)	10,126	13,764	16,712	2,948	6.0	8.0	12.5	4.5
(3070) Grants and Contracts Management	1,403	924	1,905	981	12.0	10.0	13.2	3.2
(3090) HIV/AIDS Housing and Supportive Services	0	15,088	14,644	-444	0.0	7.3	1.3	-6.0
Subtotal (3000) HIV/AIDS Administration	85,492	85,054	95,445	10,391	104.2	117.3	166.9	49.6
(4000) Environmental Health Administration								
(4020) Enforcement, Compliance & Environ. Justice	0	0	0	0	0.0	0.0	0.0	0.0
(4030) EHA Support Services	-130	0	0	0	0.0	0.0	0.0	0.0
(4040) Food, Drug, and Radiation	-18	0	0	0	0.0	0.0	0.0	0.0
(4050) Hazardous Material and Toxic Substances	5	0	0	0	0.0	0.0	0.0	0.0
(4060) Environmental Quality	-193	0	0	0	2.0	0.0	0.0	0.0
(4070) Community Hygiene	16	0	0	0	0.0	0.0	0.0	0.0
(4110) Hazardous Materials & Toxic Substances	0	0	0	0	0.0	0.0	0.0	0.0
(4120) Clean Lands	0	0	0	0	0.0	0.0	0.0	0.0
(4130) Water Quality & Watershed Protection	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4000) Environmental Health Administration	-321	0	0	0	2.0	0.0	0.0	0.0
(4500) Health Care Regulation & Licensing Admin								
(4070) Community Hygiene	5,997	6,995	7,232	236	43.1	49.3	47.0	-2.3
(4080) Radiation Program	0	0	513	513	0.0	0.0	5.8	5.8
(4090) Health Regulation Administration	5,859	7,492	8,104	613	49.0	68.3	68.8	0.4
(4200) Health Professional License Admin	3,416	4,215	5,216	1,002	29.4	34.0	43.8	9.8
(4510) HCRLA Support Services	562	586	553	-33	4.0	4.0	4.0	0.0
Subtotal (4500) Health Care Reg. & Licensing Admin.	15,834	19,288	21,618	2,330	125.5	155.6	169.3	13.8
(5000) Primary Care & Prevention Administration								
(4880) Public Health Laboratory	8,920	0	0	0	20.0	0.0	0.0	0.0
(5020) Communicable Disease	6,353	5,858	0	-5,858	59.5	65.3	0.0	-65.3
(5030) Cancer Health Care	7,136	3,894	0	-3,894	18.0	35.8	0.0	-35.8
(5040) Epidemiology & Health Risk Assessment	2,071	1,659	0	-1,659	18.0	15.0	0.0	-15.0
(5100) PCPA Support Services	1,406	10,364	0	-10,364	18.0	24.0	0.0	-24.0
(5200) Pharmaceutical Procurement & Distribution	592	821	0	-821	6.0	8.0	0.0	-8.0
(5300) Primary Care	8,193	0	0	0	14.5	0.0	0.0	0.0
Subtotal (5000) Primary Care & Prevention Admin.	34,670	22,595	0	-22,595	154.0	148.1	0.0	-148.1

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Table HC0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(6000) Medical Assistance Administration								
(6150) Medicaid Rev	339	1,500	0	-1,500	0.0	0.0	0.0	0.0
(6200) MAA Support Services	97,777	98,947	0	-98,947	25.0	39.5	0.0	-39.5
(6210) Program Integrity	1,926	2,226	0	-2,226	11.0	31.5	0.0	-31.5
(6220) Quality Management	2,078	2,428	0	-2,428	11.5	12.0	0.0	-12.0
(6230) Children & Families	82,073	101,830	0	-101,830	9.0	10.0	0.0	-10.0
(6240) Managed Care	327,994	354,807	0	-354,807	9.0	9.0	0.0	-9.0
(6250) Disabilities & Aging	794,451	919,298	0	-919,298	10.0	19.0	0.0	-19.0
(6260) Program Operations	22,532	19,556	0	-19,556	50.0	21.0	0.0	-21.0
(6310) DC Public Schools	20,194	18,500	0	-18,500	0.0	0.0	0.0	0.0
(6315) DC Chartered Schools	169	0	0	0	0.0	0.0	0.0	0.0
(6320) Mental Health	23,962	27,245	0	-27,245	0.0	0.0	0.0	0.0
(6340) Child & Family Services	58,192	50,707	0	-50,707	0.0	0.0	0.0	0.0
(6350) Fire and EMS Services	3,574	2,726	0	-2,726	0.0	0.0	0.0	0.0
(6360) Medicaid Addiction and Prevention	9	520	0	-520	0.0	0.0	0.0	0.0
Subtotal (6000) Medical Assistance Administration	1,435,269	1,600,289	0	-1,600,289	125.5	142.0	0.0	-142.0
(6500) Health Care Safety Net Admin.								
(6510) Health Care Safety Net Oversight	11,471	6,265	0	-6,265	23.5	15.3	0.0	-15.3
(6520) Health Care Safety Net Patient Care	117,574	122,956	0	-122,956	0.0	0.0	0.0	0.0
Subtotal (6500) Health Care Safety Net Admin.	129,045	129,221	0	-129,221	23.5	15.3	0.0	-15.3
(8000) Maternal & Family Health Administration								
(8010) Perinatal & Infant Care	4,573	5,316	0	-5,316	43.5	37.2	0.0	-37.2
(8020) Child Health Service	2,317	2,806	0	-2,806	23.0	29.3	0.0	-29.3
(8030) Office of Nutrition Programs	13,903	16,854	0	-16,854	42.0	54.0	0.0	-54.0
(8040) MFHA Support Services	3,523	4,571	0	-4,571	22.0	19.0	0.0	-19.0
(8050) School Health	9,416	8,745	0	-8,745	16.8	19.0	0.0	-19.0
(8055) Adult and Family Health Services	1,153	1,854	0	-1,854	17.6	25.0	0.0	-25.0
Subtotal (8000) Maternal & Family Health	34,884	40,145	0	-40,145	164.9	183.5	0.0	-183.5
(8100) Ctr For Policy, Planning & Epidemiology								
(8060) State Center Health Statistics	3,984	4,631	3,700	-931	50.0	53.0	34.6	-18.5
(8070) State Health Planning and Development	706	1,457	972	-485	6.0	9.0	5.0	-4.0
(8080) Epidemiology & Health Risk Assessment	0	0	1,604	1,604	0.0	0.0	3.0	3.0
Subtotal (8100) Ctr For Policy, Planning & Epidemiology	4,690	6,088	6,276	188	56.0	62.0	42.6	-19.5

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Table HC0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual (FY 2007)	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(8500) Community Health Administration								
(8501) Communicable Disease	0	0	0	0	0.0	0.0	0.0	0.0
(8502) Cancer and Chronic Disease Prevention	0	0	4,624	4,624	0.0	0.0	34.0	34.0
(8503) Pharmaceutical Procurement & Distribution	0	0	16,933	16,933	0.0	0.0	8.0	8.0
(8504) Primary Care	0	0	12,495	12,495	0.0	0.0	18.5	18.5
(8510) Support Services	0	0	14,230	14,230	0.0	0.0	40.0	40.0
(8511) Perinatal & Infant Health	0	0	5,548	5,548	0.0	0.0	44.5	44.5
(8512) Special Health Care Needs	0	0	1,073	1,073	0.0	0.0	10.0	10.0
(8513) Nutrition and Physical Fitness	0	0	16,033	16,033	0.0	0.0	50.5	50.5
(8514) Children, Adolescent and School Health	0	0	10,132	10,132	0.0	0.0	28.0	28.0
(8515) Environmental Hazards & Injury Prevention	0	0	1,100	1,100	0.0	0.0	15.0	15.0
Subtotal (8500) Community Health Administration	0	0	82,168	82,168	0.0	0.0	248.5	248.5
(9960) Year End Close								
No Activity Assigned	-412	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-412	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	1,809,008	1,975,622	274,344	-1,701,277	1,031.7	1,158.8	922.3	-236.5

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table HC0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$667,613	330.0
FY 2009 Budget Target Adjustment (establishment of new agency)	-\$572,622	-79.9
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$94,992	250.1
Baseline Adjustments:		
Transfer oversight of the DC Low-Level Radioactive Waste Regulatory program from DDOE;	173	1.8
Revise fringe benefit calculations;	47	0.0
Correct an error in initial fixed costs estimates;	-9,703	0.0
Restore contractual reductions made due to error in fixed cost estimates;	9,653	0.0
Additional costs of animal shelter contract; and	273	0.0
Eliminate unfunded FTE positions.	0	-3.1
Subtotal: Baseline Adjustments	\$443	-1.3
Cost Savings/Efficiencies:		
Reduce telecommunication budget to a reasonable level and align Fixed Costs budget with revised estimates for energy, rent, janitorial, security, and occupancy;	-500	0.0
Eliminate vacant positions;	-1,740	-19.0
Transfer to the HIV/AIDS program to support prevention services for the Latino population;	-170	
Transfer to the Center for Policy, Prevention, and Epidemiology (CPPE) for management support and technical assistance from the RAND Corporation; and	-500	0.0
Adjust personal services to align budget with programmatic need.	0	-3.4
Subtotal: Cost Savings/Efficiencies	-\$2,910	-22.4

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Table HC0-5 (Continued)

(dollars in thousands)

	Budget	FTEs
Policy Initiatives:		
Implement evidence-based practices to reduce emergency room overcrowding and avoidable hospitalizations;	1,000	0.0
Enhance residential substance abuse treatment and services for women with children;	500	0.0
Target resources to prevent the spread of HIV/AIDS;	800	1.0
Implement new workflow and document management system;	400	0.0
Perform feasibility analysis of residential substance abuse treatment facility (one-time);	191	0.0
Use Local Funds to begin childhood obesity initiative (one-time);	500	0.0
Expand diabetes education and screening;	500	0.0
Fund personnel and procurement assessments;	847	0.0
Support HIV/AIDS prevention services for the Latino population;	170	0.0
Transfer in from the Department of Health Care Finance to support implementation of the SafeRx Act of 2008;	500	0.0
Funding for CPPE management support and technical assistance from the RAND Corporation;	500	0.0
One-time funding for Capital Breast Care Center;	500	0.0
One-time funding for Food and Friends;	200	0.0
One-time funding for Reeves Recovery Group, Inc.;	100	0.0
One-time funding for DC Area Health Education Citywide Health Navigation Institute;	50	0.0
One-time funding for John Hopkins Bloomberg School of Public Health for Spring Valley health study;	250	0.0
One-time funding for So Others Might Eat, Inc. (SOME);	50	0.0
One-time funding for Ward 8 Clean and Sober, Inc.;	75	0.0
One-time funding for Ward 8 Health Council;	75	0.0
Transfer in from the Department of Health Care Finance of fixed cost charges associated with the former Public Benefit Corporation clinics and Ambulatory Care Center;	1,373	0.0
Funding to support the Mary's Center for Maternal and Child Care home visiting program; and to further the goal of serving at-risk families.	500	0.0
Subtotal: Policy Initiatives	\$9,081	1.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$101,606	227.5
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs	\$10,000	0.0
Baseline Adjustments:		
Transferred to newly created Department of Health Care Finance according to legislation.	-10,000	0.0
Subtotal: Baseline Adjustments	-\$10,000	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$0	\$0

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Table HC0-5 (Continued)

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$16,438	136.9
Baseline Adjustments:		
Align budget authority with resources;	-1,257	15.9
Adjustment for error in fringe benefit calculations in the webform;	6	0.0
Revise fixed cost estimates for telecom and rent for the Health Care Regulation and Licensing Administration (HCRLA); and	-285	0.0
Eliminate unfunded positions.	0	-5.0
Subtotal: Baseline Adjustments	-\$1,537	10.9
Cost Savings/Efficiencies:		
Align Special Purpose Revenue budget with ORA revenue certification;	-49	0.0
Transfer out to the Department of Health Care Finance to support the Office of Grievance and Appeals; and	-477	-3.0
Adjust personal services to align budget with programmatic need.	0	-22.0
Subtotal: Cost Savings/Efficiencies	-\$526	-25.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$14,375	122.8
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs		
	\$134,609	603.8
Baseline Adjustments:		
Align budget authority with resources;	2,190	11.8
Adjustment for error in fringe benefit calculations; and	1,111	0.0
Eliminate unfunded positions.	0	-38.6
Subtotal: Baseline Adjustments	\$3,301	-26.8
Cost Savings/Efficiencies:		
Transfer CDC grant from DOH to DDOE as part of the Lead program consolidation.	-720	-6.0
Transfer call takers to agency UC0 (the 311 call center) to enhance the quality and efficiency of service.	-94	-2.0
Adjust personal services to align budget with programmatic need.	0	-6.9
Subtotal: Cost Savings/Efficiencies	-\$814	-14.9
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$137,096	562.1
FEDERAL MEDICAID: FY2008 APPROVED BUDGET & FTEs		
	\$1,138,124	0.0
Baseline Adjustments:		
legislation.	-1,138,124	0.0
Subtotal: Baseline Adjustments	-\$1,138,124	0.0
FEDERAL MEDICAID: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0

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Table HC0-5 (Continued)

(dollars in thousands)

	Budget	FTEs
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$8,838	6.8
Baseline Adjustments:		
Align budget authority with resources;	18,323	3.2
Revise fringe benefit calculation; and	9	0.0
Revise fixed cost estimates for energy, telecom, rent, janitorial services, security, and occupancy.	-1,161	0.0
Subtotal: Baseline Adjustments	\$17,171	3.2
Cost Savings/Efficiencies:		
Eliminate fixed cost transfer from DHCF.	-4,741	0.0
Subtotal: Cost Savings/Efficiencies	-\$4,741	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$21,268	10.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$274,344	922.3

Agency Performance Measures**Table HC0-6**

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Number of participants in the Elderly and Physically Disabled Home and Community Based Services waiver	1,178	1,603	1,940	2,240	2,540
2. Number of perinatal HIV transmissions ¹	5	8	4	0	0
3. Reduce the percentage of HIV/AIDS cases transmitted through intravenous drug use	12%	22%	14%	12%	10%
4. Number of clients successfully referred to drug treatment by needle exchange programs	0	0	50	200	500
5. Number of substance abuse intake locations	N/A	6	10	15	TBD
6. Percent of children seen by school nurses who received a body mass index (BMI) measurement ²	N/A	N/A	TBD	TBD	TBD
7. Number of dentists in fee-for-service dental network	40	75	150	200	200
8. Percent increase in Medicaid program enrollment	1.30%	-0.30%	2.00%	2.00%	2.00%
9. Number of health care expansions evaluated for cost-effectiveness	2	2	5	5	5
10. Number of training sessions on accurate documentation and billing for Medicaid public providers	2	2	4	4	4

¹ Measured as new diagnosis of HIV/AIDS among children <13 years. This measures new diagnoses, not just new transmission.

² BMI data is not consistently captured and reported. Data will be available upon implementation of an electronic reporting system.

Department of Parks and Recreation

<http://dpr.dc.gov>

Telephone: 202-673-7665

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$63,560,503	\$59,729,480	\$59,567,734	-0.3
FTEs	757.5	878.2	823.4	-6.2

The mission of the Department of Parks and Recreation is to plan, preserve, and enhance the District's open space and recreational amenities, to leverage these resources to provide a diverse array of recreational programs, and to promote participation by bridging cultural, physical, and economic gaps.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Plan and maintain cost-effective quality recreational facilities.

Objective 2: Provide a diverse array of recreational programs while bridging physical and economic gaps that impede participation.

Objective 3: Promote recreational opportunities for all age groups that enhance physical, social, and cultural development.

Objective 4: Preserve and enhance the District's natural resources, including urban forests, public open spaces, athletic fields, and landscaped parks.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Development and Community Affairs** - provides community outreach, volunteer opportunities, and development activities for District residents, visitors, and DPR in order to provide additional resources and staff, and to meet and exceed customer expectations.

- **Recreation Programs and Services** - provides sports, health and fitness programs, youth programs, aquatics, and a diverse array of camps for District residents and visitors so that they can participate in and learn about sports and leisure activities, as well as improve their health and well-being.
- **Park and Facility Management** - provides planning, building, operational, maintenance, custodial, and security services to DPR and District residents and visitors so that they can have safe, well planned and well managed facilities.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table HA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	42,674	46,431	47,358	46,750	-608	-1.3
Special Purpose Revenue Funds	1,019	1,381	2,492	2,492	0	0.0
Total for General Fund	43,693	47,812	49,850	49,242	-608	-1.2
Federal Resources						
Federal Grant Funds	119	0	0	0	0	N/A
Total for Federal Resources	119	0	0	0	0	N/A
Private Funds						
Private Grant Funds	1,069	831	936	1,000	64	6.8
Total for Private Funds	1,069	831	936	1,000	64	6.8
Intra-District Funds						
Intra-District Funds	12,994	14,918	8,944	9,326	382	4.3
Total for Intra-District Funds	12,994	14,918	8,944	9,326	382	4.3
Gross Funds	57,874	63,561	59,729	59,568	-162	-0.3

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table HA0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table HA0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	669.8	586.9	689.8	671.5	-18.3	-2.6
Special Purpose Revenue Funds	0.0	9.6	9.0	8.9	-0.1	-1.4
Total for General Fund	669.8	596.5	698.8	680.4	-18.4	-2.6
Private Funds						
Private Grant Funds	16.0	16.0	22.0	22.0	0.0	-0.1
Total for Private Funds	16.0	16.0	22.0	22.0	0.0	-0.1
Intra-District Funds						
Intra-District Funds	5.0	145.0	157.4	121.0	-36.4	-23.1
Total for Intra-District Funds	5.0	145.0	157.4	121.0	-36.4	-23.1
Total Proposed FTEs	690.8	757.5	878.2	823.4	-54.8	-6.2

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table HA0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HA0-3
(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
11 Regular Pay - Cont Full Time	15,455	14,445	20,970	15,366	-5,604	-26.7
12 Regular Pay - Other	15,572	19,077	12,625	18,583	5,958	47.2
13 Additional Gross Pay	685	609	476	411	-65	-13.6
14 Fringe Benefits - Curr Personnel	5,220	6,468	6,334	6,013	-320	-5.1
15 Overtime Pay	1,016	912	515	515	0	0.1
Subtotal Personal Services (PS)	37,948	41,511	40,919	40,888	-30	-0.1
20 Supplies and Materials	2,476	1,618	2,068	1,712	-356	-17.2
30 Energy, Comm. and Bldg Rentals	3,775	4,100	3,561	3,670	109	3.1
31 Telephone, Telegraph, Telegram, Etc	1,134	1,298	1,366	1,286	-80	-5.9
32 Rentals - Land and Structures	444	380	140	124	-16	-11.5
34 Security Services	417	1,024	576	1,189	613	106.4
40 Other Services and Charges	1,381	1,091	2,106	1,420	-686	-32.6
41 Contractual Services - Other	8,147	11,571	7,465	8,085	620	8.3
50 Subsidies and Transfers	1,500	144	0	0	0	N/A
70 Equipment & Equipment Rental	653	825	1,528	1,192	-336	-22.0
Subtotal Nonpersonal Services (NPS)	19,926	22,050	18,811	18,679	-132	-0.7
Gross Funds	57,874	63,561	59,729	59,568	-162	-0.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table HA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table HA0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	303	286	687	400	3.0	5.0	5.0	0.0
(1015) Training & Employee Development	259	303	125	-178	1.0	3.0	0.0	-3.0
(1017) Labor/Management Partnerships	82	0	79	79	1.0	0.0	1.0	1.0
(1020) Contracting & Procurement	66	64	404	339	1.0	1.0	1.0	0.0
(1030) Property Management	37	82	124	42	0.0	1.0	0.0	-1.0
(1040) Information Technology	517	929	531	-398	2.0	4.0	3.0	-1.0
(1050) Financial Management	145	0	0	0	0.0	0.0	0.0	0.0
(1055) Risk Management	243	328	256	-73	2.0	3.0	2.0	-1.0
(1060) Legal	149	123	0	-123	1.0	2.5	0.0	-2.5
(1070) Fleet Management	1,492	1,754	1,477	-276	24.0	26.5	22.0	-4.5
(1080) Communications	133	38	49	11	1.0	0.8	1.0	0.3
(1085) Customer Service	132	125	87	-38	2.0	2.0	1.0	-1.0
(1087) Language Access	37	0	0	0	0.0	0.0	0.0	0.0
(1090) Performance Management	75	261	0	-261	0.0	3.0	0.0	-3.0
Subtotal (1000) Agency Management Program	3,672	4,294	3,819	-475	38.0	51.8	36.0	-15.8
(100F) Agency Financial Operations								
(110F) Agency Budget Operations	143	177	5	-173	1.0	2.0	0.0	-2.0
(120F) Agency Accounting Operations	279	336	237	-98	4.0	5.5	4.0	-1.5
(130F) Agency Fiscal Officer Operations	76	2	63	61	0.0	0.0	0.5	0.5
Subtotal (100F) Agency Financial Operations	498	515	304	-210	5.0	7.5	4.5	-3.0
(2400) Agency Support								
(2410) Director's Office	265	1,081	644	-437	7.0	14.0	6.0	-8.0
(2420) Inter-governmental Relations	163	59	37	-23	2.5	0.0	0.0	0.0
(2430) Community Relations	544	477	1,159	682	8.0	7.0	6.0	-1.0
(2440) Marketing and Development	359	306	314	8	2.0	3.0	2.0	-1.0
(2450) Permitting	158	191	128	-63	3.0	3.0	2.0	-1.0
(2460) Partnerships	-31	2	158	156	0.0	0.0	2.0	2.0
Subtotal (2400) Agency Support	1,458	2,116	2,439	323	22.5	27.0	18.0	-9.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table HA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table HA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(3400) Recreational Programs								
(3410) Recreational Services/Programs	13,426	9,884	13,687	3,803	218.2	182.0	252.0	70.0
(3420) Aquatics	2,170	2,377	2,764	387	54.3	50.0	58.0	8.0
(3430) Sports, Health & Fitness	921	992	1,154	162	13.5	13.0	12.0	-1.0
(3440) Youth Development	3,913	2,445	2,809	363	58.0	49.0	58.0	9.0
(3450) Urban Camps (Summer Operations)	6,293	4,107	2,762	-1,345	15.8	94.0	70.9	-23.1
(3460) Program Development	146	186	81	-105	2.0	5.0	1.0	-4.0
(4420) Environmental Activities	273	564	242	-322	3.0	13.0	3.0	-10.0
(4430) Senior Services	800	1,094	819	-275	13.5	17.5	13.5	-4.0
(4440) Therapeutic Recreation	503	605	519	-86	8.4	10.0	8.5	-1.5
(4460) Childcare Program (DHS Funded)	7,111	8,301	6,499	-1,802	140.5	153.6	115.0	-38.6
(4462) Pre-K Incentive Program (DHS)	333	0	0	0	0.0	0.0	0.0	0.0
(4470) Comm Computer Access Centers	50	0	0	0	0.0	0.0	0.0	0.0
(4476) Yr Round Feeding Prgm (St Education Off)	348	400	600	200	0.0	0.0	0.0	0.0
(4477) St. Education (Summer Feeding Prog)	2,330	0	0	0	0.0	0.0	0.0	0.0
(4480) Headstart - United Planning Organization	772	936	1,000	64	16.0	22.0	22.0	0.0
(4485) Spark - Nat'l Black Child Dvlpmnt Inst	31	0	0	0	0.0	0.0	0.0	0.0
(4490) Score Program	103	103	103	0	0.0	3.8	2.0	-1.8
Subtotal (3400) Recreational Programs	39,521	31,994	33,039	1,045	543.1	612.9	615.9	2.9
(4400) Speciality & Targeted Programs								
(4430) Senior Services	-7	0	0	0	0.0	0.0	0.0	0.0
(4440) Therapeutic Recreation	-1	0	0	0	0.0	0.0	0.0	0.0
(4480) Headstart - United Planning Organization	-1	0	0	0	0.0	0.0	0.0	0.0
(4488) Child & Adult Care Feeding Prgm	134	0	2,424	2,424	0.0	0.0	4.0	4.0
Subtotal (4400) Speciality & Targeted Programs	126	0	2,424	2,424	0.0	0.0	4.0	4.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table HA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table HA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(5400) Park & Facility Management								
(5410) Maintenance	-31	831	0	-831	0.0	17.5	0.0	-17.5
(5411) Facility Management Administration	4,452	10,122	9,507	-614	97.4	94.0	101.0	7.0
(5413) Natural Resources	4,288	750	696	-55	14.0	12.0	13.0	1.0
(5425) Planning & Design	498	1,160	417	-743	4.0	7.0	4.0	-3.0
(5426) Neighborhood Investment Fund (NIF)	308	0	0	0	0.0	0.0	0.0	0.0
(5428) Green Roofs - Chesapeake Bay Foundation	20	0	0	0	0.0	0.0	0.0	0.0
(5430) Park and Facility Operations (Admin)	6,366	4,938	5,059	121	0.0	1.0	0.0	-1.0
(5440) Capital Improvement Program (CIP)	356	859	68	-791	4.0	11.0	2.0	-9.0
(5450) Park & Facility Operations (Park Rangers)	835	775	662	-113	11.0	14.0	11.0	-3.0
(5460) Park & Facility Operations (Stagecraft)	139	449	276	-174	3.0	7.5	3.0	-4.5
(5470) Park & Facility Operations (Warehouse)	849	927	859	-67	11.0	14.0	11.0	-3.0
(5471) Daily Shuttle Service for the Homeless	197	0	0	0	4.6	0.0	0.0	0.0
(5481) Large Parks/Green Initiatives	0	0	0	0	0.0	1.0	0.0	-1.0
Subtotal (5400) Park & Facility Management	18,276	20,810	17,543	-3,267	149.0	179.0	145.0	-34.0
(9960) Yr End Close								
No Activity Assigned	9	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Yr End Close	9	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	63,561	59,729	59,568	-162	757.5	878.2	823.4	-54.8

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

(dollars in thousands)

Table HA0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$47,358	689.8
FY 2008 Budget Target Adjustment (reduction of nonrecurring funds)	-\$1,570	-5.3
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$45,788	684.5
Baseline Adjustments:		
Annualize LaSalle Recreation Center operating costs; and	102	0.0
Revise fixed cost estimates for rent, telecom, energy, security and postage.	-199	0.0
Subtotal: Baseline Adjustments	-\$96	0.0
Cost Savings:		
Transfer funding for Mayor's Correspondence Unit to EOM;	-23	0.0
Cancel proposed telecom expansion;	-50	0.0
Align natural gas estimates with usage and rates; and	-91	0.0
Eliminate vacant positions.	-1,140	-18.0
Subtotal: Cost Savings	-\$1,304	-18.0
Policy Initiatives:		
Improve athletic field maintenance;	750	2.0
Improve condition of gym floors through preventive maintenance;	140	0.0
Open the Wilson swimming pool;	112	3.0
Pay registration fees for DC residents to participate in the National Senior Games;	16	0.0
Fund procurement and personnel assessments;	644	0.0
Renovate the Shoeshop Building (one-time);	100	0.0
Grant to Boys and Girls Club (one-time); and	500	0.0
Grant to UNIFEST (one-time).	100	0.0
Subtotal: Policy Initiatives	\$2,362	5.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$46,750	671.5

(Continued on next page)

Table HA0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$2,492	9.0
Baseline Adjustments:		
Align budget authority with certified resources.	0	-0.1
Subtotal: Baseline Adjustments	\$0	-0.1
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$2,492	8.9
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$936	22.0
Baseline Adjustments:		
Align budget authority with certified resources.	64	0.0
Subtotal: Baseline Adjustments	\$64	0.0
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$1,000	22.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$8,944	157.4
Baseline Adjustments:		
Align budget authority with certified resources.	382	-36.4
Subtotal: Baseline Adjustments	\$382	-36.4
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$9,326	121.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$59,568	823.4

Agency Performance Measures
Table HA0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Number of participants involved in ongoing partner-led programs	N/A	N/A	1,000	1,300	1,500
2. Value of grant funding for after-school programs	\$0	\$0	\$500,000	\$750,000	\$1,000,000
3. Value of funding received from corporate sponsors	N/A	\$942,805	\$3,000,000	\$4,000,000	\$5,000,000
4. Percent of DPR youth sports & fitness enrollments female	36%	36%	45%	50%	50%
5. Number of DPR youth sports & fitness enrollments	10,037	6,189	12,000	16,000	20,000
6. Percent increase in adult sports & fitness participants	N/A	-56%	200%	67%	40%
7. Number of adult sports & fitness enrollments	2,355	1,034	3,000	5,000	7,000
8. Percent of meals reimbursed	N/A	28%	50%	100%	100%
9. Number of meals served	0	227,690	485,248	683,795	820,554
10. Percent of early/before & after care slots vacant	4%	10%	0%	0%	0%
11. Number of early/before & after care slots	835	786	774	812	852
12. Percent of corrective maintenance work orders closed within 30 days	N/A	44%	50%	60%	70%
13. Number of corrective maintenance work orders	N/A	1,966	2,000	1,900	1,800
14. Percent of preventative maintenance tasks performed as scheduled	N/A	N/A	60%	60%	70%
15. Number of preventive maintenance tasks scheduled	0	0	500	1,000	1,200
16. Number of Dog Exercise areas designed and constructed	N/A	N/A	2	3	2
17. Percent of ball fields serviced each 3-week cycle	N/A	N/A	100%	100%	100%
18. Number of ball fields maintained	N/A	N/A	78	78	78
19. Number of new "adopt-a-park" agreements	N/A	N/A	15	15	15

D.C. Office on Aging

www.dcoa.dc.gov

Telephone: 202 724-5622

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$23,431,931	\$24,108,852	\$24,460,758	1.5
FTEs	24.0	28.5	28.5	0.0

The mission of the District of Columbia Office on Aging (DCOA) is to promote longevity, independence, dignity, and choice for District of Columbia residents who are age 60 and older.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: To establish “wellness,” healthy aging and self-care practices as community-wide goals for elderly individuals, to help seniors stay well and help those who have become ill or disabled to keep physical and mental limitations from becoming insurmountable impediments to independent living.

Objective 2: Ensure that older adults, who want to work or for economic reasons need to return to the workforce, are trained, placed, and employed.

Objective 3: Provide consumer information, assistance, and outreach for older people to improve access to and make more informed decisions about their health, housing, transportation, and other service needs.

Objective 4: Develop, implement, and evaluate new opportunities and initiatives to improve access to services, expand resources that are available for seniors, and develop alternatives to institutional care.

To view complete agency performance plans, please visit the ‘Performance Plans and Reports’ link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **In-Home and Continuing Care** – provides in-home and day care services and caregiver support to District residents 60 years and over and their caregivers, so that seniors may remain in their homes. The In-home and Continuing Care program provides day care, homemaker assistance, nutritional information, and case management to seniors while also providing education, respite, stipends, and transportation services to eligible caregivers so they can continue to provide care.

- **Consumer Information, Assistance, and Outreach** – provides information to seniors, caregivers and the District’s community about available assistance, special events, training, educational opportunities, and employment services specifically targeted for seniors so that they are informed about current aging issues and support senior independence.
- **Community-Based Support** – provides residential facilities, elder rights assistance, health promotion, congregate meals, transportation, and wellness and community services to senior District residents with the purpose of increasing independent living in the community and maintaining minimal institutionalization.
- **Agency Management** – provides for administrative support and the required tools to achieve the agency’s operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

The agency’s FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table BY0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BY0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	14,681	16,460	17,443	17,584	141	0.8
Total for General Fund	14,681	16,460	17,443	17,584	141	0.8
Federal Resources						
Federal Grant Funds	6,784	6,672	6,415	6,601	186	2.9
Total for Federal Resources	6,784	6,672	6,415	6,601	186	2.9
Intra-District Funds						
Intra-District Funds	259	300	250	275	25	10.0
Total for Intra-District Funds	259	300	250	275	25	10.0
Gross Funds	21,724	23,432	24,109	24,461	352	1.5

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer’s website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table BY0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table BY0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	13.0	12.0	16.5	15.5	-1.0	-6.1
Total for General Fund	13.0	12.0	16.5	15.5	-1.0	-6.1
Federal Resources						
Federal Grant Funds	9.0	9.0	9.0	10.0	1.0	11.1
Total for Federal Resources	9.0	9.0	9.0	10.0	1.0	11.1
Intra-District Funds						
Intra-District Funds	3.0	3.0	3.0	3.0	0.0	0.0
Total for Intra-District Funds	3.0	3.0	3.0	3.0	0.0	0.0
Total Proposed FTEs	25.0	24.0	28.5	28.5	0.0	0.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table BY0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BY0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	1,364	1,703	1,399	2,058	659	47.1
12 Regular Pay - Other	218	109	548	164	-385	-70.2
13 Additional Gross Pay	41	68	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	262	307	386	427	41	10.7
15 Overtime Pay	-3	9	0	0	0	N/A
Subtotal Personal Services (PS)	1,882	2,195	2,333	2,648	316	13.5
20 Supplies and Materials	52	76	113	113	0	0.0
30 Energy, Comm. And Bldg Rentals	34	45	44	47	3	6.3
31 Telephone, Telegraph, Telegram, Etc	23	17	38	21	-17	-45.6
33 Janitorial Services	10	15	19	27	8	43.0
34 Security Services	20	26	23	25	2	8.0
35 Occupancy Fixed Costs	49	40	56	56	0	0.0
40 Other Services And Charges	157	96	241	281	41	16.8
41 Contractual Services - Other	4,809	4,683	5,375	5,720	345	6.4
50 Subsidies And Transfers	14,566	16,048	15,635	15,291	-345	-2.2
70 Equipment & Equipment Rental	121	193	233	233	0	0.0
Subtotal Nonpersonal Services (NPS)	19,841	21,237	21,776	21,813	36	0.2
Gross Funds	21,724	23,432	24,109	24,461	352	1.5

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table BY0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table BY0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Services								
(1010) AMP-Personnel Costs Activity	2,328	2,398	2,929	531	21.0	25.5	28.5	3.0
(1020) AMP-Contract & Procurement Activity	0	40	40	-1	0.0	0.0	0.0	0.0
(1030) AMP-Property Management	154	188	189	1	0.0	0.0	0.0	0.0
(1040) AMP-Contract & Procurement Activity	214	496	836	340	0.0	0.0	0.0	0.0
(1050) AMP-Financial Services Activity	6	0	0	0	0.0	0.0	0.0	0.0
(1087) AMP- Language Access	10	10	10	0	0.0	0.0	0.0	0.0
(1095) AMP-Management Serv. Activity	42	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Services	2,755	3,131	4,003	872	21.0	25.5	28.5	3.0
(9200) Consumer Info., Assistance & Outreach								
(9201) Senior Works	0	0	0	0	3.0	0.0	0.0	0.0
(9205) Activity: Employment Services	72	453	340	-113	0.0	3.0	0.0	-3.0
(9206) Activity: Employment Services	103	0	0	0	0.0	0.0	0.0	0.0
(9207) Activity: Employment Services (Contracts)	0	0	0	0	0.0	0.0	0.0	0.0
(9215) Activity: Special Events	386	263	263	0	0.0	0.0	0.0	0.0
(9220) Activity: Training & Education	469	533	533	1	0.0	0.0	0.0	0.0
Subtotal (9200) Consumer Info., Assistance & Outreach	1,030	1,249	1,136	-113	3.0	3.0	0.0	-3.0
(9300) In Home & Continuing Care Program								
(9325) Activity: In Home & Daycare Services	7,035	7,043	7,117	73	0.0	0.0	0.0	0.0
(9330) Activity: Caregivers Support	780	776	847	70	0.0	0.0	0.0	0.0
Subtotal (9300) In Home & Continuing Care Program	7,815	7,820	7,963	144	0.0	0.0	0.0	0.0
(9400) Community Based Support Program								
(9440) Activity: Health Prom. & Wellness	2,807	3,105	2,291	-814	0.0	0.0	0.0	0.0
(9450) Activity: Community Services	7,369	7,482	7,765	283	0.0	0.0	0.0	0.0
(9463) Activity: Congregate Meals-NSIP	271	0	0	0	0.0	0.0	0.0	0.0
(9470) Activity: Supportive Resid. Facility	814	729	729	0	0.0	0.0	0.0	0.0
(9480) Activity: Advocacy/Elder Rights	574	593	574	-19	0.0	0.0	0.0	0.0
Subtotal (9400) Community Based Support Program	11,835	11,909	11,358	-551	0.0	0.0	0.0	0.0

(Continued on next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table BY0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table BY0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(9960) Year End Close								
No Activity Assigned	-3	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-3	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	23,432	24,109	24,461	352	24.0	28.5	28.5	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table BY0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$17,443	16.5
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$501	-1.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$16,942	15.5
Baseline Adjustments:		
Revise fixed cost estimates for telecom and energy.	128	0.0
Subtotal: Baseline Adjustments	\$128	0.0
Cost Savings:		
Streamline the provision of services through community-based organizations and senior wellness centers;	-450	0.0
Cancel proposed telecom expansion; and	-3	0.0
Align fixed cost estimates with projected needs.	-128	0.0
Subtotal: Cost Savings	-\$581	0.0
Policy Initiatives:		
Provide additional Aging in Place services;	210	0.0
Begin senior meals pilot at recreation centers;	60	0.0
Develop client information database (one-time);	300	0.0
Adjust grants to community-based organizations and lead agencies;	385	0.0
Fund procurement and personnel assessments;	40	0.0
Provide additional Aging in Place services; and	50	0.0
Provide support for health promotion and wellness programs.	50	0.0
Subtotal: Policy Initiatives	\$1,095	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$17,584	15.5
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$6,415	9.0
Baseline Adjustments:		
Align budget authority with projected resources.	186	1.0
Subtotal: Baseline Adjustments	\$186	1.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$6,601	10.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$250	3.0
Baseline Adjustments:		
Align budget authority with projected resources.	25	0.0
Subtotal: Baseline Adjustments	\$25	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$275	3.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$24,461	28.5

Agency Performance Measures

Table BY0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Number of elderly and disabled customers for all services through Aging Disability Resource Centers (ADRC)	N/A	N/A	200	1,375	1,625
2. Number of new customer intake and assessments performed for long-term care services by ADRC	N/A	N/A	50	450	650
3. Percent of seniors seeking employment who receive job placements through subsidized Older Worker Employment Program	46%	53%	54%	55%	56%
4. Number of seniors receiving wellness, health promotion, nutrition education and nutrition counseling programs at centers and network sites ¹	6,184	7,584	6,000	6,500	7,000
5. Percent of persons requesting and receiving nutritious meals	99%	99%	99%	99%	99%
6. Percent of wellness center participants who increase their awareness and adopt healthy behaviors as measured by improvements in their overall health in a year ²	86%	85%	60%	60%	62%
7. Number of customers tracked and entered in database for all services	18,021	18,969	30,000	33,000	35,000
8. Percent of elderly 60 & older who remain in their home and age in place for a year as a result of in-home supportive & caregiver services	91%	62%	65%	67%	70%
9. Number of new units of special needs and elderly housing (facilitate production through interagency team work and existing inventory)	N/A	N/A	100	100	100
10. Number of youths involved in intergenerational programs	N/A	N/A	3,000	3,300	3,600

¹ The FY 2008, FY 2009, and FY 2010 targets reflect deduplication (greater accuracy) of services rendered to the aging and disabled residents.

² The agency is using different evidence-based models to capture overall wellness for FY 2008, FY 2009, and FY 2010.

Unemployment Compensation Fund

www.does.dc.gov

Telephone: 202-671-1603

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$5,250,263	\$5,800,000	\$5,500,000	-5.2

The mission of the Unemployment Compensation Fund is to provide unemployment compensation benefits to former District government employees who have been separated from employment through no fault of their own.

The agency plans to fulfill its mission by achieving the following strategic result goal:

- Provide unemployment compensation benefits to eligible individuals meeting the established criteria for payments from the fund.

This goal is funded through the following agency program:

- **Unemployment Compensation Fund** - provides unemployment compensation to qualified former District government employees during periods of unemployment.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table BH0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BH0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	5,056	5,250	5,800	5,500	-300	-5.2
Total for General Fund	5,056	5,250	5,800	5,500	-300	-5.2
Gross Funds	5,056	5,250	5,800	5,500	-300	-5.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table BH0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BH0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	5,056	5,250	5,800	5,500	-300	-5.2
Subtotal Nonpersonal Services (NPS)	5,056	5,250	5,800	5,500	-300	-5.2
Gross Funds	5,056	5,250	5,800	5,500	-300	-5.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table BH0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table BH0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Unemployment Compensation Fund								
(1100) Unemployment Compensation Fund	5,250	5,800	5,500	-300	0.0	0.0	0.0	0.0
Subtotal (1000) Unemployment Compensation Fund	5,250	5,800	5,500	-300	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	5,250	5,800	5,500	-300	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table BH0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$5,800	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$5,800	0.0
Cost Savings:		
Align budget with historical spending.	-300	0.0
Subtotal: Cost Savings	-\$300	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$5,500	0.0

Disability Compensation Fund

<http://orm.dc.gov>
202-724-2311

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$24,850,995	\$30,280,000	\$15,030,000	-50.4

The mission of the Disability Compensation Fund is to provide fiscal resources to administer the Workers' Compensation program for public sector employees and pay the required claims costs of eligible claimants, according to applicable District laws.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Contain overall program costs;
- Formalize philosophy, policies and procedures for prudent and professional financing of identified risks and incurred losses; and
- Implement the D.C. Office of Risk Management (DCORM) core business process of Claims Management with cooperative litigation support for the Office of the Attorney General (OAG).

These objectives are funded through the following agency programs:

- **Employees Disability Fund** - established by the District of Columbia Merit Personnel Act (D.C. Law 2-139, as amended), and assists District employees with eligible verified claims, with payments from the fund for compensation for lost wages, medical services related to workplace injuries, and services, such as vocational rehabilitation. In FY 2004, the administrative functions of the Employees' Disability Fund were transferred to the DCORM.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table BG0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BG0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	28,751	24,851	30,280	15,030	-15,250	-50.4
Total for General Fund	28,751	24,851	30,280	15,030	-15,250	-50.4
Gross Funds	28,751	24,851	30,280	15,030	-15,250	-50.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table BG0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BG0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
20 Supplies and Materials	20	196	200	500	300	150.0
40 Other Services and Charges	12,455	10,485	10,500	5,500	-5,000	-47.6
41 Contractual Services - Other	0	-27	0	0	0	N/A
50 Subsidies and Transfers	16,277	14,168	19,580	9,030	-10,550	-53.9
70 Equipment and Equipment Rental	0	29	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	28,751	24,851	30,280	15,030	-15,250	-50.4
Gross Funds	28,751	24,851	30,280	15,030	-15,250	-50.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table BG0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table BG0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(0010) Disability Compensation Fund								
(1000) Disability Compensation Fund	24,851	30,280	15,030	-15,250	0.0	0.0	0.0	0.0
Subtotal (0010) Disability Compensation Fund	24,851	30,280	15,030	-15,250	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	24,851	30,280	15,030	-15,250	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table BG0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$30,280	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$30,280	0.0
Cost Savings:		
Align budget with historical spending;	-5,000	0.0
One-time savings from using projected unspent balance of prior appropriations; and	-10,000	0.0
Transfer funding for hearings and adjudications to the DOES disability compensation program.	-250	0.0
Subtotal: Cost Savings	-\$15,250	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$15,030	0.0

Office of Human Rights

www.ohr.dc.gov

Telephone: 202-727-4559

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$2,731,280	\$3,192,928	\$3,217,585	0.8
FTEs	26.0	31.0	30.0	-3.2

The mission of the D.C. Office of Human Rights (OHR) is to eradicate discrimination, increase equal opportunity, and protect human rights in the city.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Improve the effectiveness of the investigative process by shortening response times and strengthening quality controls.

Objective 2: Promote awareness of local and federal anti-discrimination laws by educating employers, workers and residents of the District of Columbia in order to prevent further discrimination.

Objective 3: Effectively collaborate with District government agencies to promote and enforce equal access to government services by Limited English Proficient (LEP) Populations that live in, work in, and visit the District.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Equal Justice** - provides education and awareness, investigations, adjudication and compliance services to people who live, work, and /or conduct business in the District of Columbia so that they are informed of and may have timely resolution of discrimination complaints.
- **Commission on Human Rights** – provides adjudication services through an administrative trial-type hearing, conducted before a hearing examiner or a panel of commissioners. The Commission rules and can issue injunctive relief and award damages if discrimination is found for people who live, work or do business in the District of Columbia.

- **Office of Human Rights** – provides for administrative support and the required tools to achieve operational and programmatic results.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table HM0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HM0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	2,322	2,359	2,839	2,763	-76	-2.7
Total for General Fund	2,322	2,359	2,839	2,763	-76	-2.7
Federal Resources						
Federal Grant Funds	702	372	354	455	101	28.5
Total for Federal Resources	702	372	354	455	101	28.5
Gross Funds	3,024	2,731	3,193	3,218	25	0.8

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalent, by Revenue Type

Table HM0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table HM0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	28.0	25.0	29.0	28.0	-1.0	-3.3
Total for General Fund	28.0	25.0	29.0	28.0	-1.0	-3.3
Federal Resources						
Federal Grant Funds	0.0	1.0	2.0	2.0	0.0	-0.5
Total for Federal Resources	0.0	1.0	2.0	2.0	0.0	-0.5
Total Proposed FTEs	28.0	26.0	31.0	30.0	-1.0	-3.2

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table HM0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HM0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
11 Regular Pay - Cont Full Time	1,293	1,132	1,412	1,515	103	7.3
12 Regular Pay - Other	411	583	483	439	-44	-9.1
13 Additional Gross Pay	30	44	0	10	10	N/A
14 Fringe Benefits - Curr Personnel	302	328	354	354	-1	-0.2
15 Overtime Pay	1	19	0	0	0	N/A
Subtotal Personal Services (PS)	2,036	2,106	2,249	2,317	68	3.0
20 Supplies and Materials	30	15	43	41	-2	-3.6
30 Energy, Comm. and Bldg Rentals	26	30	24	28	4	18.5
31 Telephone, Telegraph, Telegram, Etc	33	35	34	35	1	1.7
32 Rentals - Land and Structures	5	6	22	5	-17	-78.1
33 Janitorial Services	8	12	14	20	6	43.0
34 Security Services	22	22	20	18	-3	-14.2
35 Occupancy Fixed Costs	21	20	40	40	0	0.0
40 Other Services and Charges	272	335	436	485	49	11.2
41 Contractual Services - Other	539	134	259	213	-46	-17.9
70 Equipment & Equipment Rental	33	17	53	17	-36	-67.6
Subtotal Nonpersonal Services (NPS)	988	625	944	901	-43	-4.6
Total Proposed Operating Budget	3,024	2,731	3,193	3,218	25	0.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table HM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table HM0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Office of Human Rights								
(1010) Personnel	42	238	41	-197	0.0	2.4	0.0	-2.4
(1015) Training and Employee Development	33	44	15	-29	0.0	0.4	0.0	-0.4
(1020) Contracting and Procurement	33	39	117	78	0.0	0.4	1.0	0.6
(1030) Property Management	193	236	187	-49	0.0	0.4	0.0	-0.4
(1040) Information Technolgy	33	57	19	-39	0.0	0.4	0.0	-0.4
(1050) Financial Services	5	39	0	-39	0.0	0.4	0.0	-0.4
(1055) Risk Management	33	39	4	-35	0.0	0.4	0.0	-0.4
(1060) Legal Services	144	0	0	0	1.0	0.0	0.0	0.0
(1080) Communications	3	43	91	48	0.0	0.5	1.0	0.5
(1085) Customer Service	18	49	55	6	1.0	0.4	1.0	0.6
(1087) Language Access	0	383	17	-366	0.0	2.0	0.0	-2.0
(1090) Performance Management	0	34	65	30	0.0	0.3	1.0	0.7
Subtotal (1000) Office of Human Rights	538	1,200	610	-590	2.0	8.0	4.0	-4.0
(2000) Equal Justice Program								
(2010) Intake	80	143	238	94	1.0	1.7	3.0	1.4
(2020) Mediation	179	192	198	6	2.0	2.0	2.0	0.0
(2030) Investigations	702	742	870	128	13.0	11.3	10.0	-1.3
(2040) Adjudication	516	94	0	-94	2.0	0.3	0.0	-0.3
(2050) Fair Housing Program	195	412	547	136	2.0	3.8	4.0	0.2
(2060) Research and Compliance	143	131	141	10	2.0	1.0	1.0	0.0
(2070) Public Education	10	10	14	4	0.0	0.0	0.0	0.0
(2080) Public Information	368	0	0	0	2.0	0.0	0.0	0.0
(2090) Language Access Oversight	0	0	305	305	0.0	0.0	3.0	3.0
Subtotal (2000) Equal Justice Program	2,193	1,724	2,312	589	24.0	20.0	23.0	3.0
(3000) Commission On Human Rights								
(3010) Human Rights Commission	0	269	295	26	0.0	3.0	3.0	0.0
Subtotal (3000) Commission On Human Rights	0	269	295	26	0.0	3.0	3.0	0.0
Total Proposed Operating Budget	2,731	3,193	3,218	25	26.0	31.0	30.0	-1.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table HM0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$2,839	29.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$2,839	29.0
Baseline Adjustments:		
Fixed Costs: net changes in rent, security, janitorial services, energy and telecom.	-17	0.0
Subtotal: Baseline Adjustments	-\$17	0.0
Cost Savings:		
Align telecom budget with historical spending;	-18	0.0
Transfer funding for Mayor's Correspondence Unit to EOM; and	-12	0.0
Eliminate vacant positions.	-129	-1.0
Subtotal: Cost Savings	-\$160	-1.0
Policy Initiatives:		
Continue Language Access public education and training;	12	0.0
Fund procurement and personnel assessments; and	49	0.0
Increase support for in-take, investigations, and mediation activities.	40	0.0
Subtotal: Policy Initiatives	\$100	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$2,763	28.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$354	2.0
Baseline Adjustments:		
Align budget authority with certified resources.	101	0.0
Subtotal: Baseline Adjustments	\$101	0.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$455	2.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$3,218	30.0

Agency Performance Measures

Table HMO-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percent of docketed (or newly files) cases processed within 5 business days	N/A	100%	100%	100%	100%
2. Percent of OHR complainants satisfied with the agency's intake process	N/A	N/A	75%	80%	85%
3. Percent of mediations that lead to settlement agreements	N/A	N/A	15%	20%	25%
4. Number of backlogged cases by the end of the year. (Employment, education and public accommodation: 210 days; housing: 90 days; language access: 6 months).	N/A	N/A	79	69	59
5. Percent of case reviews with "very good" or higher score	N/A	N/A	80%	85%	90%
6. Percent of new Commission cases adjudicated within 18 months of being certified	N/A	N/A	70%	75%	80%
7. Percent of LEP constituents that indicate "gained knowledge" of language access rights during and after the Know Your Rights Campaign.	N/A	N/A	70%	75%	80%
8. Percent of "covered" agencies under the LAA that receive an overall rating of 3 or more during the periodic language-specific customer service testing contracted out by OHR	N/A	N/A	50%	60%	70%

Office on Latino Affairs

www.ola.dc.gov

Telephone: 202-671-2825

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$5,719,972	\$4,322,739	\$4,727,192	9.4
FTEs	12.0	13.0	13.0	0.0

The mission of the Office on Latino Affairs (OLA) is to provide access to health, education, economic development and employment opportunity services to the District's Latino population.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Improve institutional knowledge and skills, as well as the quality of programs and/or services offered to DC Latinos by Latino-serving non-profit organizations.

Objective 2: Provide consultation, collaboration, and problem-solving services to the Mayor, District government agencies, community-based groups, and other entities, so that DC Latinos are better informed, represented, and served.

Objective 3: Provide community outreach services and generate non-profit/public/private sector partnerships, in order to augment DC Latinos' knowledge of, and access to, vital programs, services, and information.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Community-Based Grants** - provides technical assistance and grants management services to DC Latino-serving non-profit organizations so that they can provide linguistically and culturally appropriate services to the District's Latino population and complement existing services offered by the District government.

- **Advocacy and Language Access** - provides consultation, collaboration, and problem-solving services to the Mayor, District government agencies, community groups, and other entities so that Latino residents are better informed, represented, and served.
- **Community Relations and Outreach** - provides partnership and outreach services to District Latino residents so that they can increase their knowledge and access to vital programs and services available to them.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance based-budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table BZ0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	3,652	4,130	4,123	4,727	604	14.7
Total for General Fund	3,652	4,130	4,123	4,727	604	14.7
Intra-District Funds						
Intra-District Funds	1,071	1,590	200	0	-200	-100.0
Total for Intra-District Funds	1,071	1,590	200	0	-200	-100.0
Gross Funds	4,723	5,720	4,323	4,727	404	9.4

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table BZ0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table BZ0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	11.0	12.0	13.0	13.0	0.0	0.0
Total for General Fund	11.0	12.0	13.0	13.0	0.0	0.0
Total Proposed FTEs	11.0	12.0	13.0	13.0	0.0	0.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table BZ0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BZ0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	276	363	328	354	26	8.0
12 Regular Pay - Other	293	340	423	412	-11	-2.6
13 Additional Gross Pay	19	7	7	0	-7	-100.0
14 Fringe Benefits - Curr Personnel	113	133	136	153	16	11.9
Subtotal Personal Services (PS)	701	843	894	919	25	2.8
20 Supplies and Materials	3	1	15	15	0	0.0
30 Energy, Comm. and Bldg Rentals	24	25	20	24	4	18.8
31 Telephone, Telegraph, Telegram, Etc	10	9	14	11	-3	-20.5
32 Rentals - Land and Structures	23	0	1	1	0	62.5
33 Janitorial Services	8	9	9	14	4	43.0
34 Security Services	17	18	16	18	1	8.0
35 Occupancy Fixed Costs	0	23	26	26	0	0.0
40 Other Services and Charges	185	110	150	159	9	6.2
41 Contractual Services - Other	0	30	10	0	-10	-100.0
50 Subsidies and Transfers	3,744	4,636	3,151	3,524	373	11.9
70 Equipment & Equipment Rental	9	17	16	16	0	0.0
Subtotal Nonpersonal Services (NPS)	4,021	4,877	3,429	3,808	379	11.1
Gross Funds	4,723	5,720	4,323	4,727	404	9.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table BZ0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table BZ0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	21	15	286	271	0.0	0.0	3.0	3.0
(1015) Training and Development	1	5	0	-5	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	0	0	9	9	0.0	0.0	0.0	0.0
(1040) Information Technology	2	9	0	-9	0.0	0.0	0.0	0.0
(1050) Financial Management	8	50	45	-5	0.0	0.0	0.0	0.0
(1080) Communication	31	5	0	-5	0.0	0.0	0.0	0.0
(1085) Customer Service	31	5	0	-5	0.0	0.0	0.0	0.0
(1090) Performance Mgmt	1	5	0	-5	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Mgmt Program	95	96	340	245	0.0	0.2	3.0	2.8
(1001) Comm. Based Programs								
(1011) Technical Assistance Activity	200	158	91	-67	1.0	2.3	1.0	-1.3
(1012) Grants Mgmt. Activity	4,797	3,160	3,534	373	0.0	0.0	0.0	0.0
Subtotal (1001) Comm. Based Programs	4,997	3,318	3,625	307	1.0	2.3	1.0	-1.3
(2001) Advocacy Program								
(2011) Language Access Activity	150	102	75	-27	1.0	1.3	1.0	-0.3
(2012) Inter./Private Sector Rel. Activity	0	4	4	0	0.0	0.0	0.0	0.0
Subtotal (2001) Advocacy Program	150	106	79	-27	1.0	1.3	1.0	-0.3
(3001) Community Relations & Outreach								
(3011) Comm. Info. Exchange Activity	482	772	652	-120	10.0	9.2	8.0	-1.2
(3012) Community Partner. Activity	-2	7	7	0	0.0	0.0	0.0	0.0
(3013) OLA & City Spons. Events Activity	-3	24	24	0	0.0	0.0	0.0	0.0
Subtotal (3001) Community Relations & Outreach	478	803	683	-120	10.0	9.2	8.0	-1.2
Total Proposed Operating Budget	5,720	4,323	4,727	404	12.0	13.0	13.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table BZ0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$4,123	13.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$100	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$4,023	13.0
Baseline Adjustments:		
Revise Fixed Cost estimates for rent, telecom, energy, security and postage.	1	0.0
Subtotal: Baseline Adjustments	\$1	0.0
Cost Savings:		
Cancel proposed Telecom expansion;	-1	0.0
Hold agency-wide Fringe Benefit rate at FY 2008 Approved level (18.2%); and	-17	0.0
Eliminate vacant position.	-62	-1.0
Subtotal: Cost Savings	-\$81	-1.0
Policy Initiatives:		
To increase a one-time enhancement to community grant funding;	100	0.0
To transfer in 1 FTE for Community Outreach Assistant;	75	1.0
To increase community-based program grants funding;	200	0.0
Restore funding for community-based programs; and	400	0.0
Fund procurement assessment.	9	0.0
Subtotal: Policy Initiatives	\$784	1.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$4,727	13.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs		
	\$200	0.0
Baseline Adjustments:		
Align budget authority with projected resources.	-200	0.0
Subtotal: Baseline Adjustments	-\$200	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$4,727	13.0

Agency Performance Measures
Table BZ0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Number of persons served by organizations receiving funding from OLA.	N/A	N/A	5,000	5,500	6,000
2. Percent of Language Access Act covered agencies that show progress in the implementation of their Language Access Plans as measured by OLA staff.	81.8%	96%	100%	100%	100%
3. Number of Latino parents that are members of the parent associations in the top five schools with highest number of Latino students.	N/A	N/A	30	50	60
4. Number of partnerships formed with Latino-serving organizations (community-based/public/private) to increase knowledge and access to services.	29	30	35	40	45

Children and Youth Investment Collaborative

www.cyitc.org

Telephone: 202-347-4441

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$13,091,886	\$14,030,000	\$18,460,000	31.6

The mission of the Children and Youth Investment Collaborative is to provide funds to the D.C. Children and Youth Investment Trust Corporation, a not-for-profit organization that disburses grants to community-based providers, with the purpose of creating a seamless approach to the development of policy, planning, and services for children, youth, and their families.

The fund, administered by the D.C. Children and Youth Investment Trust Corporation, was established in 1999 as part of the FY 2000 budget. The corporation was created to receive funding designated under the Children and Youth Initiative Establishment Act of 1999. The Board of Directors, made up of seven members appointed by the Mayor, District Council and four advisory members from District government, govern the corporation. The corporation does not provide direct services to families; however, it grants funds to nonprofit organizations that provide direct services to families and thereby increases the quality and availability of services in areas of greatest need.

The Authority plans to fulfill its mission by achieving the following strategic result goals:

- Increase the efforts of children and youth programs;
- Ensure high quality programs and services for every child in the District; and
- Create mechanisms to assess the effectiveness of these efforts.

These goals are funded through the following agency programs:
The corporation has two funding cycles: Year-round and Summer.

Year Round Programs

- **Parent Centers** - provides support services to parents of young children and ensures that they are prepared to embark on their education.
- **Out-of-School Time** - provides services to school-age children during after-school hours, on weekends, and during the summer, to promote academic achievement and to reduce negative behavior that correlates with unsupervised, unstructured time outside of school.
- **Older Youth Program** - supports youth between the ages of 14 and 24 both enrolled in school and those no longer connected to school.

Summer Programs

- **Summer Program** - provides enriching opportunities to ensure that children and youth ages 5-24 are safe and have opportunities to enhance their learning over the summer months. These funds include providing alternative services during the late night hours.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table JY0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JY0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	9,249	13,092	14,030	18,460	4,430	31.6
Total for General Fund	9,249	13,092	14,030	18,460	4,430	31.6
Gross Funds	9,249	13,092	14,030	18,460	4,430	31.6

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table JY0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JY0-2

(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
50 Subsidies and Transfers	9,249	13,092	14,030	18,460	4,430	31.6
Subtotal Nonpersonal Services (NPS)	9,249	13,092	14,030	18,460	4,430	31.6
Gross Funds	9,249	13,092	14,030	18,460	4,430	31.6

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JY0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JY0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Children Investment Trust								
(1100) Children Investment Trust	13,092	14,030	18,460	4,430	0.0	0.0	0.0	0.0
Subtotal (1000) Children Investment Trust	13,092	14,030	18,460	4,430	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	13,092	14,030	18,460	4,430	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table JY0-4
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$14,030	0.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$4,430	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$9,600	0.0
Cost Savings:		
Designate portion of CYITC subsidy as One-time funding.	-5,200	0.0
Subtotal: Cost Savings	-\$5,200	0.0
Policy Initiatives:		
Designate portion of CYITC subsidy as One-time funding.	5,200	0.0
One-time grant for Columbia Heights/Shaw Family Support Collaborative	1,000	0.0
One-time grant for Columbia Heights Youth Club	100	0.0
One-time grant for Earth Conservation Corps	500	0.0
One-time grant for East of the River Family Strengthening Collaborative	250	0.0
One-time grant for Fort Dupont Ice Arena	250	0.0
One-time grant for Friends of Hillcrest Recreation Center	10	0.0
One-time grant for Friends of Kennedy Playground	50	0.0
One-time grant for High Tea Society	50	0.0
One-time grant for Higher Achievement Program	75	0.0
One-time grant for Hoop Dreams Scholarship Fund	500	0.0
One-time grant for Kids Set Sail program at the National Maritime Heritage Foundation	200	0.0
One-time grant for Lower Georgia Avenue Job Training Center at 633 Park Road, NW	100	0.0
One-time grant for My Buddy Notes	25	0.0
One-time grant for Peaceoholics	1,000	0.0
One-time grant for Positive Choices	100	0.0
One-time grant for PROUrban Youth	200	0.0
One-time grant for Set Point, Inc.	65	0.0
One-time grant for Ward 7 Education Initiative	60	0.0
One-time grant for Ward 7 Nonprofit Consortium	100	0.0
One-time grant for Ward 8 Tennis and Education Council	100	0.0
One-time grant for Washington East Foundation	50	0.0
One-time grant for Alliance for Concerned Men	200	0.0
One-time grant for Anacostia Community Outreach Center/Woodland Tigers Youth Sports	100	0.0
One-time grant for Because We Care Health Training	25	0.0
One-time grant for Behavior Environmental Academic Program (BEAP)	50	0.0

(Continued on next page)

Table JY0-4 (Continued)
(dollars in thousands)

	Budget	FTEs
One-time grant for Calvin Woodland, Sr. Foundation	50	0.0
One-time grant for Cease Fire... Don't Smoke the Brothers	200	0.0
One-time grant for Children's Defense Fund	50	0.0
One-time grant for CHOICE, Inc.	100	0.0
One-time grant for Concerned Citizens on Alcohol and Drug Abuse, Inc.	100	0.0
One-time grant for DC Campaign to Prevent Teen Pregnancy	250	0.0
One-time grant for DC Special Olympics	200	0.0
One-time grant for DC VOICE	100	0.0
One-time grant for Dress for Success	250	0.0
One-time grant for Everybody Wins!	300	0.0
One-time grant for Girls, Inc.	100	0.0
One-time grant for Inner Thoughts, Inc.	50	0.0
One-time grant for Institute for the Prevention and Eradication of Violence	50	0.0
One-time grant for Jobs Coalition	50	0.0
One-time grant for Life Pieces to Masterpieces	200	0.0
One-time grant for National Association of Former Foster Care Children of America, Inc.	300	0.0
One-time grant for Parklands Community Center	200	0.0
One-time grant for ROOT, Inc.	100	0.0
One-time grant for Sasha Bruce Youthwork, Inc.	500	0.0
One-time grant for Ward 8 Workforce Development Council	75	0.0
One-time grant for Ward 8 Youth Leadership Council, Inc.; and	75	0.0
One-time grant for Washington East of the River Academy/Youth on the Rise	400	0.0
Subtotal: Policy Initiatives	\$14,060	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$18,460	0.0

Office on Asian and Pacific Islander Affairs

www.apia.dc.gov

Telephone: 202-727-3120

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$887,516	\$938,849	\$1,021,013	8.8
FTEs	5.0	7.0	7.0	0.0

The mission of the Office on Asian & Pacific Islander Affairs (OAPIA) is to ensure delivery of a full range of health, education, employment, business, and social services opportunities to the Asian and Pacific Islander (API) community in the District of Columbia.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: To improve and enhance the District agencies' capacity to provide equitable, effective service to API limited English proficient residents and merchants through advocacy and technical assistance.

Objective 2: To foster a better understanding between the API community and the District government through grassroots efforts.

Objective 3: To support community groups/entities' developmental activities to provide supplemental services to API residents and/or merchants.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Asian and Pacific Islander** – provides outreach, education, and funding to Asian and Pacific Islander (API) community members, and guidance to District agencies to help ensure equitable access to government services and programs for API community members.

- **Agency Management** – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table AP0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table AP0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	606	814	939	1,021	82	8.8
Total for General Fund	606	814	939	1,021	82	8.8
Private Funds						
Private Donations	0	1	0	0	0	N/A
Total for Private Funds	0	1	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	0	72	0	0	0	N/A
Total for Intra-District Funds	0	72	0	0	0	N/A
Gross Funds	606	888	939	1,021	82	8.8

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table AP0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table AP0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	70	5.0	70	70	0.0	0.0
Total for General Fund	70	5.0	70	70	0.0	0.0
Total Proposed FTEs	70	5.0	70	70	0.0	0.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table AP0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table AP0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	109	107	93	175	82	87.7
12 Regular Pay - Other	295	287	360	313	-47	-13.1
13 Additional Gross Pay	6	20	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	73	80	84	91	7	7.8
Subtotal Personal Services (PS)	482	494	537	578	41	7.6
20 Supplies and Materials	15	7	15	6	-9	-62.1
30 Energy, Comm. and Bldg Rentals	9	11	8	6	-2	-28.0
31 Telephone, Telegraph, Telegram, Etc	3	4	16	6	-10	-65.0
32 Rentals - Land and Structures	0	0	0	0	0	N/A
33 Janitorial Services	3	2	5	4	-1	-13.0
34 Security Services	6	6	6	4	-2	-34.5
35 Occupancy Fixed Costs	5	10	14	8	-5	-39.3
40 Other Services and Charges	25	31	53	108	54	101.7
41 Contractual Services - Other	35	16	15	4	-11	-70.6
50 Subsidies and Transfers	0	297	250	290	40	16.0
70 Equipment & Equipment Rental	22	8	20	7	-13	-65.0
Subtotal Nonpersonal Services (NPS)	123	393	401	443	41	10.3
Gross Funds	606	888	939	1,021	82	8.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table AP0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table AP0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	193	100	12	-88	1.0	1.1	0.1	-1.0
(1015) Training and Employee Development	0	11	12	1	0.0	0.1	0.1	0.0
(1017) Labor Relations	0	0	12	12	0.0	0.0	0.1	0.1
(1020) Contracting and Procurement	0	11	24	13	0.0	0.1	0.1	0.0
(1030) Property Management	34	62	40	-22	0.0	0.1	0.1	0.0
(1040) Information Technology	11	11	12	1	0.0	0.1	0.1	0.0
(1050) Financial Management	0	11	12	1	0.0	0.1	0.1	0.0
(1055) Risk Management	13	11	12	1	0.0	0.1	0.1	0.0
(1060) Legal	0	0	12	12	0.0	0.0	0.1	0.1
(1080) Communications	0	61	0	-61	0.0	1.1	0.0	-1.1
(1085) Customer Service	4	11	0	-11	0.0	0.1	0.0	-0.1
(1090) Performance Management	0	11	12	1	0.0	0.1	0.1	0.0
Subtotal (1000) Agency Management Program	255	300	162	-138	1.0	3.0	1.0	-2.0
(2000) APIA Programs								
(2100) Advocacy	93	129	94	-35	1.0	1.0	1.0	0.0
(2200) Outreach/Education	525	462	668	206	3.0	3.0	4.0	1.0
(2300) Interagency Coordination	15	48	97	49	0.0	0.0	1.0	1.0
Subtotal (2000) APIA Programs	633	639	859	220	4.0	4.0	6.0	2.0
Total Proposed Operating Budget	888	939	1,021	82	5.0	7.0	7.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table AP0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$939	7.0
FY 2009 Budget Target Adjustment	-\$16	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$923	7.0
Baseline Adjustments:		
Correct fringe benefit calculation; and	18	0.0
Revise Fixed Cost estimates for Telecom, Electricity, Janitorial, Occupancy, Security, and Water.	-13	0.0
Subtotal: Baseline Adjustments	\$4	0.0
Cost Savings:		
Cancel Proposed Telecom Expansion; and	-1	0.0
Hold agency-wide Fringe Benefit rate at FY08 Approved level (18.6%).	-2	0.0
Subtotal: Cost Savings	-\$3	0.0
Policy Initiatives:		
Additional contractual services funds to expand outreach;	45	0.0
Fund procurement and personnel assessments; and	12	0.0
Provide additional grants to community-based organizations	40	0.0
Subtotal: Policy Initiatives	\$97	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$1,021	7.0

Agency Performance Measures

Table AP0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Number of covered entities under the Language Access Act that receive comprehensive guidance and technical assistance from OAPIA	N/A	N/A	20	21	22
2. Number of outreach efforts that lead to better understanding between the API community and district government agencies	N/A	N/A	16,000	16,480	16,975
3. Number of capacity building efforts provided to API community organizations and individuals	N/A	N/A	100	110	120

Office of Veterans Affairs

<http://ova.dc.gov>

Telephone: 202-724-5454

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$306,481	\$349,792	\$462,254	32.2
FTEs	2.0	3.0	4.0	33.3

The mission of the District of Columbia Office of Veterans' Affairs (OVA) is to effectively advocate for District of Columbia veterans and their families to obtain their earned veteran services and benefits. In addition, the OVA seeks to recognize the military service and sacrifice of District of Columbia veterans at appropriate veteran commemorative events.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Increase the number of District of Columbia veterans contacted in order to provide them with veterans' benefits and assistance information.

Objective 2: Organize, coordinate, and participate in programs and events that recognize the military service of District of Columbia veterans.

Objective 3: Provide quality customer service to OVA customers.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Veterans** - provides efficient veteran benefits and claims assistance, effective advocacy and outreach, recognition assistance, and services to D.C. veterans and their families so that they may receive timely veterans benefit assistance and services from the Department of Veterans Affairs and other governmental agencies.

- **Agency Management** – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table VA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table VA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	266	306	350	462	112	32.2
Total for General Fund	266	306	350	462	112	32.2
Gross Funds	266	306	350	462	112	32.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table VA0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table VA0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	3.0	2.0	3.0	4.0	1.0	33.3
Total for General Fund	3.0	2.0	3.0	4.0	1.0	33.3
Total Proposed FTEs	3.0	2.0	3.0	4.0	1.0	33.3

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table VA0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table VA0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	109	113	109	115	5	5.0
12 Regular Pay - Other	89	94	101	171	70	69.6
13 Additional Gross Pay	3	5	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	32	34	34	47	13	37.6
Subtotal Personal Services (PS)	233	246	244	333	88	36.2
20 Supplies and Materials	5	9	9	7	-1	-15.8
30 Energy, Comm. and Bldg Rentals	6	8	6	3	-3	-52.9
31 Telephone, Telegraph, Telegram, Etc	2	7	6	6	0	-1.1
33 Janitorial Services	2	1	3	2	-2	-49.4
34 Security Services	4	4	4	2	-2	-57.5
35 Occupancy Fixed Costs	8	3	9	4	-6	-60.8
40 Other Services and Charges	5	25	65	97	32	49.0
70 Equipment & Equipment Rental	2	4	4	10	6	150.0
Subtotal Nonpersonal Services (NPS)	34	61	106	130	24	22.8
Total Proposed Operating Budget	266	306	350	462	112	32.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table VA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table VA0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	135	16	14	-2	1.0	0.1	0.1	0.0
(1015) Training and Employee Development	0	13	44	32	0.0	0.1	0.1	0.0
(1020) Contracting and Procurement	0	13	22	9	0.0	0.1	0.1	0.0
(1030) Property Management	23	41	29	-12	0.0	0.1	0.1	0.0
(1040) Information Technology	4	17	23	7	0.0	0.1	0.1	0.0
(1050) Financial Management	55	38	87	49	1.0	0.6	1.4	0.8
(1060) Legal	0	13	13	1	0.0	0.1	0.1	0.0
(1080) Communications	8	24	21	-3	0.0	0.1	0.1	0.0
(1085) Customer Service	0	13	13	1	0.0	0.1	0.1	0.0
(1090) Performance Management	0	13	13	1	0.0	0.1	0.1	0.0
Subtotal (1000) Agency Management Program	224	200	281	81	2.0	1.5	2.3	0.8
(2000) Veterans Programs								
(2100) Recognition	60	67	84	17	0.0	1.0	1.0	0.0
(2200) Outreach	22	83	97	14	0.0	0.5	0.7	0.2
Subtotal (2000) Veterans Programs	82	150	181	31	0.0	1.5	1.7	0.2
Total Proposed Operating Budget	306	350	462	112	2.0	3.0	4.0	1.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website within the Office of Budget and Planning.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table VA0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$350	3.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$350	3.0
Baseline Adjustments:		
Revise fixed cost estimates for electricity, janitorial, occupancy; and telecom, postage, rent, security, water and fuel.	-26	0.0
Subtotal: Baseline Adjustments	-\$26	0.0
Policy Initiatives:		
Provide additional nonpersonal services funds to support operations;	10	0.0
Fund personnel and procurement assessments;	9	0.0
Restore fixed cost budgets;	9	0.0
Salary and benefits to cover 1 FTE to increase agency's capacity to become a Certified State VA office; and	79	1.0
Provide additional nonpersonal services funds for training for federal certifications for Veteran Service Officers.	31	0.0
Subtotal: Policy Initiatives	\$138	1.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$462	4.0

Agency Performance Measures

Table VA0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percent of veterans who rate OVA services as satisfactory or better	100%	100%	96%	96%	96%
2. Number of DC veterans contacted through outreach programs	409	629	650	650	650
3. Number of veteran events and programs coordinated	16	33	18	20	20

Department of Youth Rehabilitation Services

www.dyrs.dc.gov

Telephone: 202-576-8175

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$77,630,155	\$80,291,686	\$82,243,068	2.4
FTEs	552.3	683.0	656.0	-4.0

The mission of the Department of Youth Rehabilitation Services (DYRS) is to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most homelike environment consistent with public safety.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Provide proven community-based programs, services, supports, and opportunities that protect public safety and develop young people to turn their lives around, achieve and flourish.

Objective 2: Operate secure facilities that are safe and humane and address youths' needs by building on their strengths.

Objective 3: Develop a performance-driven culture and infrastructure focusing on improved outcomes for youth in our care and supported by a qualified and well-trained professional staff.

Objective 4: Achieve consensus among interagency, DC Superior Court and community-based stakeholders on DYRS reform efforts, thus enabling effective and durable change.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Committed Youth Services Administration** - provides custodial care, supervision, services, supports, and opportunities to youth committed to the care and custody of DYRS. The array of placement options ranges from secure confinement, to residential and community placements, to home-based care. The Administration assures that there is a case manager assigned to each committed young person. The Administration also manages the operation of a secure facility for committed youth (Oak Hill Youth Center) and non-secure, community-based facilities and programs.
- **Detained Youth Services Administration** - provides for the care and custody of youth awaiting court processing who are placed in the secure detention facility (youth services center) or shelter care by the DC Superior Court. The Administration also advocates for alternatives to secure confinement or shelter care for youth who can be supervised in a non-residential setting. The Administration also operates a home detention program for youth who can be supervised at home while awaiting trial or disposition.
- **Medical Services Administration** - provides for the design, development, coordination, delivery, and evaluation of a 24-hour comprehensive continuum of quality adolescent medical and behavioral health care services and supports to DYRS in the two secure facilities and in the community-based shelters, group homes, and transition centers. Upon release from secure care facilities, DYRS Health Services – both medical and behavioral health - work to ensure appropriate community-based linkages for continuing care are established.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table JZ0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JZ0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	68,157	73,936	79,705	81,820	2,116	2.7
Total for General Fund	68,157	73,936	79,705	81,820	2,116	2.7
Intra-District Funds						
Intra-District Funds	8,140	3,694	587	423	-164	-28.0
Total for Intra-District Funds	8,140	3,694	587	423	-164	-28.0
Gross Funds	76,296	77,630	80,292	82,243	1,951	2.4

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table JZ0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table JZ0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	5174	552.3	681.0	656.0	-25.0	-3.7
Total for General Fund	5174	552.3	681.0	656.0	-25.0	-3.7
Intra-District Funds						
Intra-District Funds	7.7	0.0	2.0	0.0	-2.0	-100.0
Total for Intra-District Funds	7.7	0.0	2.0	0.0	-2.0	-100.0
Total Proposed FTEs	525.1	552.3	683.0	656.0	-27.0	-4.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table JZ0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JZ0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	23,347	24,405	28,996	28,373	-623	-2.1
12 Regular Pay - Other	1,935	2,814	2,184	3,077	893	40.9
13 Additional Gross Pay	1,856	1,871	1,732	1,917	185	10.7
14 Fringe Benefits - Curr Personnel	5,395	6,278	6,093	6,133	40	0.7
15 Overtime Pay	2,952	3,312	1,874	2,099	225	12.0
Subtotal Personal Services (PS)	35,486	38,681	40,879	41,598	719	1.8
20 Supplies and Materials	1,622	1,499	1,847	1,763	-84	-4.6
30 Energy, Comm. and Bldg Rentals	1,981	1,347	1,836	2,038	202	11.0
31 Telephone, Telegraph, Telegram, Etc	650	638	782	750	-32	-4.1
32 Rentals - Land and Structures	983	1,204	1,033	1,262	230	22.3
33 Janitorial Services	150	0	217	296	79	36.4
34 Security Services	140	143	155	165	10	6.5
35 Occupancy Fixed Costs	136	381	511	487	-23	-4.6
40 Other Services and Charges	2,430	1,084	1,343	1,934	591	44.0
41 Contractual Services - Other	8,816	9,579	9,449	9,619	171	1.8
50 Subsidies and Transfers	23,138	22,601	21,680	21,832	152	0.7
70 Equipment & Equipment Rental	763	473	559	497	-63	-11.2
Subtotal Nonpersonal Services (NPS)	40,810	38,949	39,413	40,645	1,232	3.1
Gross Funds	76,296	77,630	80,292	82,243	1,951	2.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JZ0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JZ0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Agency Management/Personnel	729	631	1,410	779	12.6	9.0	11.0	2.0
(1015) Agency Management/Training	384	461	541	80	4.0	5.0	4.0	-1.0
(1020) Contracts & Procurement	528	869	1,452	584	9.0	12.0	9.0	-3.0
(1030) Property Management	6,813	8,140	8,032	-109	22.0	21.0	22.0	1.0
(1040) Information Technology	866	1,742	1,438	-304	3.0	4.0	3.0	-1.0
(1055) Risk Management	106	72	199	127	2.0	1.0	3.0	2.0
(1060) Legal Services	34	0	0	0	0.0	0.0	0.0	0.0
(1070) Fleet Management	844	461	515	55	5.0	5.0	5.0	0.0
(1080) Communications	112	199	950	751	2.0	2.0	2.0	0.0
(1085) Customer Service	32	31	35	4	20.0	1.0	1.0	0.0
(1090) Performance Management	1,273	2,421	2,903	482	10.0	32.0	32.0	0.0
(1095) Licensing & Certification	0	238	84	-153	0.0	3.0	1.0	-2.0
(1097) Government Affairs	0	94	0	-94	0.0	1.0	0.0	-1.0
Subtotal (1000) Agency Management Program	11,720	15,357	17,559	2,202	89.6	96.0	93.0	-3.0
(100F) Agency Financial Operations								
(110F) Budget Operations	477	467	526	58	5.0	6.0	6.0	0.0
Subtotal (100F) Agency Financial Operations	477	467	526	58	5.0	6.0	6.0	0.0
(2000) Committed Youth Services								
(2010) Community Services	11,214	15,864	12,384	-3,481	30.4	22.0	32.0	10.0
(2020) Committed Services - Secured	19,924	14,075	17,225	3,149	171.8	214.5	215.5	1.0
(2030) Food Services	1,257	1,056	912	-144	14.0	18.0	14.0	-4.0
(2040) Committed Services - Pre-release	446	1,853	1,818	-35	40.0	18.0	16.0	-2.0
(2050) Care Management	0	2,550	2,095	-456	0.0	41.0	28.0	-13.0
(2060) Program Management	0	369	150	-219	0.0	4.0	0.0	-4.0
Subtotal (2000) Committed Youth Services	32,842	35,768	34,583	-1,185	256.2	317.5	305.5	-12.0
(3000) Detained Youth Services								
(3010) Community Services	11,065	2,188	2,419	231	24.0	44.0	34.0	-10.0
(3020) Detained Services - Secured	15,858	9,214	9,295	81	146.5	158.5	146.5	-12.0
(3030) Food Services	612	672	757	84	6.0	6.0	8.0	2.0
(3050) Care Management	0	10,423	10,815	392	0.0	23.0	30.0	7.0
(3060) Program Management	0	254	247	-7	0.0	3.0	3.0	0.0
Subtotal (3000) Detained Youth Services	27,535	22,751	23,532	781	176.5	234.5	221.5	-13.0

(Continued on next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JZ0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JZ0-4 (continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007 (Unaudited)	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4000) Medical Services								
(4010) Medical Services	5,057	2,234	1,578	-656	25.0	7.0	13.0	6.0
(4020) Primary Care	0	1,450	3,028	1,578	0.0	2.0	4.0	2.0
(4030) Community Services	0	0	1,438	1,438	0.0	0.0	13.0	13.0
(4040) Program Management	0	992	0	-992	0.0	7.0	0.0	-7.0
Subtotal (4000) Medical Services	5,057	4,676	6,044	1,368	25.0	16.0	30.0	14.0
(5000) Behavioral Health								
(5010) Behavioral Health	0	1,273	0	-1,273	0.0	13.0	0.0	-13.0
Subtotal (5000) Behavioral Health	0	1,273	0	-1,273	0.0	13.0	0.0	-13.0
Total Proposed Operating Budget	77,630	80,292	82,243	1,951	552.3	683.0	656.0	-27.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table JZ0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$79,705	681.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$79,705	681.0
Baseline Adjustments:		
Prepare new secure youth commitment facility for occupancy;	95	0.0
Adjust fixed cost estimates for rent, phone service, energy, security and postage; and	-831	0.0
Align FTE authority with available funding.	0	2.0
Subtotal: Baseline Adjustments	-\$736	2.0
Cost Savings:		
Cancel proposed telecom expansion;	-195	0.0
Hold agency-wide fringe benefit rate at FY 2008 approved level (19.5%);	-104	0.0
Eliminate unfunded vacant positions;	0	-27.0
Align natural gas estimates with usage and rates;	-104	0.0
Obtain Medicaid reimbursement for existing residential treatment center placements; and	-300	0.0
Align supplies budget with historical spending.	-131	0.0
Subtotal: Cost Savings	-\$834	-27.0
Policy Initiatives:		
Transfer from DHS fixed costs for community-based residential facility;	47	0.0
Restore funding for committed programs;	734	0.0
Transfer from Non-Departmental account to fund operations of new secure youth commitment facility;	721	0.0
Limited expansion of residential treatment center capacity;	150	0.0
Expand slots in comprehensive youth re-entry programs;	350	0.0
Improve shelter home contracts;	900	0.0
Fund personnel and procurement assessments;	439	0.0
Establish university-based, staff-secure program for females; and	192	0.0
Implement interagency mental health services wraparound pilot.	153	0.0
Subtotal: Policy Initiatives	\$3,686	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$81,820	656.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$587	2.0
Baseline Adjustments:		
Transfer 2.0 FTEs from Intra-District Funds to Local Funds.	-\$164	-2.0
Subtotal: Baseline Adjustments	-\$164	-2.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$423	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$82,243	656.0

Agency Performance Measures

Table JZ0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percent of committed youth in out-of-state residential placements	N/A	11%	12.5%	12.5%	12.5%
2. Percent of committed youth connected to school, work and positive adult at six-month intervals from the date of their release from the DC Model program	N/A	N/A	65%	75%	90%
3. Percent of youth completing detention alternatives without re-arrest and failure to appear in court	N/A	94%	92%	94%	94%
4. Average daily population at Youth Services Center (YSC)	78	89	80	80	80
5. Rate of injuries to youth as a result of assaults at YSC and OHYC	N/A	N/A	TBD	TBD	TBD
6. Average caseload - case manager to committed youth ratio	N/A	N/A	25	25	25
7. Percent of newly committed youth that undergo a complete case planning process and are in placements and receiving services consistent with their Youth Family Team Meeting action plan	N/A	N/A	50%	65%	80%
8. Recidivism rate for all committed youth at six-month intervals from the date of their commitment (Measured as a finding of involvement in a new offense)	N/A	N/A	18%	16%	14%
9. Average length of stay in secure detention (days)	36	25	26	25	25
10. Average length of stay in secure detention awaiting placement in shelter home (days)	N/A	16	8	5	0

*YSC = Youth Services Center

*OHYC = Oak Hill Youth Center

Department on Disability Services

www.dds.dc.gov

Telephone: 202-730-1700

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$112,560,997	\$122,358,509	8.7
FTEs	0.0	483.8	467.6	-3.3

The mission of the Department on Disability Services (DDS) is to provide innovative high-quality services that enable people with disabilities to lead meaningful and productive lives as vital members of their families, schools, workplaces and communities in every neighborhood in the District of Columbia.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Enable individuals with developmental disabilities to maximize their independence and exercise meaningful choice and control over their own lives.

Objective 2: Promote the health and wellness of people with developmental disabilities.

Objective 3: Increase the employment and economic independence of individuals with disabilities.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Developmental Disabilities Administration** - provides individualized services, supports, and life planning to eligible persons so that they can fully participate in the community.
- **Rehabilitation Services** - assists disabled persons with employment and independent living in the home and the community. The program provides an array of vocational preparation services for entry into the labor market, including counseling and guidance, assessment services, physical restoration, vocational training, job search and placements, as well as job retention services.

- **Agency Management Program** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table JM0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JM0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	83,084	90,475	7,391	8.9
Special Purpose Revenue Funds	0	0	5,700	5,800	100	1.8
Total for General Fund	0	0	88,784	96,275	7,491	8.4
Federal Resources						
Federal Grant Funds	0	0	20,311	23,211	2,899	14.3
Federal Medicaid Payments	0	0	3,465	2,873	-592	-17.1
Total for Federal Resources	0	0	23,777	26,083	2,307	9.7
Gross Funds	0	0	112,561	122,359	9,798	8.7

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table JM0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table JM0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	0.0	0.0	274.4	258.2	-16.2	-5.9
Total for General Fund	0.0	0.0	274.4	258.2	-16.2	-5.9
Federal Resources						
Federal Grant Funds	0.0	0.0	179.4	182.4	3.0	1.7
Federal Medicaid Payments	0.0	0.0	30.0	270	-3.0	-10.0
Total for Federal Resources	0.0	0.0	209.4	209.4	0.0	0.0
Total Proposed FTEs	0.0	0.0	483.8	467.6	-16.2	-3.3

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table JM0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table JM0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	0	24,862	27,988	3,126	12.6
12 Regular Pay - Other	0	0	2,830	1,164	-1,666	-58.9
14 Fringe Benefits - Curr Personnel	0	0	4,941	5,478	537	10.9
15 Overtime Pay	0	0	194	177	-17	-8.8
Subtotal Personal Services (PS)	0	0	32,827	34,807	1,979	6.0
20 Supplies and Materials	0	0	241	440	199	82.5
30 Energy, Comm. and Bldg Rentals	0	0	164	23	-142	-86.1
31 Telephone, Telegraph, Telegram, Etc	0	0	566	300	-266	-47.0
32 Rentals - Land and Structures	0	0	6,808	8,434	1,625	23.9
34 Security Services	0	0	636	293	-342	-53.9
40 Other Services and Charges	0	0	1,309	2,891	1,581	120.8
41 Contractual Services - Other	0	0	4,333	4,981	648	15.0
50 Subsidies and Transfers	0	0	65,163	69,521	4,358	6.7
70 Equipment & Equipment Rental	0	0	513	669	156	30.5
Subtotal Nonpersonal Services (NPS)	0	0	79,734	87,552	7,818	9.8
Gross Funds	0	0	112,561	122,359	9,798	8.7

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JM0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	0	363	639	276	0.0	5.0	6.0	1.0
(1015) Training and Employee Development	0	662	1,251	588	0.0	8.0	7.0	-1.0
(1020) Contracts and Procurement	0	951	1,103	153	0.0	13.0	13.0	0.0
(1030) Property Management	0	6,778	10,255	3,477	0.0	12.0	11.0	-1.0
(1040) Information Technology	0	589	1,813	1,224	0.0	6.0	9.8	3.8
(1055) Risk Management	0	43	0	-43	0.0	1.0	0.0	-1.0
(1060) Legal Services	0	705	734	29	0.0	8.0	2.0	-6.0
(1080) Communications	0	385	465	80	0.0	5.0	4.0	-1.0
(1085) Customer Service	0	56	0	-56	0.0	1.0	0.0	-1.0
(1090) Performance Management	0	1,345	1,460	115	0.0	14.0	13.0	-1.0
(1110) Consumer Affairs	0	74	0	-74	0.0	1.0	0.0	-1.0
(1120) Consumer Rights and Protection	0	240	227	-13	0.0	4.0	4.0	0.0
Subtotal (1000) Agency Management Program	0	12,190	17,947	5,757	0.0	78.0	69.8	-8.2
(100F) Agency Financial Operations Program								
(110F) Budget Operations	0	80	296	216	0.0	1.0	3.0	2.0
(120F) Accounting Operations	0	384	447	63	0.0	6.3	6.8	0.5
(130F) Associate Chief Financial Officer	0	384	174	-211	0.0	4.5	2.0	-2.5
(140F) Agency Fiscal Officer	0	206	541	335	0.0	2.0	2.0	0.0
Subtotal (100F) Agency Financial Operations Program	0	1,054	1,457	403	0.0	13.8	13.8	0.0
(6000) Mental Retardation and Development Disab.								
(6010) Health, Medical and Habilitation	0	2,283	0	-2,283	0.0	4.0	0.0	-4.0
(6020) Disability Services	0	5,433	0	-5,433	0.0	21.0	0.0	-21.0
(6030) Case Management	0	7,157	0	-7,157	0.0	101.0	0.0	-101.0
(6035) DDA Service Planning & Coordination	0	0	67,534	67,534	0.0	0.0	112.0	112.0
(6040) Residential Services	0	47,650	0	-47,650	0.0	2.0	0.0	-2.0
(6050) Eligibility Services	0	573	0	-573	0.0	10.0	0.0	-10.0
(6060) Quality Assurance	0	6,728	4,754	-1,974	0.0	46.0	34.0	-12.0
(6070) Service Management	0	976	0	-976	0.0	15.0	0.0	-15.0
(6080) DDA Consumer Resource OPNS	0	0	3,055	3,055	0.0	0.0	42.0	42.0
(6090) DDA Incident Management & Enforcement	0	0	1,342	1,342	0.0	0.0	18.0	18.0
Subtotal (6000) Mental Retardation & Developmnt. Disab.	0	70,800	76,685	5,885	0.0	199.0	206.0	7.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table JM0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table JM0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(7000) Rehabilitation Services								
(7010) Health Medical & Rehabilitation Services	0	729	0	-729	0.0	6.0	0.0	-6.0
(7020) Disability Services	0	12,731	0	-12,731	0.0	69.4	0.0	-69.4
(7025) RSA Client Services	0	0	10,518	10,518	0.0	0.0	64.3	64.3
(7030) Employment Readiness & Placement Svcs.	0	5,464	6,878	1,414	0.0	22.0	31.8	9.8
(7035) RSA Transition & Supported Employment	0	0	1,401	1,401	0.0	0.0	16.6	16.6
(7040) Case Management	0	2,790	0	-2,790	0.0	42.6	0.0	-42.6
(7050) Eligibility Determination Services	0	6,340	0	-6,340	0.0	46.0	0.0	-46.0
(7055) RSA Disability Determination Services	0	0	5,860	5,860	0.0	0.0	44.5	44.5
(7060) Quality Assurance	0	463	1,611	1,148	0.0	7.0	20.8	13.8
Subtotal (7000) Rehabilitation Services	0	28,517	26,269	-2,248	0.0	193.0	178.0	-15.0
Total Proposed Operating Budget	0	112,561	122,359	9,798	0.0	483.8	467.6	-16.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table JM0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$83,084	274.4
FY 2009 Budget Target Adjustment (current services funding level)	-\$5,956	0.0
<hr/>		
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$77,128	274.4
Baseline Adjustments:		
Adjust fringe benefits for recalculation; and	249	0.0
Align fixed cost estimates with rent, security, telecom & energy projections.	8,384	0.0
Subtotal: Baseline Adjustments	\$8,634	0.0
Cost Savings:		
Hold fringe benefits rate at FY 2008 level;	-471	0.0
Cancel proposed Telecommunications expansion;	-66	0.0
Transfer position to the Office of Disability Rights	-77	-1.0
Align natural gas estimates with usage and rates; and	-1	0.0
Eliminate vacant positions.	0	-15.2
Subtotal: Cost Savings	-\$615	-16.2
Policy Initiatives:		
Support transition to Home and Community-Based services; and	5,259	0.0
Fund procurement and personnel assessments.	70	0.0
Subtotal: Policy Initiatives	\$5,328	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$90,475	258.2

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Table JM0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$5,700	0.0
Baseline Adjustments:		
Enhance revenue from Social Security for non-Medicaid consumers.	100	0.0
Subtotal: Baseline Adjustments	\$100	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$5,800	0.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$20,311	179.4
Baseline Adjustments:		
Enhance Federal Grants budget authority for indirect costs; and	2,422	3.0
Adjust fringe benefits for recalculation.	478	0.0
Subtotal: Baseline Adjustments	\$2,900	3.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$23,211	182.4
FEDERAL MEDICAID: FY2008 APPROVED BUDGET & FTEs	\$3,465	30.0
Baseline Adjustments:		
Agency alignment of FTEs	0	-3.0
Adjust Medicaid payments to reflect participation and rates.	-592	0.0
Subtotal: Baseline Adjustments	-\$592	-3.0
FEDERAL MEDICAID: FY 2009 PROPOSED BUDGET & FTEs	\$2,873	27.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$122,359	467.6

Agency Performance Measures

Table JM0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Total DDS population	12,205	8,572	7,643	7,643	7,643
2. Number of persons with an intellectual disability receiving services in the Medicaid Home and Community Based Program	819	1,000	1,100	1,555	1,555
3. Percent of people who report that service coordinators help them get what they need	N/A	N/A	75%	85%	95%
4. Percent of providers passing the BASA on the first review	N/A	38%	70%	85%	85%
5. Number of providers who close as a result of BASA	N/A	0	3	2	2
6. Number of new providers recruited to the District	6	10	10	2	2
7. Percent of persons served by DDA who have their required annual medical exams	100%	100%	100%	100%	100%
8. Percent of eligibility determinations (vocational rehabilitation) completed within 60 days	74%	71%	80%	85%	90%
9. Percent of qualified RSA individuals employed for 90 days	94%	82%	90%	90%	90%
10. Number of Randolph Sheppard vending sites	42	41	40	40	40

BASA: Basic Assurance Standards Authorization

DDA: Developmental Disabilities Administration

DDS: Department on Disability Services

RSA: Rehabilitation Services Administration

Department of Health Care Finance

www.dc.gov

Telephone: 202-442-5988

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$0	\$1,851,244,296	N/A
FTEs	0.0	0.0	166.3	N/A

Department of Health Care Finance (DHCF) is a newly established District of Columbia agency pursuant to the "Department of Health Care Finance Establishment Act of 2007" (Bill 17-076). There is no official prior fiscal year budget for DHCF.

The mission of the Department of Health Care Finance is to ensure that comprehensive, cost-effective, quality health-care services are provided for all residents of the District of Columbia that qualify for Medicaid or the Alliance (uninsured program for the District of Columbia residents).

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Provide access to a broad range of healthcare services through a network of providers to meet the healthcare needs of eligible recipients.

Objective 2: Maintain the highest quality in all aspects of DHCF activities.

Objective 3: Maximize healthcare coverage to reduce the number of uninsured and underinsured in the District of Columbia.

Objective 4: Ensure fiscal integrity through the appropriate management of costs.

Objective 5: Strengthen the partnership between DHCF and a broad network of providers who share a common goal of quality service.

These objectives are funded through the following agency programs:

- **Healthcare Operations** - is comprised of units that maintain the direct oversight of the provision of care throughout the following units within the Department of Health Care Finance: Office of Disabilities and Aging, Managed Care, Office of Children and Families, and the Office of Healthcare Alliance.
- **Healthcare Policy/Legislation** - maintains oversight of all health care policy and legislative concerns and maintains collaboration with public providers. It is comprised of the following two units: Office of Health Care Policy and Office of Public Provider Liaison.
- **Healthcare Finance** - responsible for ensuring proper budgeting, accounting, and provider payments. It oversees payments for the following provider types: Medicaid Provider Payments, Public Provider Payments, and Healthcare Alliance Provider Payments.
- **Healthcare Administrative Support** - responsible for providing administrative support to the Medicaid and Alliance programs. It consists of the Office of Program Operations and the Office of Program Integrity/Quality Management
- **Agency Management** – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table HT0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HT0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	0	596,918	596,918	N/A
Dedicated Taxes	0	0	0	24,949	24,949	N/A
Special Purpose Revenue Funds	0	0	0	1,977	1,977	N/A
Total for General Fund	0	0	0	623,844	623,844	N/A
Federal Resources						
Federal Grant Funds	0	0	0	6,549	6,549	N/A
Federal Medicaid Payments	0	0	0	1,209,336	1,209,336	N/A
Total for Federal Resources	0	0	0	1,215,885	1,215,885	N/A
Intra-District Funds						
Intra-District Funds	0	0	0	11,515	11,515	N/A
Total for Intra-District Funds	0	0	0	11,515	11,515	N/A
Gross Funds	0	0	0	1,851,244	1,851,244	N/A

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table HT0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table HT0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
<u>General Fund</u>						
Local Funds	0.0	0.0	0.0	74.1	74.1	N/A
Special Purpose Revenue Funds	0.0	0.0	0.0	3.0	3.0	N/A
Total for General Fund	0.0	0.0	0.0	77.1	77.1	N/A
<u>Federal Resources</u>						
Federal Grant Funds	0.0	0.0	0.0	19.0	19.0	N/A
Federal Medicaid Payments	0.0	0.0	0.0	70.3	70.3	N/A
Total for Federal Resources	0.0	0.0	0.0	89.3	89.3	N/A
Total Proposed FTEs	0.0	0.0	0.0	166.3	166.3	N/A

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table HT0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HT0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	0	0	11,955	11,955	N/A
12 Regular Pay - Other	0	0	0	456	456	N/A
14 Fringe Benefits - Curr Personnel	0	0	0	2,081	2,081	N/A
Subtotal Personal Services (PS)	0	0	0	14,492	14,492	N/A
20 Supplies and Materials	0	0	0	186	186	N/A
31 Telephone, Telegraph, Telegram, Etc	0	0	0	3	3	N/A
32 Rentals - Land and Structures	0	0	0	1,834	1,834	N/A
34 Security Services	0	0	0	324	324	N/A
40 Other Services and Charges	0	0	0	254	254	N/A
41 Contractual Services - Other	0	0	0	42,192	42,192	N/A
50 Subsidies and Transfers	0	0	0	1,791,424	1,791,424	N/A
70 Equipment & Equipment Rental	0	0	0	535	535	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	1,836,752	1,836,752	N/A
Gross Funds	0	0	0	1,851,244	1,851,244	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table HT0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table HT0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	0	0	142	142	0.0	0.0	1.0	1.0
(1020) Contracting & Procurement	0	0	2,371	2,371	0.0	0.0	2.0	2.0
(1030) Property Management	0	0	2,217	2,217	0.0	0.0	1.0	1.0
(1040) Information Technology	0	0	320	320	0.0	0.0	2.0	2.0
(1055) Risk Management	0	0	99	99	0.0	0.0	1.0	1.0
(1060) Legal	0	0	709	709	0.0	0.0	3.0	3.0
(1070) Fleet Management	0	0	7	7	0.0	0.0	0.0	0.0
(1080) Communications	0	0	99	99	0.0	0.0	1.0	1.0
(1087) Language Access	0	0	30	30	0.0	0.0	0.0	0.0
(1090) Performance Management	0	0	1,493	1,493	0.0	0.0	12.0	12.0
(1099) Alliance Program - Amp	0	0	58	58	0.0	0.0	1.0	1.0
Subtotal (1000) Agency Management Program	0	0	7,546	7,546	0.0	0.0	24.0	24.0
(100F) Agency Financial Operations								
(110F) Agency Budget Operations	0	0	179	179	0.0	0.0	2.0	2.0
(120F) Agency Accounting Operations	0	0	1,110	1,110	0.0	0.0	11.0	11.0
(130F) Agency Fiscal Officer Operations	0	0	170	170	0.0	0.0	1.0	1.0
Subtotal (100F) Agency Financial Operations	0	0	1,459	1,459	0.0	0.0	14.0	14.0
(2000) Healthcare Operations								
(2001) Disabilities and Aging	0	0	5,263	5,263	0.0	0.0	21.5	21.5
(2002) Managed Care	0	0	5,893	5,893	0.0	0.0	9.5	9.5
(2003) Children & Family	0	0	4,894	4,894	0.0	0.0	11.0	11.0
(2004) Healthcare Alliance	0	0	2,113	2,113	0.0	0.0	3.3	3.3
Subtotal (2000) Healthcare Operations	0	0	18,164	18,164	0.0	0.0	45.3	45.3
(3000) Healthcare Policy/leg								
(3001) Policy Unit	0	0	4,605	4,605	0.0	0.0	13.0	13.0
(3002) Public Provider Liaison	0	0	518	518	0.0	0.0	7.0	7.0
Subtotal (3000) Healthcare Policy/leg	0	0	5,123	5,123	0.0	0.0	20.0	20.0

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Table HT0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4000) Healthcare Admin Support								
(4001) Program Operations	0	0	13,475	13,475	0.0	0.0	22.0	22.0
(4002) Quality and Program Integrity	0	0	13,827	13,827	0.0	0.0	41.0	41.0
Subtotal (4000) Healthcare Admin Support	0	0	27,303	27,303	0.0	0.0	63.0	63.0
(5000) Health Care Finance								
(5001) Medicaid Provider Payment	0	0	1,567,444	1,567,444	0.0	0.0	0.0	0.0
(5002) Medicaid Public Provider Payments	0	0	108,955	108,955	0.0	0.0	0.0	0.0
(5003) Alliance Provider Payments	0	0	115,251	115,251	0.0	0.0	0.0	0.0
Subtotal (5000) Health Care Finance	0	0	1,791,650	1,791,650	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	0	1,851,244	1,851,244	0.0	0.0	166.3	166.3

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table HT0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
FY 2009 Budget Target Adjustment (establish new agency)	\$572,197	79.3
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$572,197	79.3
Baseline Adjustments:		
Adjust Medicaid ICF/MR payment rates:	5,800	0.0
Adjust payments for Medicaid day treatment services:	1,100	0.0
Adjust payment rates for Medicaid residential treatment centers:	1,200	0.0
Adopt new Medicaid non-emergency transportation contract:	1,900	0.0
Expand Medicaid Elderly and Physically Disabled Waiver:	5,800	0.0
Adjust enrollment projections for Medicaid managed care:	3,100	0.0
Adjust Medicaid fee-for-service payments:	706	0.0
Revise rent estimates; and	-582	0.0
Revise fringe benefit calculation.	398	0.0
Subtotal: Baseline Adjustments	\$19,422	0.0
Cost Savings:		
Align fixed costs with revised estimates for energy, rent, janitorial, security, and occupancy:	-1,443	0.0
Expand Medicaid coverage to 900 people aged 19 to 20 currently enrolled in the DC HealthCare Alliance:	-1,500	0.0
Institute cost savings in Medicaid prescription drug purchasing:	-300	0.0
Eliminate vacant positions and align personal services to agency programs:	-473	-5.3
Transfer Healthy DC Fund from Local budget to Dedicated Taxes:	-3,500	0.0
Transfer fixed costs associated with the Public Benefit Corporation to the Department of Health's Community Health Administration:	-1,373	0.0
Transfer the DC Healthcare Alliance provider payments for increased reimbursement rates to Healthcare Finance (Medicaid):	-2,500	0.0
Transfer out the DC Healthcare Alliance provider payments to the Department of Health for implementation of the SafeRx Act of 2007; and	-500	0.0
Transfer from the Medicaid Healthcare provider payments to Medicaid Administrative Support for audits	-500	0.0
Subtotal: Cost Savings	-\$12,089	-5.3

(Continued on next page)

Table HT0-5 (Continued)

(dollars in thousands)

	Budget	FTEs
Policy Initiatives:		
Analyze service utilization data for Alliance members;	448	0.0
Support academic detailing to implement SafeRx Act;	500	0.0
Upgrade Medicaid data system to accommodate Alliance enrollees (one-time);	100	0.0
Adjust Alliance payment rates for primary care;	2,500	0.0
Provide intensive medical case management for high-risk Medicaid patients who are elderly or have disabilities;	2,000	0.0
Additional funding for Medicaid audits; and	500	0.0
Adjust Medicaid fee-for-service reimbursement rate for expenditures related to the 'Healthy DC Act of 2008'.	11,340	0.0
Subtotal: Policy Initiatives	\$17,388	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$596,918	74.1
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs		
	\$0	0.0
Baseline Adjustments:		
Transfer Nursing Home Quality of Care fund.	10,000	0.0
Subtotal: Baseline Adjustments	\$10,000	0.0
Policy Initiatives:		
Transfer Healthy DC Fund from Local budget to Dedicated Taxes and align budget authority with certified resources; and	6,400	0.0
Additional funding from new dedicated tax revenue to support the Healthy DC Act of 2008	8,549	0.0
Subtotal: Policy Initiatives	\$14,949	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$24,949	0.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs		
	\$0	0.0
Baseline Adjustments:		
Transfer budget authority for Third Party Liability Medicaid Collections.	1,500	0.0
Subtotal: Baseline Adjustments	\$1,500	0.0
Policy Initiatives:		
Transfer the Grievance and Appeals fund from the Department of Health	477	3.0
Subtotal: Policy Initiatives	\$477	3.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$1,977	3.0

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Table HT0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Baseline Adjustments:		
Transfer budget authority for Federal Grants.	6,549	19.0
Subtotal: Baseline Adjustments	\$6,549	19.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$6,549	19.0
FEDERAL MEDICAID: FY2008 APPROVED BUDGET & FTEs		
	\$0	0.0
Baseline Adjustments:		
Transfer Federal Medicaid Payments budget authority;	1,132,586	77.0
Adjust Medicaid ICF/MR payment rates;	13,533	0.0
Adjust payments for Medicaid day treatment services;	2,567	0.0
Adjust payment rates for Medicaid residential treatment centers;	2,800	0.0
Adopt new Medicaid non-emergency transportation contract;	4,433	0.0
Expand Medicaid Elderly and Physically Disabled Waiver;	13,533	0.0
Adjust enrollment projections for Medicaid managed care;	7,233	0.0
Adjust Medicaid fee-for-service payments; and	1,648	0.0
Revise fringe benefit calculation.	390	0.0
Subtotal: Baseline Adjustments	\$1,178,723	77.0
Cost Savings:		
Eliminate vacant positions and align personal services to agency programs;	-514	-6.8
Subtotal: Cost Savings	-\$514	-6.8
Policy Initiatives:		
Provide intensive medical case management for high-risk Medicaid patients who are elderly or have disabilities;	4,667	0.0
Adjust Medicaid fee-for-service reimbursement rate for expenditures related to the "Healthy DC Act of 2008"; and	25,960	0.0
Transfer Medicaid Healthcare provider payments to Medicaid Administrative Support for audits.	500	0.0
Subtotal: Policy Initiatives	\$31,126	0.0
FEDERAL MEDICAID: FY 2009 PROPOSED BUDGET & FTEs	\$1,209,336	70.3
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs		
	\$0	0.0
Baseline Adjustments:		
Transfer Intra-District budget authority.	11,258	0.0
Subtotal: Baseline Adjustments	\$11,258	0.0
Policy Initiatives:		
Expansion of public provider program initiatives.	257	0.0
Subtotal: Policy Initiatives	\$257,325	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$11,515	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$1,851,244	166.3

F

Public Works

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Department of Public Works

www.dpw.dc.gov

Telephone: 202-673-6833

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$139,248,335	\$158,860,429	\$166,774,425	5.0
FTEs	1,365.3	1,506.5	1,498.7	-0.5

The mission of the Department of Public Works is to provide environmentally healthy municipal services that are both ecologically sound and cost effective.

The Department of Public Works (DPW) provides municipal services in two distinct program areas: environmental services/solid waste management and parking enforcement. Both contribute to making District streets and public spaces clean, safe, attractive and accessible.

DPW's **Solid Waste Management Administration** performs a number of daily operations including trash and recycling collection, sanitation education and enforcement, graffiti removal, public litter can service, fall leaf collection, street and alley cleaning, and snow and ice removal.

DPW's **Parking Services Administration** is responsible for enforcing the District's on-street parking laws. Approximately 200 parking officers monitor 16,000 meters and 4,100 blocks of residential zoned parking. In addition to routine enforcement, the Parking Services Administration is charged with booting and towing operations and with removing abandoned vehicles from public and private property.

Behind the scenes, DPW's **Fleet Management Administration** supports municipal operations by procuring, fueling, and maintaining thousands of District government vehicles, from sedans to heavy equipment. Fleet Management is also responsible for purchasing environmentally friendly, alternative-fuel vehicles (AFV) for the city. DC leads the region with over 623 AFVs in its fleet.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Keep DC clean. Ensure the cleanliness of the District's residential neighborhoods, high-visibility commercial areas, gateway corridors, and industrial zones through a combination of direct services, education, and enforcement.

Objective 2: Parking. Ensure parking opportunities for District residents, businesses, and visitors by encouraging voluntary compliance with parking regulations.

Objective 3: Fleet maintenance to fleet management. Improve business processes to ensure mission critical equipment will be available for core services for all agencies.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Fleet Management** - provides maintenance, fueling, parts, and vehicular acquisition services to DPW and other District government agencies so that they can deliver timely and efficient services.
- **Parking Services** - provides parking enforcement services to District residents, businesses, and visitors to encourage voluntary compliance with parking regulations and to ensure safe and normal traffic flow.
- **Sanitation Services** - collects and disposes of solid waste, enforces compliance with laws and regulations, cleans the District streets and alleys, and removes snow and ice during inclement weather.
- **Agency Management** - provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table KT0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KT0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	97,588	106,156	118,792	124,939	6,147	5.2
Special Purpose Revenue Funds	3,045	7,503	10,521	13,395	2,873	27.3
Total for General Fund	100,633	113,659	129,313	138,333	9,020	7.0
Intra-District Funds						
Intra-District Funds	23,542	25,590	29,547	28,441	-1,106	-3.7
Total for Intra-District Funds	23,542	25,590	29,547	28,441	-1,106	-3.7
Gross Funds	124,175	139,248	158,860	166,774	7,914	5.0

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table KT0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table KT0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	1,201.8	1,247.4	1,311.5	1,315.7	4.2	0.3
Special Purpose Revenue Funds	1.0	1.0	8.0	21.0	13.0	162.5
Total for General Fund	1,202.8	1,248.4	1,319.5	1,336.7	17.2	1.3
Intra-District Funds						
Intra-District Funds	100.0	117.0	187.0	162.0	-25.0	-13.4
Total for Intra-District Funds	100.0	117.0	187.0	162.0	-25.0	-13.4
Total Proposed FTEs	1,302.8	1,365.3	1,506.5	1,498.7	-7.8	-0.5

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table KT0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KT0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	48,196	52,744	60,241	62,224	1,984	3.3
12 Regular Pay - Other	7,024	7,294	7,011	7,295	284	4.0
13 Additional Gross Pay	1,943	1,606	1,576	1,713	138	8.7
14 Fringe Benefits - Curr Personnel	12,138	13,456	14,179	14,432	253	1.8
15 Overtime Pay	4,298	5,185	3,726	5,376	1,650	44.3
Subtotal Personal Services (PS)	73,599	80,286	86,732	91,041	4,309	5.0
20 Supplies and Materials	3,526	3,586	5,058	5,164	106	2.1
30 Energy, Comm. and Bldg Rentals	10,623	12,355	14,349	12,406	-1,943	-13.5
31 Telephone, Telegraph, Telegram, Etc	1,414	1,342	1,532	1,415	-118	-7.7
32 Rentals - Land and Structures	329	322	666	556	-109	-16.4
33 Janitorial Services	210	211	221	408	187	84.7
34 Security Services	2,239	2,915	3,049	3,812	764	25.1
35 Occupancy Fixed Costs	295	277	276	276	0	0.0
40 Other Services and Charges	13,914	16,231	17,143	18,655	1,512	8.8
41 Contractual Services - Other	16,145	18,774	26,034	27,346	1,312	5.0
50 Subsidies and Transfers	0	0	100	600	500	500.0
70 Equipment & Equipment Rental	1,882	2,947	3,701	5,095	1,395	37.7
91 Expense Not Budgeted Others	-2	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	50,576	58,962	72,128	75,734	3,605	5.0
Gross Funds	124,175	139,248	158,860	166,774	7,914	5.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KT0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KT0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
No Program Assigned								
No Activity Assigned	-1,745	0	0	0	0.0	0.0	0.0	0.0
Subtotal No Program Assigned	-1,745	0	0	0	0.0	0.0	0.0	0.0
(1000) Agency Management								
(1010) Personnel	875	681	1,886	1,204	8.9	8.5	9.5	1.1
(1015) Training And Employee Development	418	610	611	1	3.0	5.5	3.5	-2.0
(1017) Labor Management Partnerships	117	163	48	-115	1.0	1.5	0.5	-1.0
(1020) Contracting And Procurement	851	922	932	11	9.0	9.5	8.5	-1.0
(1030) Property Management	9,959	13,584	12,351	-1,233	5.0	7.5	6.5	-1.0
(1040) Information Technology	3,253	3,657	3,306	-351	11.0	11.5	13.5	2.0
(1050) Financial Management	11	0	0	0	0.0	0.0	0.0	0.0
(1055) Risk Management	403	456	519	63	4.0	4.5	4.5	0.0
(1060) Legal	6	0	48	48	0.0	0.5	0.5	0.0
(1070) Fleet Management	4	15	15	0	0.0	0.0	0.0	0.0
(1080) Communications	312	470	370	-100	3.0	3.9	3.9	0.0
(1085) Customer Service	72	0	82	82	1.0	0.0	1.0	1.0
(1090) Performance Management	930	565	520	-45	9.0	4.5	4.5	0.0
Subtotal (1000) Agency Management	17,212	21,123	20,687	-436	54.9	57.0	56.0	-1.0
(100F) Agency Financial Operations								
(110F) Budget Operations	308	1,635	416	-1,219	4.0	5.0	4.0	-1.0
(120F) Accounting Operations	1,388	1,792	2,121	329	24.0	21.0	25.0	4.0
(130F) ACFO	1,303	2,009	1,565	-443	9.0	13.0	9.0	-4.0
Subtotal (100F) Agency Financial Operations	2,998	5,435	4,102	-1,334	37.0	39.0	38.0	-1.0
(4000) Fleet Management								
(4010) Fleet Consumables	12,072	12,826	12,495	-331	15.0	19.0	18.0	-1.0
(4020) Scheduled Fleet Maintenance	7,308	7,433	7,837	404	72.0	98.0	76.0	-22.0
(4030) Unscheduled Vehicle & Equipment Repairs	3,788	3,403	4,726	1,324	26.0	33.0	37.0	4.0
(4040) Vehicle & Equipment Acquisitions	1,680	1,799	2,079	279	4.0	6.0	11.0	5.0
Subtotal (4000) Fleet Management	24,848	25,461	27,137	1,677	117.0	156.0	142.0	-14.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KT0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KT0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(5000) Parking Services								
(5010) Parking Regulations Enforcement	16,725	21,380	21,831	451	310.9	372.0	324.0	-48.0
(5020) Towing	4,026	3,499	4,424	924	51.0	61.4	64.0	2.6
(5030) Abandoned & Junk Vehicles	2,003	2,393	2,419	26	26.0	28.0	30.0	2.0
Subtotal (5000) Parking Services	22,753	27,272	28,674	1,402	387.8	461.4	418.0	-43.4
(6000) Sanitation Services								
(6010) Enforcement of Sanitation Regulations	5,681	5,840	6,412	572	71.0	70.4	79.0	8.6
(6020) Public Space Cleaning	28,422	28,385	32,630	4,245	351.1	407.4	416.2	8.8
(6030) Sanitation Collections & Removals	20,512	20,693	22,152	1,459	293.6	275.3	292.5	17.2
(6040) Sanitation Disposal	18,566	24,651	24,980	329	53.0	40.0	57.0	17.0
Subtotal (6000) Sanitation Services	73,182	79,569	86,174	6,605	768.7	793.1	844.7	51.6
(9960) Year End Close								
No Activity Assigned	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	0	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	139,248	158,860	166,774	7,914	1,365.3	1,506.5	1,498.7	-7.8

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table KT0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$118,792	1,311.5
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$2,850	-30.9
<hr/>		
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$115,942	1,280.6
Baseline Adjustments:		
Correct fringe benefit calculation;	10	0.0
Revise fixed cost estimates;	53	0.0
Align overtime costs for parking enforcement and solid waste management with historic actuals; and	2,500	0.0
Fully fund garbage hauling contract at the FY09 projected level.	3,000	0.0
Subtotal: Baseline Adjustments	\$5,563	0.0
Cost Savings:		
Eliminate vacant positions;	-4,440	-66.9
Cancel proposed telecom expansion;	-89	0.0
Hold fringe benefit rate at FY 2008 approved level (21.1%); and	-236	0.0
Align natural gas estimates with usage and rates.	-18	0.0
Subtotal: Cost Savings	-\$4,783	-66.9
Policy Initiatives:		
Transfer staff from OCA to DPW for clean city initiative;	63	1.0
Convert District's diesel fleet to bio-diesel fuel;	240	0.0
Fund personnel and procurement assessments;	934	0.0
Funding for 44 New Parking Control Officers (PCOs) 4 Parking Control Supervisors and 13 ROSA enforcement personnel;	2,478	61.0
Nonpersonal Services funding to support 44 PCOs 4 Parking Control Supervisors and 13 ROSA FTEs;	1,433	0.0
To support Street Sweeper ticket processing;	170	0.0
To establish year-round work program for ex-offenders;	1,684	40.0
To support the ex-offender project - NPS;	316	0.0
The BID Litter Cleanup Assistance;	600	0.0
Anti-graffiti Mural Support Program;	100	0.0
To support the Helping Hand Project; and	100	0.0
Hiring of ex-offenders for alley-cutback/graffiti removal projects.	100	0.0
Subtotal: Policy Initiatives	\$8,218	102.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$124,939	1,315.7

(Continued on next page)

Table KT0-5 (Continued)

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$10,521	8.0
Baseline Adjustments:		
Align budget authority with certified resources.	2,873	13.0
Subtotal: Baseline Adjustments	\$2,873	13.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$13,394	21.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$29,547	187.0
Baseline Adjustments:		
Net decrease in Intra-District and FTEs.	-1,106	-25.0
Subtotal: Baseline Adjustments	-\$1,106	-25.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$28,441	162.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$166,774	1,498.7

Agency Performance Measures

Table KT0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percent of the District's Gateways, commercial and residential areas rated "clean" or "moderately clean"	86.5	N/A	90%	90%	95%
2. Percent of trash collection routes completed on the scheduled day	98.9	99.6	99.8%	99.8%	99.8%
3. Complaint rate for missed trash and yard waste collections (standard is 6 per 10,000 collections)	21	13	6	6	6
4. Percent of recycling collection routes completed on the scheduled day	99%	99.5%	99.8%	99.8%	99.8%
5. Complaint rate for missed recycling collections (standard is 6 per 10,000 collections)	7	6	6	6	6
6. Number of graffiti abatements	N/A	2500	3,000	1960	1,921
7. Pounds of household and bulk trash generated per residence served (annual measure)	2,094	2,208	2,000	1,960	1,920
8. Residential recycling diversion rate	20%	17.6%	20%	22%	25%
9. Number of parking tickets issued	1,370,111	1,382,725	1,400,000	1,400,000	1,400,000
10. Cost per ticket issued	N/A	N/A	New measure - baseline year	TBD	TBD
11. Number of vehicles immobilized	18,100	18,229	19,000	19,000	20,000
12. Percent of RPP blocks covered by daily enforcement	21.8%	21.8%	30%	35%	35%
13. Percent of service requests for abandoned vehicles on public space resolved within 5 business days	90.7%	78.5%	85%	85%	90%
14. Percent of mission critical fleet maintained by DPW available for daily operations	96.1%	100%	95%	95%	99%
15. Percent compliance with preventive maintenance appointments	82.8%	76.6%	90%	95%	95%
16. Percent mechanics with at least one Automotive Service Excellence (ASE) certification	N/A	28%	50%	70%	85%
17. Percent light vehicle maintenance (excluding engine, transmission and body work) completed within 24 hours	N/A	36.6%	80%	90%	95%

Department of Transportation

www.ddot.dc.gov

Telephone: 202-673-6813

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$60,475,497	\$133,982,763	\$143,126,082	6.8
FTEs	77.9	230.0	367.6	59.8

The mission of the District Department of Transportation (DDOT) is to enhance the quality of life for District residents and visitors by ensuring that the mobility needs of people and goods are met safely, with minimal adverse impact on residents and the environment.

DDOT executes its mission through the work of five groups or Administrations. The Infrastructure Project Management Administration designs and builds roads and bridges, trails, and other transportation projects. The Mass Transit Administration provides public transportation services through the Washington Metropolitan Area Transit Authority (WMATA). The Traffic Operations Administration ensures a safe and user-friendly transportation environment. The Transportation Policy and Planning Administration develops strategic goals for the agency. Finally, the Urban Forestry Administration maintains the District's tree canopy, providing the District with improved air quality, increased ground water retention that minimizes runoff and flooding, temperature moderation, and aesthetics.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Ensuring pedestrians and vehicles can travel safely throughout the District.

Objective 2: Ensuring that the District's transportation infrastructure is in a state of good repair.

Objective 3: Implementing infrastructure projects to meet the transportation needs of the residents of the District of Columbia.

Objective 4: Responding effectively to our customers, District residents and visitors.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Alternative Transportation** – coordinates with the Washington Metropolitan Area Transit Authority (WMATA) in providing transportation services to the traveling public and manages the transportation services provided to the public by the District (i.e., D.C. Circulator).
- **Greenspace Management** – provides mowing and tree management services in the public rights-of-way and also for the District Department of Parks and Recreation.
- **Infrastructure Development** - provides a high-quality transportation infrastructure for District residents, businesses, and commuters so that they can travel safely within the District of Columbia.
- **Planning and Research** - provides public space review and project development services to DDOT Project Management Teams, citizens and visitors to the District, so that DDOT Project Management Teams can design and implement projects which are aligned with the needs and preferences of the public, in conjunction with District public policy.
- **Transportation Operations** - maintains and operates an efficient and diverse transportation system for District residents, commuters, and businesses so that they can travel efficiently within the District of Columbia.
- **Agency Management** – provides administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf, of District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table KA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	1,805	-6	17,667	5,974	-11,693	-66.2
Dedicated Taxes	0	0	0	24,120	24,120	N/A
Special Purpose Revenue Funds	29,898	46,824	110,841	109,261	-1,580	-1.4
Total for General Fund	31,703	46,818	128,508	139,355	10,847	8.4
Federal Resources						
Federal Payments	3,585	10,703	0	0	0	N/A
Federal Grant Fund	2,376	2,574	2,890	3,200	310	10.7
Total for Federal Resources	5,961	13,277	2,890	3,200	310	10.7
Private Funds						
Private Grant Fund	439	0	500	0	-500	-100.0
Private Donations	30	0	0	0	0	N/A
Total for Private Funds	470	0	500	0	-500	-100.0
Intra-District Funds						
Intra-District Funds	364	381	2,085	571	-1,514	-72.6
Total for Intra-District Funds	364	381	2,085	571	-1,514	-72.6
Gross Funds	38,497	60,475	133,983	143,126	9,143	6.8

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table KA0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table KA0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	9.0	0.0	90.0	123.6	33.6	37.3
Special Purpose Revenue Funds	79.0	73.9	101.0	241.0	140.0	138.6
Total for General Fund	88.0	73.9	191.0	364.6	173.6	90.9
Intra-District Funds						
Intra-District Funds	5.0	4.0	39.0	3.0	-36.0	-92.3
Total for Intra-District Funds	5.0	4.0	39.0	3.0	-36.0	-92.3
Total Proposed FTEs	93.0	77.9	230.0	367.6	137.6	59.8

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table KA0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KA0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	5,031	5,647	10,851	17,186	6,335	58.4
12 Regular Pay - Other	256	147	186	1,548	1,362	732.7
13 Additional Gross Pay	209	179	185	166	-19	-10.2
14 Fringe Benefits - Curr Personnel	1,241	1,270	2,320	3,379	1,059	45.7
15 Overtime Pay	794	3,510	348	1,577	1,228	352.7
Subtotal Personal Services (PS)	7,532	10,753	13,890	23,856	9,966	71.7
20 Supplies and Materials	1,334	861	1,280	1,652	372	29.1
30 Energy, Comm. and Bldg Rentals	4,802	6,987	7,611	10,085	2,474	32.5
31 Telephone, Telegraph, Telegram, Etc.	1,365	1,404	1,823	1,506	-316	-17.3
32 Rentals - Land and Structures	1,818	2,705	2,674	3,677	1,003	37.5
33 Janitorial Services	208	232	241	307	66	27.4
34 Security Services	1,488	1,172	1,287	1,390	103	8.0
35 Occupancy Fixed Costs	530	421	528	528	0	0.0
40 Other Services and Charges	1,355	837	2,976	6,048	3,072	103.2
41 Contractual Services - Other	15,434	25,150	19,794	16,520	-3,273	-16.5
50 Subsidies and Transfers	1,989	9,135	75,320	76,141	821	1.1
70 Equipment & Equipment Rental	642	817	1,535	1,417	-118	-7.7
80 Debt Service	0	0	5,026	0	-5,026	-100.0
Subtotal Nonpersonal Services (NPS)	30,965	49,722	120,093	119,270	-823	-0.7
Gross Funds	38,497	60,475	133,983	143,126	9,143	6.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KA0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
No Program Assigned								
No Activity Assigned	632	0	0	0	0.0	0.0	0.0	0.0
Subtotal No Program Assigned	632	0	0	0	0.0	0.0	0.0	0.0
(1000) Agency Management								
No Activity Assigned	1	0	0	0	0.0	0.0	0.0	0.0
(1010) Personnel	363	348	1,066	718	1.0	4.0	10.0	6.0
(1015) Training & Employment Development	9	27	13	-14	0.0	0.0	0.0	0.0
(1017) Labor Management Partnerships	1	0	0	0	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	17	3	589	586	1.0	0.0	0.0	0.0
(1030) Property Management	7,709	8,796	10,062	1,266	0.0	2.0	1.0	-1.0
(1040) Information Technology	344	956	1,919	963	1.0	1.0	1.0	0.0
(1050) Financial Management	64	536	636	100	0.0	0.0	0.0	0.0
(1055) Risk Management	242	216	962	746	0.0	2.0	7.0	5.0
(1060) Legal	467	395	665	270	0.0	4.0	0.0	-4.0
(1070) Fleet Management	80	110	2,818	2,708	0.0	0.0	0.0	0.0
(1080) Communications	242	203	124	-79	2.0	2.0	1.0	-1.0
(1085) Customer Service	82	90	179	89	5.5	1.0	2.0	1.0
(1090) Performance Management	1,443	1,688	1,673	-16	14.0	16.0	14.0	-2.0
Subtotal (1000) Agency Management	11,065	13,369	20,706	7,336	24.5	32.0	36.0	4.0
(100F) Agency Financial Operations								
(110F) Budget Operations	657	911	1,083	172	5.0	9.0	9.0	0.0
(130F) ACFO	1	0	0	0	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	659	911	1,083	172	5.0	9.0	9.0	0.0
(9960) Year End Close								
No Activity Assigned	-2	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-2	0	0	0	0.0	0.0	0.0	0.0
(AT00) Alternative Transportation								
(ALTP) Alternative Transportation	0	0	3,287	3,287	0.0	0.0	8.0	8.0
Subtotal (AT00) Alternative Transportation	0	0	3,287	3,287	0.0	0.0	8.0	8.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KA0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KA0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(GM00) Greenspace Management								
(TMOW) Mowing	0	0	1,400	1,400	0.0	0.0	0.0	0.0
(TRMT) Tree Management	0	0	1,066	1,066	0.0	0.0	0.0	0.0
Subtotal (GM00) Greenspace Management	0	0	2,466	2,466	0.0	0.0	0.0	0.0
(IN00) Infra Development and Maintenance								
(PROJ) Project Development & Management	8,152	1,484	1,979	495	8.0	11.0	27.0	16.0
(PRRM) Preventive & Routine Roadway Maintenance	1,417	86,548	74,965	-11,583	0.0	6.0	0.0	-6.0
(SNOW) Snow	7,839	5,184	0	-5,184	0.0	0.0	0.0	0.0
(TREE) Trees	136	780	0	-780	0.0	0.0	0.0	0.0
Subtotal (IN00) Infra Development and Maintenance	17,543	93,996	76,944	-17,052	8.0	17.0	27.0	10.0
(PR00) Planning and Research								
(PLNN) Planning	0	0	60	60	0.0	0.0	0.0	0.0
(PODV) Policy Development	0	0	1,064	1,064	0.0	0.0	6.0	6.0
(PUSM) Public Space Management	0	0	4,804	4,804	0.0	0.0	80.0	80.0
Subtotal (PR00) Planning and Research	0	0	5,929	5,929	0.0	0.0	86.0	86.0
(TR00) Transportation Operations								
(ALTT) Alternative Transportation	14,589	2,703	5	-2,699	22.4	9.0	0.0	-9.0
(TFLM) Traffic Flow	168	0	0	0	0.0	0.0	0.0	0.0
(TFLO) Traffic Flow	8,847	16,051	18,295	2,245	14.0	159.0	191.6	32.6
(TSFY) Transportation Safety	6,975	6,953	8,229	1,276	4.0	4.0	10.0	6.0
(TSNW) Snow	0	0	6,184	6,184	0.0	0.0	0.0	0.0
Subtotal (TR00) Transportation Operations	30,579	25,707	32,713	7,006	40.4	172.0	201.6	29.6
Total Proposed Operating Budget	60,475	133,983	143,126	9,143	77.9	230.0	367.6	137.6

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table KA0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$17,667	90.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$13,618	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$4,049	90.0
Baseline Adjustments:		
Transfer funding for Traffic Control Officers from Intra-District Fund to Local; and	1,600	36.0
Continue support for Georgetown Metro Connector bus operations.	332	0.0
Subtotal: Baseline Adjustments	\$1,932	36.0
Cost Savings:		
Eliminate vacant positions.	-85	-2.4
Subtotal: Cost Savings	-\$85	-2.4
Policy Initiatives:		
Funding for a report as required by the Bicycle Commuter and Parking Expansion Act of 2007 (one-time); and	60	0.0
Funding for the Washington Area Bicyclist Association (one-time).	18	0.0
Subtotal: Policy Initiatives	\$78	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$5,974	123.6
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs		
	\$0	0.0
Cost Savings:		
Transfer dedicated taxes to the Pay-As-You-Go Capital fund (Paygo) for Department of Parks and Recreation and D.C. Libraries projects.	-2,300	0.0
Subtotal: Cost Savings	-\$2,300	0.0
Policy Initiatives:		
Change accounting treatment of Unified Fund parking tax revenue from Special Purpose Revenue funds(6900) to Dedicated Taxes funds(0110);	16,791	0.0
Repair/Maintain Curbs/Sidewalks/Alleys, with funds allocated equally amongst wards for alley improvements;	3,000	0.0
Improve lighting in areas around Metro stations;	184	0.0
Complete additional streetscape projects;	745	0.0
Brookland Neighborhood Streetscape project; and	2,000	0.0
18th Street/Adams Morgan Neighborhood Streetscape Project.	3,700	0.0
Subtotal: Policy Initiatives	\$26,420	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$24,120	0.0

(Continued on next page)

Table KA0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$110,841	101.0
Baseline Adjustments:		
Reduce personal services;	-388	0.0
Revise fixed cost estimates for energy, rent, telecom, janitorial, fleet, and security;	6,226	0.0
Transfer personal services costs from capital budget to Unified Fund;	4,519	80.0
Continue support of, and increase the number of, School Crossing Guards by 79%;	2,658	50.0
Improve landscaping and maintenance in rights-of-way;	1,400	0.0
Increase the number of Traffic Control Officers by 28%;	1,346	10.0
Meet Mayor's new snow standards;	1,000	0.0
Align budget authority with certified revenue; and	772	0.0
Primarily higher agency projected debt service for projects.	10,222	0.0
Subtotal: Baseline Adjustments	\$27,755	140.0
Cost Savings:		
Change accounting treatment of Unified Fund parking tax revenue from Special Purpose Revenue funds(6900) to Dedicated Taxes funds(0110);	-14,491	0.0
Reduce agency projected debt service in baseline;	-10,849	0.0
Transfer debt service for Great Streets projects to Debt Service agency;	-3,097	0.0
Transfer debt service for 11th Street Bridge project to Debt Service agency;	-3,580	0.0
Align natural gas estimates with usage and rates; and	-37	0.0
Eliminate proposed telecom expansion.	-301	0.0
Subtotal: Cost Savings	-\$32,355	0.0
Policy Initiatives:		
Transfer rent from DCRA budget;	208	0.0
Fund personnel and procurement assessments;	662	0.0
Support plan for DC Car Free Day 2009;	150	0.0
Recognize farebox revenue from the D.C. Circulator bus;	1,200	0.0
Recognize revenue collected in the Tree fund; and	300	0.0
Begin operation of H Street Business Bus.	500	0.0
Subtotal: Policy Initiatives	\$3,020	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$109,261	241.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs		
\$2,890	0.0	
Baseline Adjustments:		
Increase in the National Highway Transportation Safety grant funding.	310	0.0
Subtotal: Baseline Adjustments	\$310	0.0
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$3,200	0.0

(Continued on next page)

Table KA0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$500	0.0
Baseline Adjustments:		
Reduction of non-recurring grant.	-500	0.0
Subtotal: Baseline Adjustments	-\$500	0.0
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$2,085	39.0
Baseline Adjustments:		
Transfer funding for Traffic Control Officers from intra-District funding to local; and	-1,600	-36.0
Align budget to funding.	86	0.0
Subtotal: Baseline Adjustments	-\$1,514	-36.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$571	3.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$143,126	367.6

Agency Performance Measures

Table KA0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
Percent change in traffic crashes: current year vs. 5 year rolling average	-8.8%	-8.8%	-5.0%	-9.0%	-9.1%
Percent change in injuries and fatalities at high hazard intersections.	-11.3%	-11.3%	-23%	-11.5%	-11.6%
Percent change in transit ridership (DC lines and WMATA, plus Circulator)	-2.6%	N/A	1.5%	1.5%	1.5%
Percent of public space permits issued within 45 days	90.2%	90.5%	90%	93%	95%
Percent of streets in Good or Excellent condition	N/A	63%	64%	65%	65%
Percent of blocks in paving plan completed	N/A	20 %	100%	100%	100%
Percent of non-roadway assets (sidewalks) in Good or Excellent condition	N/A	N/A	46%	47%	48%
Number of public space violation citations per inspector labor hour	0.015	0.023	0.025	0.028	0.031
Percent of current year projects completed within 10% budget (except for those with scope changes)	N/A	N/A	90%	90%	90%
Percent of projects rated good or excellent by adjoining neighbors in post project survey	N/A	N/A	N/A	N/A	N/A
Percent of current year projects completed within 60 days of planned end date (except for those with scope changes)	N/A	N/A	90%	90%	90%
Percent of snow events where new standards are met	N/A	N/A	94%	90%	90%
Percent of potholes filled within the new standards of 48 hours	N/A	99%	95%	95%	95%
Percent of parking meters working	N/A	N/A	95%	97%	97%
Percent of tree population tended per year	25.3%	26.4%	25%	25%	25%

Department of Motor Vehicles

<http://dmv.dc.gov>

Telephone: 202-737-4404

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$39,393,280	\$47,818,371	\$47,379,588	-0.9
FTEs	280.3	368.0	294.5	-20.0

The mission of the Department of Motor Vehicles is to provide excellent customer service and to promote public safety by ensuring the safe operation of motor vehicles.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Making it easier, faster, and friendlier to do business with the DMV.

Objective 2: Ensuring a skilled and diverse workforce for quality customer service.

Objective 3: Ensuring the integrity and security of DMV's registration, licensing, and adjudication services and facilities.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Adjudication Services** - provides ticket processing, noticing, hearing and hearing support services to residents and non-residents, in order to render legally sound decisions on parking and moving violations.
- **Vehicle Services** – provides certification and inspection services to residents so that they may legally drive their vehicles in the District of Columbia. Title certification services provide citizens with timely documentation of ownership and authority to operate, allowing them to legally drive their vehicles. Inspection services provide safety and emission services to facilitate reduced auto emissions and safer vehicles.

- **Driver Services** – provides driver certification and information to residents so that they may legally operate their vehicles.
- **Business Services** – provides driver and vehicle certification and records for business and government entities so that they may legally operate their vehicles.
- **Customer Contact Services** – provides public outreach on DMV related programs, policies, and laws.
- **Service Integrity** – ensures the security and integrity of all DMV transactions, employees, and products.
- **Technology Services** – provides integrated and reliable information systems for all DMV service and complies with District-wide technology standards and requirements.
- **Agency Management** – provides for administrative support and the required tools to achieve an agency's operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table KV0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KV0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	29,327	31,528	32,618	31,216	-1,402	-4.3
Special Purpose Revenue Funds	8,092	6,022	12,485	13,324	839	6.7
Total for General Fund	37,418	37,550	45,102	44,539	-563	-1.2
Federal Resources						
Federal Grant Funds	637	465	0	0	0	N/A
Total for Federal Resources	637	465	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	0	1,378	2,716	2,840	124	4.6
Total for Intra-District Funds	0	1,378	2,716	2,840	124	4.6
Gross Funds	38,056	39,393	47,818	47,380	-439	-0.9

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table KV0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table KV0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	202.6	207.3	299.5	226.0	-73.5	-24.5
Special Purpose Revenue Funds	75.0	73.0	68.5	68.5	0.0	0.0
Total for General Fund	277.6	280.3	368.0	294.5	-73.5	-20.0
Total Proposed FTEs	277.6	280.3	368.0	294.5	-73.5	-20.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table KV0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KV0-3
(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
11 Regular Pay - Cont Full Time	11,916	12,566	18,131	14,050	-4,080	-22.5
12 Regular Pay - Other	861	477	1,176	857	-319	-27.1
13 Additional Gross Pay	209	54	69	58	-12	-16.9
14 Fringe Benefits - Curr Personnel	2,674	2,800	3,726	2,925	-801	-21.5
15 Overtime Pay	535	576	500	400	-100	-20.0
Subtotal Personal Services (PS)	16,194	16,474	23,602	18,290	-5,312	-22.5
20 Supplies and Materials	589	577	718	670	-48	-6.6
30 Energy, Comm. and Bldg Rentals	567	573	556	555	-1	-0.1
31 Telephone, Telegraph, Telegram, Etc	975	803	1,429	898	-531	-37.2
32 Rentals - Land and Structures	1,114	513	604	636	32	5.3
33 Janitorial Services	132	158	166	275	109	65.5
34 Security Services	1,880	1,946	2,067	1,713	-354	-17.1
35 Occupancy Fixed Costs	110	285	462	462	0	0.0
40 Other Services and Charges	2,080	2,434	3,092	4,403	1,311	42.4
41 Contractual Services - Other	13,826	15,476	14,660	18,837	4,177	28.5
70 Equipment & Equipment Rental	588	153	463	641	178	38.5
Subtotal Nonpersonal Services (NPS)	21,861	22,919	24,217	29,090	4,873	20.1
Gross Funds	38,056	39,393	47,818	47,380	-439	-0.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KV0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KV0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management								
(1010) Personnel	145	159	382	223	2.0	2.0	2.0	0.0
(1015) Training	117	453	245	-209	1.0	5.0	4.0	-1.0
(1020) Contracting and Procurement	0	0	91	91	0.0	0.0	0.0	0.0
(1030) Property Management	4,279	5,272	4,539	-734	0.0	0.0	0.0	0.0
(1050) Financial Services	0	0	0	0	1.0	0.0	0.0	0.0
(1060) Legal Services	48	0	0	0	0.0	0.0	0.0	0.0
(1070) Fleet Management	15	57	79	22	0.0	0.0	0.0	0.0
(1087) Language Access Act	12	53	0	-53	0.0	0.0	0.0	0.0
(1090) Performance Management	2,866	3,213	2,381	-832	12.0	20.0	13.0	-7.0
Subtotal (1000) Agency Management	7,482	9,208	7,716	-1,492	16.0	27.0	19.0	-8.0
(100F) Agency Financial Operations								
(110F) Budget Operations	220	265	278	13	4.0	3.0	3.0	0.0
(120F) Accounting Operations	0	204	200	-4	0.0	4.0	4.0	0.0
SubTotal (100F) Agency Financial Operations	220	468	477	9	4.0	7.0	7.0	0.0
(2000) Adjudication Services Program								
(2010) Hearings	2,259	2,514	2,085	-430	25.5	29.0	26.0	-3.0
(2020) Hearing Support	1,604	2,551	2,107	-444	29.0	43.0	35.0	-8.0
(2030) Ticket Processing	10,563	9,339	10,854	1,515	2.0	1.0	1.0	0.0
Subtotal (2000) Adjudication Services Program	14,426	14,405	15,045	641	56.5	73.0	62.0	-11.0
(3000) Vehicle Services Program								
(3010) Inspections	4,465	4,723	5,614	890	67.0	66.0	66.0	0.0
(3020) Registrations	1,534	2,767	2,235	-531	14.8	32.0	29.0	-3.0
(3030) Registrations - Out of State Vehicle	0	0	379	379	1.0	0.0	0.0	0.0
Subtotal (3000) Vehicle Services Program	5,998	7,490	8,228	738	82.8	98.0	95.0	-3.0
(4000) Driver Services Program								
(4010) Licensing	2,582	3,085	2,558	-527	42.0	54.0	36.0	-18.0
(4020) Driver Support Services	1,569	1,830	1,558	-272	27.0	35.0	30.0	-5.0
(4030) Drivers Education	0	400	600	200	0.0	0.0	0.0	0.0
Subtotal (4000) Driver Services Program	4,150	5,315	4,716	-599	69.0	89.0	66.0	-23.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KV0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KV0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(5000) Business Services Program								
(5010) International Registration Program	456	3,382	3,340	-42	0.0	2.5	2.5	0.0
(5020) Commercial Driver's License	108	188	118	-71	1.0	0.0	0.0	0.0
(5030) Business Services	1,022	906	861	-45	20.0	16.5	15.0	-1.5
Subtotal (5000) Business Services Program	1,587	4,476	4,318	-158	21.0	19.0	17.5	-1.5
(6000) Customer Contact Services Program								
(1080) Communications	274	385	376	-10	3.0	4.0	3.0	-1.0
(1085) Customer Service	672	0	0	0	9.0	0.0	0.0	0.0
(6010) Customer Contact Services Program	114	1,029	0	-1,029	8.0	19.0	0.0	-19.0
Subtotal (6000) Customer Contact Services Program	1,060	1,415	376	-1,039	20.0	23.0	3.0	-20.0
(7000) Service Integrity Program								
(1055) Risk Management	5	20	10	-10	0.0	0.0	0.0	0.0
(7010) Integrity	179	488	301	-187	2.0	5.0	2.0	-3.0
Subtotal (7000) Service Integrity Program	184	508	311	-197	2.0	5.0	2.0	-3.0
(8000) Technology Services Program								
(1040) Information Technology	3,351	3,390	4,906	1,516	8.0	26.0	22.0	-4.0
(8010) Driver and Vehicle Systems	913	1,141	1,259	118	1.0	1.0	1.0	0.0
(8020) Ticket Information Systems	22	3	27	25	0.0	0.0	0.0	0.0
Subtotal (8000) Technology Services Program	4,286	4,534	6,192	1,658	9.0	27.0	23.0	-4.0
Total Proposed Operating Budget	39,393	47,818	47,380	-439	280.3	368.0	294.5	-73.5

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table KV0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$32,618	299.5
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$32,618	299.5
Baseline Adjustments:		
Change in accounting rules for processing credit card transactions (offset by increase in revenue);	1,200	0.0
Transfer call center to OUC; and	-949	-17.0
Revise fleet and telecommunications fixed costs.	14	0.0
Subtotal: Baseline Adjustments	\$265	-17.0
Cost Savings:		
Eliminate vacant positions.	-4,065	-62.5
Subtotal: Cost Savings	-\$4,065	-62.5
Policy Initiatives:		
Install Metro SmarTrip chips on driver's licenses and identification cards;	680	0.0
Transfer funding and FTEs for DMV Destiny system from OCTO; and	1,682	6.0
Fund personnel and procurement assessments.	36	0.0
Subtotal: Policy Initiatives	\$2,398	6.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$31,216	226.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$12,485	68.5
Baseline Adjustments:		
Reduce personal services;	-81	0.0
Revise fixed cost estimates for energy, telecom, rent, occupancy, janitorial, and security;	-445	0.0
Decrease in supplies and equipment;	-36	0.0
Increase in contractual and other services; and	1,296	0.0
Office of Contracting and Procurement assessment.	269	0.0
Subtotal: Baseline Adjustments	\$1,003	0.0
Cost Savings:		
Align natural gas fixed costs with historical usage; and	-19	0.0
Eliminate proposed telecommunication enhancement.	-144	0.0
Subtotal: Cost Savings	-\$163	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$13,324	68.5

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Table KV0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$2,716	0.0
Baseline Adjustments:		
Higher costs to MPD for its portion of the ticket processing and lockbox collection contracts.	124	0.0
Subtotal: Baseline Adjustments	\$124	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$2,840	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$47,380	294.5

Agency Performance Measures

Table KV0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percent of mail adjudication hearings completed within 150 days of request	N/A	N/A	80%	85%	90%
2. Percent of service center customers whose wait times are 40 minutes or less	N/A	N/A	80%	80%	80%
3. Percent of vehicle inspections completed within 15 minutes or less	N/A	N/A	80%	83%	85%
4. Percent of agency correspondence (US mail and E-mail) acknowledged within two business days.	N/A	N/A	80%	85%	85%
5. Percent of customers rating DMV service as satisfactory or better	N/A	N/A	80%	83%	83%

District Department of the Environment

www.ddoe.dc.gov

Telephone: 202-535-2600

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$44,174,503	\$70,404,235	\$80,323,331	14.1
FTEs	192.2	294.0	301.0	2.4

The mission of the District Department of the Environment (DDOE) is to protect and enhance human health and the environment through preservation, conservation, restoration, education, enforcement, and energy-efficient practices to improve the quality of life in the District of Columbia.

DDOE is the lead agency for creating, promulgating and enforcing District of Columbia environmental standards. Additionally, DDOE develops and implements innovative policy and programming solutions to address environmental challenges, including issues such as climate change, property contamination, sustainable development and natural resource protection. The department also provides certification, review and technical analysis services to both the District government and District residents through inspections, training programs, and permitting processes.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Establishing a strong, cohesive environmental regulatory framework.

Objective 2: Educating District residents about environmentally friendly behaviors and practices through outreach, education, and awareness.

Objective 3: Encouraging District-wide environmental and sustainability goals by utilizing DDOE expertise and resources.

Objective 4: Enriching, restoring, and protecting the environmental quality of the District's natural resources.

Objective 5: Enforcing compliance with environmental regulations.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Natural Resources** - responsible for protecting water quality and ecological resources, including trees, as well as promoting green infrastructure, green buildings and sustainable development and improving storm water management. These responsibilities are accomplished through regulation of construction sites to ensure adequate erosion, sediment, storm water, and flood control; research and monitoring; planning; policy development; regulatory and voluntary programs; stream and habitat restoration; and public outreach and education.
- **Environmental Protection** – responsible for the protection of human health and the environment through: monitoring, and working to improve air quality; helping residents conserve energy and assisting residents with energy needs; by protecting citizens from hazardous materials and toxic substances, including lead, pesticides, asbestos, and radon; and working to remediate contaminated sites in the District.
- **Policy and Planning** – develops environmental policies and coordinates environmental policy implementation, in conjunction with other programs and District agencies; acts as a liaison between the agency and outside entities and stakeholders including the District Council; and keeps abreast of environmental initiatives, including federal and District legislation and rulemakings, that may inform or impact the agency's environmental policies, goals, and initiatives.
- **Education and Enforcement** - educates consumers and the regulated community on ways to protect the environment; teaches youth to be good environmental stewards; and oversees the enforcement efforts of the agency.
- **Energy** – provides energy conservation policy and energy assistance to residents, businesses, institutions, government, and visitors so that they can make informed choices that result in an energy efficient District of Columbia.
- **Agency Management** – provides administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table KG0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KG0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	11,421	18,154	25,039	6,885	37.9
Special Purpose Revenue Funds	0	15,571	29,365	34,869	5,504	18.7
Total for General Fund	0	26,993	47,519	59,909	12,389	26.1
Federal Resources						
Federal Payments	0	0	1,000	0	-1,000	-100.0
Federal Grant Funds	0	13,911	17,252	19,732	2,481	14.4
Total for Federal Resources	0	13,911	18,252	19,732	1,481	8.1
Private Funds						
Private Grant Funds	0	0	0	300	300	N/A
Total for Private Funds	0	0	0	300	300	N/A
Intra-District Funds						
Intra-District Funds	0	3,271	4,633	382	-4,251	-91.8
Total for Intra-District Funds	0	3,271	4,633	382	-4,251	-91.8
Gross Funds	0	44,175	70,404	80,323	9,919	14.1

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table KG0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table KG0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
<u>General Fund</u>						
Local Funds	0.0	114.9	116.2	118.5	2.3	2.0
Special Purpose Revenue Funds	0.0	175	59.1	66.6	74	12.6
Total for General Fund	0.0	132.4	175.3	185.1	9.7	5.5
<u>Federal Resources</u>						
Federal Grant Funds	0.0	54.0	110.4	111.9	1.5	1.4
Total for Federal Resources	0.0	54.0	110.4	111.9	1.5	1.4
<u>Intra-District Funds</u>						
Intra-District Funds	0.0	5.8	8.3	4.0	-4.3	-51.5
Total for Intra-District Funds	0.0	5.8	8.3	4.0	-4.3	-51.5
Total Proposed FTEs	0.0	192.2	294.0	301.0	7.0	2.4

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table KG0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KG0-3
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	7,642	10,117	3,933	-6,184	-61.1
12 Regular Pay - Other	0	5,264	7,159	14,671	7,512	104.9
13 Additional Gross Pay	0	217	0	61	61	N/A
14 Fringe Benefits - Curr Personnel	0	2,179	3,234	3,545	311	9.6
15 Overtime Pay	0	41	0	38	38	N/A
Subtotal Personal Services (PS)	0	15,344	20,510	22,248	1,738	8.5
20 Supplies and Materials	0	290	1,211	724	-487	-40.2
30 Energy, Comm. and Bldg Rentals	0	40	27	116	89	335.4
31 Telephone, Telegraph, Telegram, Etc	0	104	270	292	22	8.1
32 Rentals - Land and Structures	0	1,090	167	1,805	1,638	983.5
33 Janitorial Services	0	8	15	22	7	43.0
34 Security Services	0	194	205	55	-150	-73.1
35 Occupancy Fixed Costs	0	0	15	65	50	343.9
40 Other Services and Charges	0	1,721	3,742	10,341	6,599	176.4
41 Contractual Services - Other	0	4,635	8,361	5,449	-2,912	-34.8
50 Subsidies and Transfers	0	19,714	34,108	38,169	4,060	11.9
70 Equipment & Equipment Rental	0	1,033	1,773	1,037	-736	-41.5
Subtotal Nonpersonal Services (NPS)	0	28,830	49,894	58,075	8,181	16.4
Gross Funds	0	44,175	70,404	80,323	9,919	14.1

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KG0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KG0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
No Program Assigned								
No Activity Assigned	-1,786	0	0	0	0.0	0.0	0.0	0.0
Subtotal No Program Assigned	-1,786	0	0	0	0.0	0.0	0.0	0.0
(1000) Agency Management Program								
(1010) Personnel	243	131	648	517	3.0	2.0	4.0	2.0
(1015) Training & Employment Development	0	0	96	96	0.0	0.0	1.0	1.0
(1020) Contracting and Procurement	0	0	381	381	0.0	0.0	1.0	1.0
(1030) Property Management	2,908	927	2,583	1,656	0.0	1.0	3.0	2.0
(1040) Information Technology	517	526	748	222	2.0	3.0	4.0	1.0
(1050) Financial Management	9	0	0	0	0.0	0.0	0.0	0.0
(1055) Risk Management	0	72	145	73	0.0	1.0	1.0	0.0
(1060) Legal	162	252	915	663	0.0	0.0	0.0	0.0
(1070) Fleet Management	114	436	93	-344	0.0	0.0	0.0	0.0
(1080) Communications	862	1,695	0	-1,695	2.0	7.0	0.0	-7.0
(1085) Customer Service	0	83	134	52	0.0	1.0	2.0	1.0
(1090) Performance Management	1,083	1,844	1,030	-813	4.1	14.0	7.0	-7.0
Subtotal (1000) Agency Management Program	5,898	5,966	6,772	807	11.1	29.0	23.0	-6.0
(100F) Agency Financial Operations								
(110F) Budget Operations	278	367	369	2	4.0	4.0	4.0	0.0
(120F) Accounting Operations	243	373	380	7	3.0	5.0	5.0	0.0
Subtotal (100F) Agency Financial Operations	521	740	749	9	7.0	9.0	9.0	0.0
(2000) Natural Resources								
(2010) Air Quality	2,647	2,697	0	-2,697	45.8	26.3	0.0	-26.3
(2020) Water Resources	8,712	14,033	0	-14,033	24.7	46.3	0.0	-46.3
(2030) Fisheries and Wildlife	1,333	2,102	1,929	-174	3.0	23.3	21.3	-2.0
(2040) Trees	8	27	0	-27	0.0	0.3	0.0	-0.3
(2050) Conservation	4,733	7,517	0	-7,517	5.0	13.0	0.0	-13.0
(2060) Energy Assistance	15,544	17,574	0	-17,574	7.6	27.0	0.0	-27.0
(2070) Water Quality	0	0	2,879	2,879	0.0	0.0	28.8	28.8
(2080) Watershed Protection	0	0	10,396	10,396	0.0	0.0	42.3	42.3
(2090) Storm Water Administration	0	0	6,728	6,728	0.0	0.0	9.8	9.8
Subtotal (2000) Natural Resources	32,978	43,950	21,931	-22,019	86.1	136.0	102.0	-34.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KG0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KG0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(3000) Environmental Protection								
(3010) Hazardous Materials	2,057	4,649	0	-4,649	10.0	45.7	0.0	-45.7
(3020) Land Development and Remediation	1,385	3,090	0	-3,090	4.0	37.0	0.0	-37.0
(3030) Recycling and Waste Management	253	690	0	-690	0.0	10.3	0.0	-10.3
(3040) Sustainable Solutions	1,316	1,142	0	-1,142	0.0	5.0	0.0	-5.0
(3050) Toxic Substances	0	0	4,692	4,692	0.0	0.0	42.0	42.0
(3080) Air Quality	0	0	2,606	2,606	0.0	0.0	31.0	31.0
(3090) Lead Management	0	0	2,033	2,033	0.0	0.0	22.0	22.0
Subtotal (3000) Environmental Protection	5,011	9,572	9,331	-241	14.0	98.0	95.0	-3.0
(4000) Policy and Planning								
(4010) Regulatory and Legislative Affairs	1,145	8,116	1,486	-6,630	7.0	9.0	8.0	-1.0
(4020) Environmental Coordination	0	83	192	109	0.0	1.0	2.0	1.0
(4030) Planning and Emergency Response	227	852	213	-639	0.0	3.0	1.0	-2.0
(4040) Sustainability and Green Buildings	0	0	1,244	1,244	0.0	0.0	4.0	4.0
Subtotal (4000) Policy and Planning	1,372	9,051	3,134	-5,917	7.0	13.0	15.0	2.0
(5000) Education and Enforcement								
(5010) Education	179	368	3,326	2,959	0.0	3.0	10.0	7.0
(5020) Enforcement & Environmental Justice	0	758	560	-198	0.0	6.0	4.0	-2.0
Subtotal (5000) Education and Enforcement	179	1,125	3,886	2,761	0.0	9.0	14.0	5.0
(6000) Energy Program								
(6010) Energy Conservation	0	0	15,400	15,400	0.0	0.0	18.0	18.0
(6020) Energy Assistance	0	0	19,120	19,120	0.0	0.0	25.0	25.0
Subtotal (6000) Energy Program	0	0	34,520	34,520	0.0	0.0	43.0	43.0

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FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KG0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KG0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(9000) Payroll Clearing								
No Activity Assigned	178	0	0	0	0.0	0.0	0.0	0.0
(9999) Payroll Clearing -Program Level 2	0	0	0	0	67.0	0.0	0.0	0.0
No Activity Assigned	178	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9000) Payroll Clearing	178	0	0	0	67.0	0.0	0.0	0.0
(9980) Payroll Default Program								
No Activity Assigned	-177	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	-177	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	44,175	70,404	80,323	9,919	192.2	294.0	301.0	7.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table KG0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$18,154	116.2
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$1,505	0.0
<hr/>		
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$16,649	116.2
Baseline Adjustments:		
Transfer Low-Level Radioactive Waste Generators regulatory program to DOH;	-173	-1.8
Correct fringe benefits calculation; and	67	0.0
Revise fixed cost estimates.	-2	0.0
Subtotal: Baseline Adjustments	-\$108	-1.8
Cost Savings:		
Reduce nonpersonal services across all programs;	-708	0.0
Assume ramp-up to full staffing of agency;	-160	0.0
	-72	-1.0
Transfer energy and other utility-related budget positions to Special Purpose Revenue;		
Cancel proposed telecom expansion;	-62	0.0
Eliminate noncritical positions; and	-711	-7.1
Hold agency-wide fringe benefit rate at FY 2008 approved level (18.7%).	-133	0.0
Subtotal: Cost Savings	-\$1,846	-8.1
Policy Initiatives:		
Transfer Low Income Home Energy Assistance Program (LIHEAP) funding to Local Funds from Comprehensive Housing Fund;	4,307	5.2
Maintain LIHEAP subsidies at FY 2008 levels;	3,600	0.0
Expand climate change program;	100	1.0
Provide technical and engineering guidance for implementation of the Green Building Act (one-time funding);	725	0.0
Low-Impact Design (LID) incentives for residents and businesses to manage stormwater on their property;	750	0.0
Consolidate and expand the District's Lead Abatement Program within DDQE; and	550	6.1
Fund personnel and procurement assessments.	313	0.0
Subtotal: Policy Initiatives	\$10,345	12.3
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$25,039	118.5

(Continued on next page)

Table KG0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$29,365	59.1
Baseline Adjustments:		
Expand Stormwater Administration to improve watershed quality in accordance with federal requirements;	4,000	6.5
Align budget with approved Natural Gas Trust Fund (NGTF) programs for energy assistance, heating system repair, and energy awareness;	-2,004	0.0
Net increase in projected revenue across multiple O-Type accounts; and	380	0.0
Correction to fringe benefits calculation.	32	0.0
Subtotal: Baseline Adjustments	\$2,408	6.5
Policy Initiatives:		
Additional funding for the Reliable Energy Trust fund program;	2,924	0.0
Projected revenue for the Renewable Energy Fund; and	100	0.0
Transfer of energy and other utility related budget positions from local funding.	72	1.0
Subtotal: Policy Initiatives	\$3,096	1.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$34,869	66.6
FEDERAL PAYMENTS: FY 2008 APPROVED BUDGET & FTEs		
	\$1,000	0.0
Baseline Adjustments:		
Nonrecurring federal payment for the Anacostia Waterfront initiative.	-1,000	0.0
Subtotal: Baseline Adjustments	-\$1,000	0.0
FEDERAL PAYMENTS: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs		
	\$17,252	110.4
Baseline Adjustments:		
Proportional reduction in grant funding due to transferring Low-Level Radioactive Waste Generators regulatory program to DOH.	-1	-0.9
Restructure Environmental Protection Administration to increase engineering positions and reduce administrative staff;	535	-3.4
Revised budget for LIHEAP;	431	0.0
Net increase in legal and advertising costs in grants management; and	212	0.0
Correction to fringe benefits calculation.	50	0.0
Subtotal: Baseline Adjustments	\$1,227	-4.3
Policy Initiatives:		
Transfer CDC grant from DOH as part of Lead Program Consolidation; and	764	5.9
Carry forward of the balance of the REACH grant.	489	0.0
Subtotal: Policy Initiatives	\$1,253	5.9
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$19,732	111.9

(Continued on next page)

Table KG0-5 (Continued)
(dollars in thousands)

	Budget	FTEs
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Baseline Adjustments:		
National Fish & Wildlife Foundation grant to support Watts Branch restoration in partnership with Washington Parks & People.	300	0.0
Subtotal: Baseline Adjustments	\$300	0.0
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$300	0.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$4,633	8.3
Baseline Adjustments:		
Evaluate and improve automobile emissions monitoring:	73	1.0
Net decrease in nonpersonal services:	-212	0.0
Expand outreach and marketing for energy assistance programs; and	56	0.0
Augment energy assistance payments.	139	0.0
Subtotal: Baseline Adjustments	\$56	1.0
Cost Savings:		
Transfer LIHEAP funding to local budget.	-4,307	-5.2
Subtotal: Cost Savings	-\$4,307	-5.2
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$382	4.0
TOTAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$80,323	301.0

Agency Performance Measures

Table KG0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percent of stormwater plans approved that contain low impact designs	25%	25%	50%	50%	50%
2. Number of low impact design Best Management Practices installed	N/A	N/A	New Measure - baseline year	TBD	TBD
3. Number of applicable development projects conducting pre-plan meetings with DDOE	N/A	N/A	New Measure - baseline year	TBD	TBD
4. Percent of District residents reached by DDOE environmental education and outreach efforts	N/A	N/A	25%	25%	30%
5. Percent reduction of kilowatt hours from the prior year in targeted District government buildings	N/A	N/A	7%	25%	30%
6. Percent of commercial building operators trained by DDOE in energy efficient practices	N/A	N/A	New Measure - baseline year	TBD	TBD
7. Percent of commercial buildings participating in energy star benchmarking programs	N/A	N/A	New Measure - baseline year	TBD	TBD
8. Number of new stormwater best management practices installed annually that protect the Anacostia River	N/A	65	75	75	75
9. Number of pounds of nitrogen and phosphorous prevented from entering the Potomac and Anacostia River by stormwater best management practices	1,745	1,345	2,400	2,400	2,400
10. Number of tons of sediment prevented from entering the Potomac and Anacostia River annually by stormwater best management practices	135	105	185	185	185
11. Percent increase in suitable fish and wildlife habitat acreage	N/A	N/A	30%	30%	30%
12. Percent of Elevated Blood Level (EBL) case properties achieving lead reduction	N/A	N/A	New Measure - baseline year	TBD	TBD
13. Number of leaking underground storage tank site clean-ups initiated	N/A	24	50	50	50

D.C. Taxicab Commission

www.dctaxi.dc.gov

Telephone: 202-645-6018

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$1,266,064	\$2,184,154	\$1,991,378	-8.8
FTEs	12.0	19.0	19.0	0.0

The mission of the D.C. Taxicab Commission is to provide the citizens of the District of Columbia and its visitors a safe, comfortable, efficient and affordable taxicab experience in well-equipped vehicles operated by highly qualified individuals.

The commission is established pursuant to section 50-304 of the D.C. Official Code, and is comprised of nine members appointed by the Mayor.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Improve services provided to the industry and the public.

Objective 2: Improve the complaints management and response process through integration of automation resulting in better access to data, reporting, and recordkeeping.

Objective 3: Improve enforcement and inspections to ensure compliance with agency rules through increased staff training and enhanced standard operating procedures.

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Licensing and Dispute Resolution** - provides licensing and complaint resolution regarding public vehicle-for-hire owners and operators so that passengers are ensured ubiquitous, safe, and non-discriminatory transportation services.

- **Passenger and Driver Protection** - provides enforcement, compliance and legal oversight to ensure that public vehicle-for-hire owners and operators are in compliance with District law and the regulations of the District of Columbia Taxicab Commission.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table TC0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	658	805	1,574	1,368	-206	-13.1
Special Purpose Revenue Funds	491	461	610	623	13	2.2
Total for General Fund	1,149	1,266	2,184	1,991	-193	-8.8
Gross Funds	1,149	1,266	2,184	1,991	-193	-8.8

*Percent Change is based on whole dollars.

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalent, by Revenue Type

Table TC0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	10.0	9.0	16.0	16.0	0.0	0.0
Special Purpose Revenue Funds	3.0	3.0	3.0	3.0	0.0	0.0
Total for General Fund	13.0	12.0	19.0	19.0	0.0	0.0
Total Proposed FTEs	13.0	12.0	19.0	19.0	0.0	0.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table TC0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table TC0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	661	761	945	1,039	95	10.0
12 Regular Pay - Other	25	0	70	0	-70	-100.0
13 Additional Gross Pay	10	36	15	15	0	0.0
14 Fringe Benefits - Curr Personnel	147	152	211	220	9	4.4
15 Overtime Pay	0	0	0	0	0	N/A
Subtotal Personal Services (PS)	843	950	1,241	1,274	34	2.7
20 Supplies and Materials	9	6	8	12	4	46.4
30 Energy, Comm. and Bldg Rentals	0	8	8	20	12	147.0
31 Telephone, Telegraph, Telegram, Etc	36	32	41	48	7	16.1
32 Rentals - Land and Structures	119	127	146	169	23	15.6
40 Other Services and Charges	77	143	581	371	-209	-36.0
41 Contractual Services - Other	0	8	60	0	-60	-100.0
70 Equipment & Equipment Rental	65	-7	99	96	-3	-3.1
Subtotal Nonpersonal Services (NPS)	306	316	944	717	-227	-24.0
Gross Funds	1,149	1,266	2,184	1,991	-193	-8.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table TC0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table TC0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Personnel	9	16	15	-1	0.0	0.1	0.2	0.1
(1015) Training and Education	3	42	41	-1	0.0	0.1	0.1	0.0
(1020) Contracting and Procurement	9	16	24	8	0.0	0.1	0.2	0.1
(1030) Property Management	127	154	189	35	0.0	0.1	0.1	0.0
(1040) Information Technology	142	183	166	-17	1.0	1.0	1.0	0.0
(1050) Financial Management	-15	16	15	-1	0.0	0.2	0.2	0.0
(1070) Fleet Management	41	46	59	13	0.0	0.1	0.1	0.0
(1080) Communications	41	152	151	-1	0.0	0.1	0.1	0.0
(1085) Customer Service	0	31	29	-2	0.0	0.2	0.2	0.0
(1090) Performance Management	9	16	15	-1	0.0	0.2	0.2	0.0
Subtotal (1000) Agency Management Program	366	671	705	35	1.0	1.8	2.0	0.2
(2000) Licensing and Dispute Resolution								
(2010) Business and Operator Licensing	393	313	312	-1	5.0	4.6	3.9	-0.7
(2020) Taxicab Dispute Resolution	33	122	166	44	0.0	0.6	2.3	1.8
Subtotal (2000) Licensing and Dispute Resolution	427	435	478	44	5.0	5.1	6.2	1.1
(3000) Passenger and Driver Protection								
(3010) Enforcement and Compliance	462	1,059	808	-251	6.0	11.9	10.9	-1.1
(3020) Legal Counsel	12	20	0	-20	0.0	0.3	0.0	-0.3
Subtotal (3000) Passenger and Driver Protection	474	1,079	808	-271	6.0	12.2	10.9	-1.3
Total Proposed Operating Budget	1,266	2,184	1,991	-193	12.0	19.0	19.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table TC0-5
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$1,574	16.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$312	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$1,262	16.0
Baseline Adjustments:		
Increase fixed costs for rent.	22	0.0
Subtotal: Baseline Adjustments	\$22	0.0
Cost Savings:		
Eliminate proposed telecommunication enhancement.	-3	0.0
Subtotal: Cost Savings	-\$3	0.0
Policy Initiatives:		
Fund personnel and procurement assessments;	9	0.0
Increase telephone budget for improved communications with Taxicab Hack Inspectors;	12	0.0
Increase supplies budget for uniforms for the Taxicab Hack Inspectors; and	5	0.0
Increase equipment budget for Taxicab Hack Inspectors (one-time).	61	0.0
Subtotal: Policy Initiatives	\$87	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$1,368	16.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$610	3.0
Baseline Adjustments:		
Agency increase to align with certified revenue.	13	0.0
Subtotal: Baseline Adjustments	\$13	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$623	3.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$1,991	19.0

Agency Performance Measures
Table TC0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Percentage of public vehicle for hire licenses processed within 2 business days of receipt of FBI criminal background check clearance	N/A	N/A	90%	90%	95%
2. Percentage of complaints which are acknowledged within 15 business days of receipt of the complaint	N/A	95%	90%	90%	90%
3. Percentage of taxicabs and limousines inspected that have valid licenses, insurance and safety documentation	N/A	90%	90%	90%	90%
4. Percentage of tickets written by Hack Inspectors where penalty stated in Title 31 of DCMR was upheld	N/A	N/A	85%	90%	95%

Washington Metropolitan Area Transit Commission

www.wmatc.gov

Telephone: 202-033-1672

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$110,000	\$113,000	\$113,000	0.0

The mission of the Washington Metropolitan Transit Commission (WMATC) is to help assure that the public is provided passenger transportation services by licensing fit and responsible, privately-owned, for-hire carriers to service the metropolitan region.

The agency plans to fulfill its mission by achieving the following strategic results goals:

- Maintaining an effective and timely response to: (1) applications for authority, (2) liability insurance cases, and (3) enforcement proceedings.
- Ensuring that, at a minimum, all active, certificated carriers have on file, current and effective insurance filing(s), tariff(s) or rates, and have filed an annual report and appropriate fee to WMATC.
- Processing current cases and annual filings by carriers.
- Investigating businesses who attempt to operate in the Metropolitan District without the required authority mandated by the Compact.

The WMATC assumed jurisdiction in March 1961. The commission administers the delegated powers of the Washington Metropolitan Area Transit Regulation Compact (Public Law 87-767, 76 Stat. 764; and amended in 1991 by Public Law 101-505, 104 Stat. 1300). The latest amended compact is codified at D.C. Official Code § 9-1103.01.

A Board of Commissioners directs the WMATC. One commissioner is appointed from the District of Columbia Public Service Commission by the Mayor of the District of Columbia; one commissioner is appointed from the Maryland Public Service Commission by the Governor of Maryland, and one commissioner is appointed from the Virginia State Corporation Commission by the Governor of Virginia. Daily operations are directed by the Executive Director and carried out by WMATC staff.

The Washington Metropolitan Area Transit District (Metropolitan District) consists of the District of Columbia; Alexandria, Falls Church, Arlington County and Fairfax County in Virginia and the political subdivisions located therein; Montgomery County and Prince George's County, Maryland, and the political subdivisions located therein; and the Washington Dulles International airport located in Loudoun County, Virginia.

*Note that the WMATC budget represents the District's subsidy payment to the multi jurisdictional agency. The subsidy budget is shown in this program format for comparison purposes only.

These goals are funded through the following agency program:

- **Regulatory** - WMATC's Regulatory program governs the operating authority, rates, and insurance of privately-owned, for-hire passenger carriers in the metropolitan region. Specifically, the program grants operating authority to private carriers such as airport shuttles, charter group buses, tour buses, handicapped transport vehicles, those businesses with private and government contract shuttles, carriers for conventions, and other privately-owned vehicles.

As part of its regulatory program, WMATC also establishes interstate taxicab rates. These rates are used when taxicabs cross from one signatory jurisdiction to another. The commission staff is a source for determination of fares for taxicab trips between the District of Columbia and area airports or other points in Maryland or Virginia that are in the metropolitan region. Staff is also available to mediate taxicab overcharge complaints that are interstate in nature.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table KC0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KC0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	110	110	113	113	0	0.0
Total for General Fund	110	110	113	113	0	0.0
Gross Funds	110	110	113	113	0	0.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table KC0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KC0-2
(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
50 Subsidies and Transfers	110	110	113	113	0	0.0
Subtotal Nonpersonal Services (NPS)	110	110	113	113	0	0.0
Gross Funds	110	110	113	113	0	0.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KC0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KC0-3
(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Washington Metro Transit Commission (CC)								
(1100) Washington Metro Transit Commission (CC)	110	113	113	0	0.0	0.0	0.0	0.0
Subtotal (1000) Washington Metro Transit Commission	110	113	113	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	110	113	113	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table KC0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$113	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$113	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$113	0.0

Washington Metropolitan Area Transit Authority

www.wmata.com

Telephone: 202-673-1740

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$198,483,841	\$214,909,030	\$230,499,034	7.3

The mission of the Washington Metropolitan Area Transit Authority (WMATA) is to provide the public with an efficient, affordable and diverse means of travel, under the direction of the District's Department of Transportation (Mass Transit Administration), which provides funding, policy recommendations, and coordination services to the agency.

Created effective February 20, 1967, WMATA is an interstate compact agency and, by the terms of its enabling legislation, an agency and instrumentality of the District of Columbia, State of Maryland, and Commonwealth of Virginia. This compact agency was created by the aforementioned states and the District of Columbia to plan, finance, construct and operate a comprehensive public transit system for the Washington Metropolitan Area. A Board of Directors, with representatives from each of the three jurisdictions, governs WMATA. The District has two voting members and two non-voting members on WMATA's nine-person Board.

The Mass Transit Administration of the District's Department of Transportation (DDOT) oversees the District's funding of WMATA and recommends policy direction, develops service initiatives and monitors service quality. DDOT's role is inclusive of all transit modes including Metrobus, Metrorail and MetroAccess Paratransit service.

The agency plans to fulfill its mission by achieving the following strategic results goals:

- Continuing the agency's focus on safety improvements:
 - By reducing accidents and injuries by 50 percent over a 5-year period;
 - Partnering with the Federal Transit Authority to pilot safety initiatives; and
 - Developing safer business practices, return to work programs and work site safety teams.

- Implementing Metrobus service improvements by adjusting schedules to improve on-time performance.
- Implementing Metrorail service improvement by:
 - Increasing the number of peak period trains with 8-cars by spring 2009; and
 - Operating 6-car trains during off-peak.
- Implementing MetroAccess improvements, including:
 - Implementing door-to-door service;
 - Expanding the fleet to improve on-time performance and to meet demand;
 - Increasing call center and contract monitoring staffing to promote prompt phone response, complaint resolution and higher quality service; and
 - Initiating a cashless fare program, which will enable pre-payment for MetroAccess, allowing drivers to concentrate on safety-related duties.

A number of customer service improvements are planned beginning in FY 2008 that directly impact District residents, including:

- Implementation of 8-car trains on all metro lines in FY 2008. In FY 2009, up to 35 percent of peak period trains will be 8-car trains. This means that every third train during the AM/PM peak period travel times will be 8-cars long.
- Delivery of 203 new buses to augment and replace the current fleet of aging buses. The District will receive 81 of the new buses, including 22 compressed natural gas (CNG) models. With the receipt of these buses, the average age of buses plying District bus routes will be 6.5 years.
- Other customer service improvements in the District include enhanced service on the N22 bus line serving the new baseball stadium and all day operation of the MetroExtra rapid transit bus service along Georgia Avenue between the Silver Spring and Archives/Navy Yard Metro stations.

These objectives are funded through the following agency programs*:

**Note that the WMATA budget represents the District's subsidy payment to the multi-jurisdictional agency. The subsidy budget is shown in this program format for comparison purposes only.*

- **Metrorail Operations** - WMATA manages approximately 38 miles of the Metrorail system and 40 stations in the District. It serves approximately 210 million trips per year. WMATA also manages 106 miles of track in the metropolitan area with 86 stations.
- **Metrobus Operations** - WMATA provides service 24 hours a day, 7 days a week on many of its approximately 350 bus routes on 182 lines throughout the metropolitan area, serving an average yearly ridership of 132.8 million. The District has the largest Metrobus ridership in the region, at 53.95 percent.
- **MetroAccess** - Metro Access provides curb-to-curb wheelchair lift-equipped van service for persons unable to use accessible conventional bus or rail services. In the District, the service has 4,300 certified riders, making 23,500 trips per month. WMATA contracts with private carriers for the Paratransit service.
- **DC Specific (Reimbursable to WMATA) Projects** - DC specific projects are not part of the regular jurisdictional share of the WMATA subsidy. The following DC Specific projects, totaling \$13.415 million, are proposed as part of the FY 2009 baseline budget:

- \$8.025 million for the continued operation of the DC Circulator. The service operates daily between Union Station, the Convention Center and Georgetown and between the Convention Center and the National Mall. The FY 2009 request includes a 14 percent adjustment for expected increases in contractual costs. The current operator contract with First Transit will expire in December 2008.
 - \$2.4 million for the introduction of the MetroExtra rapid transit bus service along 16th Street, N.W. and ongoing operation of the MetroExtra service along the Georgia Avenue and 7th Street corridors.
 - \$320,000 for the continuation of the Electro-Mechanical Technology Training program at Cardozo Senior High School. This program prepares District high school graduates for application to WMATA's Technical Skills program or other entry-level school-to-work programs requiring mechanical engineering knowledge.
 - \$1.62 million for the continuation of bus overcrowding relief and service expansion on selected routes.
 - \$700,000 for Streetcar service in Anacostia, which is anticipated to commence construction and operations planning in Fiscal Year 2009.
 - \$200,000 in one-time funding for WMATA to purchase and install cameras outside of District Metro stations.
 - \$150,000 for the City Year's WMATA Public Safety & Ambassador program.
- **Debt Service** - The debt service payment covers the District's annual share of financing costs for bonds sold by WMATA for the construction of the originally planned 103-mile Metrorail system. This payment is consistent with the Ancillary Bond Repayment Participation Agreement entered between the District of Columbia, the State of Maryland, the Commonwealth of Virginia, and the United States Secretary of Transportation. The FY 2009 debt service payment remains unchanged from FY 2008.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table KE0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KE0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	187,615	198,484	214,909	230,499	15,590	7.3
Total for General Fund	187,615	198,484	214,909	230,499	15,590	7.3
Gross Funds	187,615	198,484	214,909	230,499	15,590	7.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table KE0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KE0-2

(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
50 Subsidies and Transfers	187,615	198,484	214,909	230,499	15,590	7.3
Subtotal Nonpersonal Services (NPS)	187,615	198,484	214,909	230,499	15,590	7.3
Gross Funds	187,615	198,484	214,909	230,499	15,590	7.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KE0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KE0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Washington Metropolitan Area Transit Auth								
(1100) Washington Metropolitan Area Transit Auth	198,484	214,909	230,499	15,590	0.0	0.0	0.0	0.0
Subtotal (1000) WMATA	198,484	214,909	230,499	15,590	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	198,484	214,909	230,499	15,590	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table KE0-4
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$214,909	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$214,909	0.0
Baseline Adjustments:		
Reflect higher base subsidy requirements from WMATA; and	13,017	0.0
Fund the impact of the difference between the WMATA and the District's fiscal year.	2,223	0.0
Subtotal: Baseline Adjustments	\$15,240	0.0
Policy Initiatives:		
For the one-time purchase and installation of cameras outside of District Metro stations; and	200	0.0
For the City Year's WMATA Public Safety & Ambassador program (one-time).	150	0.0
Subtotal: Policy Initiatives	\$350	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$230,499	0.0

School Transit Subsidy

www.ddot.dc.gov

Telephone: 202-673-6813

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$5,091,819	\$5,420,000	\$7,865,974	45.1

The mission of the School Transit Subsidy is to provide funds to support the District of Columbia's student population with an efficient, affordable, and reliable means of travel.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Provide funds to deliver effective subsidy program oversight, in order to provide quality transit service for the District's eligible students.

Objective 2: Provide funds to ensure that only eligible District students receive transit subsidy benefits.

These objectives are funded through the following agency programs:

- **School Transit Subsidy** - enabled by D.C. Law 2-152; the "School Transit Subsidy Act of 1978" and subsequent amendments (refer to sections 35-231 to 35-237 and 38-1702.11 of the D.C. Official Code), provides funding, policy recommendations and coordination services to the Washington Metropolitan Area Transit Authority (WMATA), and provides the District of Columbia's student population with an efficient, affordable and reliable means of travel. The Mass Transit Administration, within the District's Department of Transportation, manages the program in conjunction with WMATA and the D.C. Public Schools.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table KD0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KD0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	5,169	5,092	5,420	7,866	2,446	45.1
Total for General Fund	5,169	5,092	5,420	7,866	2,446	45.1
Gross Funds	5,169	5,092	5,420	7,866	2,446	45.1

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table KD0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table KD0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
20 Supplies and Materials	5	5	80	95	15	18.8
40 Other Services and Charges	0	0	20	36	16	81.6
41 Contractual Services - Other	152	83	191	2,593	2,402	1,257.4
50 Subsidies and Transfers	4,962	4,954	4,954	5,142	188	3.8
70 Equipment and Equipment Rental	50	50	175	0	-175	-100.0
Subtotal Nonpersonal Services (NPS)	5,169	5,092	5,420	7,866	2,446	45.1
Gross Funds	5,169	5,092	5,420	7,866	2,446	45.1

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table KD0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table KD0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) School Transit								
(1100) School Transit	5,092	5,420	7,866	2,446	0.0	0.0	0.0	0.0
Subtotal (1000) School Transit	5,092	5,420	7,866	2,446	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	5,092	5,420	7,866	2,446	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table KD0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$5,420	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$5,420	0.0
Policy Initiatives:		
Adjust subsidy for WMATA fare increase; and	89	0.0
Transfer from OSSE funding for swing space transportation for DCPS students in schools undergoing renovation.	2,357	0.0
Subtotal: Policy Initiatives	\$2,446	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$7,866	0.0

G

Financing and Other

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Debt Service

Repayment of Loans and Interest (DS0)

Short-Term Borrowings (ZA0)

Certificates of Participation (CP0)

Issuance Costs (ZB0)

Schools Modernization Fund (SM0)

Repayment of Revenue Bonds (DT0)

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Repayment of Loans and Interest	\$386,244,959	\$440,707,201	\$459,726,789	4.3
Short-Term Borrowing	\$8,454,901	\$13,333,667	\$9,000,000	-32.5
Certificates of Participation	\$30,448,005	\$32,287,719	\$32,790,850	1.6
Issuance Costs	\$6,405,502	\$60,000,000	\$15,000,000	-75.0
Schools Modernization Fund	\$0	\$6,435,333	\$8,613,163	33.8
Repayment of Revenue Bonds	\$0	\$12,000,000	\$6,000,000	-50.0
Total Operating Budget	\$431,553,367	\$564,763,920	\$531,130,802	-6.0

The mission of Debt Service administration is to finance the District's capital and cash flow needs as well as minimize costs associated with such financing, exercise fiscally responsible debt management practices, and make timely payment of all principal and interest.

Timely debt service payments are necessary to satisfy the District's commitments to its investors (bondholders and financial institutions) and maintain a good credit standing in the financial markets.

Under the District of Columbia Home Rule Act, the District may issue debt to finance capital projects or seasonal cash needs, subject to certain limitations. Specifically, no long-term (general obligation) debt may be issued that would cause the highest future year debt service cost to exceed 17 percent of the projected general fund revenue of the fiscal year in which the debt is issued. No short-term (general obligation) debt may be issued in an amount that would cause total outstanding short-term debt to exceed 20 percent of the projected revenue of the fiscal year in which the debt is issued. Short-term debt must be repaid by the end of the fiscal year in which it is issued.

The District's total outstanding long-term debt for G.O. bonds as of September 30, 2007, was \$4.14 billion. The District issued \$300 million of short-term debt for G.O. bonds in FY 2007 and repaid such debt by September 30, 2007 as required. The District issued \$300 million of short-term debt in FY 2008,

which will be repaid by September 30, 2008. Appropriations are budgeted from Local funds in amounts sufficient to meet the required payments for the various types of debt service.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table DS0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DS0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	370,128	386,245	440,707	453,050	12,343	2.8
Dedicated Taxes	0	0	0	3,580	3,580	N/A
Special Purpose Revenue Funds	0	0	0	3,097	3,097	N/A
Total for General Fund	370,128	386,245	440,707	459,727	19,020	4.3
Gross Funds	370,128	386,245	440,707	459,727	19,020	4.3

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	6,650	8,455	13,334	9,000	-4,334	-32.5
Total for General Fund	6,650	8,455	13,334	9,000	-4,334	-32.5
Gross Funds	6,650	8,455	13,334	9,000	-4,334	-32.5

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table CP0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table CP0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	10,941	30,448	32,288	32,791	503	1.6
Total for General Fund	10,941	30,448	32,288	32,791	503	1.6
Gross Funds	10,941	30,448	32,288	32,791	503	1.6

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZB0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZB0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	9,196	6,406	60,000	15,000	-45,000	-75.0
Total for General Fund	9,196	6,406	60,000	15,000	-45,000	-75.0
Gross Funds	9,196	6,406	60,000	15,000	-45,000	-75.0

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table SM0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table SM0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	6,435	8,613	2,178	33.8
Total for General Fund	0	0	6,435	8,613	2,178	33.8
Gross Funds	0	0	6,435	8,613	2,178	33.8

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table DT0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DT0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	12,000	0	-12,000	-100.0
Dedicated Taxes	0	0	0	6,000	6,000	N/A
Total for General Fund	0	0	12,000	6,000	-6,000	-50.0
Gross Funds	0	0	12,000	6,000	-6,000	-50.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table DS0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DS0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
80 Debt Service	370,128	386,245	440,707	459,727	19,020	4.3
Subtotal Nonpersonal Services (NPS)	370,128	386,245	440,707	459,727	19,020	4.3
Gross Funds	370,128	386,245	440,707	459,727	19,020	4.3

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table ZA0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZA0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
80 Debt Service	6,650	8,455	13,334	9,000	-4,334	-32.5
Subtotal Nonpersonal Services (NPS)	6,650	8,455	13,334	9,000	-4,334	-32.5
Gross Funds	6,650	8,455	13,334	9,000	-4,334	-32.5

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table CP0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table CP0-2
(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
80 Debt Service	10,941	30,448	32,288	32,791	503	1.6
Subtotal Nonpersonal Services (NPS)	10,941	30,448	32,288	32,791	503	1.6
Gross Funds	10,941	30,448	32,288	32,791	503	1.6

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table ZB0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZB0-2
(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
80 Debt Service	9,196	1,169	60,000	15,000	-45,000	-75.0
83 Debt Svc Princ Refunded-gaap	0	5,237	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	9,196	6,406	60,000	15,000	-45,000	-75.0
Gross Funds	9,196	6,406	60,000	15,000	-45,000	-75.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table SM0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table SM0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
80 Debt Service	0	0	6,435	8,613	2,178	33.8
Subtotal Nonpersonal Services (NPS)	0	0	6,435	8,613	2,178	33.8
Gross Funds	0	0	6,435	8,613	2,178	33.8

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table DT0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DT0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
80 Debt Service	0	0	12,000	6,000	-6,000	-50.0
Subtotal Nonpersonal Services (NPS)	0	0	12,000	6,000	-6,000	-50.0
Gross Funds	0	0	12,000	6,000	-6,000	-50.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table DS0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table DS0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Repayment of Loans and Interest								
(1100) Repayment of Loans and Interest	386,245	440,707	459,727	19,020	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of Loans and Interest	386,245	440,707	459,727	19,020	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	386,245	440,707	459,727	19,020	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table ZA0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table ZA0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Short-Term Borrowings								
(1100) Short-Term Borrowings	8,455	13,334	9,000	-4,334	0.0	0.0	0.0	0.0
Subtotal (1000) Short-Term Borrowings	8,455	13,334	9,000	-4,334	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	8,455	13,334	9,000	-4,334	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table CP0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table CP0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Certificate of Participation								
(1100) Certificate of Participation	30,448	32,288	32,791	503	0.0	0.0	0.0	0.0
Subtotal (1000) Certificate of Participation	30,448	32,288	32,791	503	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	30,448	32,288	32,791	503	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table ZB0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table ZB0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Debt Service - Issuance Costs								
(1100) Debt Service - Issuance Costs	6,406	60,000	15,000	-45,000	0.0	0.0	0.0	0.0
Subtotal (1000) Debt Service - Issuance Costs	6,406	60,000	15,000	-45,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	6,406	60,000	15,000	-45,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table SM0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table SM0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Schools Modernization Fund								
(1100) Schools Modernization Fund	0	6,435	8,613	2,178	0.0	0.0	0.0	0.0
Subtotal (1000) Schools Modernization Fund	0	6,435	8,613	2,178	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	6,435	8,613	2,178	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table DT0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table DT0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Repayment of Revenue Bonds								
(1100) Repayment of Revenue Bonds	0	12,000	6,000	-6,000	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of Revenue Bonds	0	12,000	6,000	-6,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	12,000	6,000	-6,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table DS0-4
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$440,707	0.0
FY 2009 Budget Target Adjustment (align with planned borrowing)	\$27,020	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$467,727	0.0
Cost Savings:		
Transfer debt service supported by parking tax revenue to Dedicated Taxes;	-3,580	0.0
Transfer debt service supported by bus shelter revenue to Special Purpose Revenue;	-3,097	0.0
Eliminate funds in excess of amount needed for debt service; and	-3,000	0.0
Align budget with historical savings from sound bond issuance management.	-5,000	0.0
Subtotal: Cost Savings	-\$14,677	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$453,050	0.0
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Policy Initiatives:		
	3,580	0.0
Transfer debt service supported by parking tax revenue to Dedicated Taxes.		
Subtotal: Policy Initiatives	\$3,580	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$3,580	0.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Policy Initiatives:		
Transfer debt service supported by bus shelter revenue to Special Purpose Revenue.	3,097	0.0
Subtotal: Policy Initiatives	\$3,097	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$3,097	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$459,727	0.0

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table ZA0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$13,334	0.0
FY 2009 Budget Target Adjustment	-\$5,334	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$8,000	0.0
Baseline Adjustments:		
Align estimates for interest on short-term borrowing with projections of higher interest rates.	1,167	0.0
Subtotal: Baseline Adjustments	\$1,167	0.0
Cost Savings:		
Revised estimate of debt service needs.	-167	0.0
Subtotal: Cost Savings	-\$167	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$9,000	0.0

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table CP0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$32,288	0.0
FY 2009 Budget Target Adjustment	\$248	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$32,536	0.0
Baseline Adjustments:		
Align budget with projected obligations.	255	0.0
Subtotal: Baseline Adjustments	\$255	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$32,791	0.0

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency’s FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table ZB0-4
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$60,000	0.0
FY 2009 Budget Target Adjustment	-\$40,000	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$20,000	0.0
Cost Savings:		
Align budget authority with anticipated issuance costs.	-5,000	0.0
Subtotal: Cost Savings	-\$5,000	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$15,000	0.0

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency’s FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table SM0-4
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$6,435	0.0
FY 2009 Budget Target Adjustment (align with planned borrowing)	\$2,178	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$8,613	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$8,613	0.0

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table DT0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$12,000	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$12,000	0.0
Baseline Adjustments:		
Revise estimates for revenue bond repayment budget.	4,000	0.0
Subtotal: Baseline Adjustments	\$4,000	0.0
Cost Savings:		
Transfer debt service for Repayment of Revenue Bonds from Local funds to Dedicated Taxes.	-16,000	0.0
Subtotal: Cost Savings	-\$16,000	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Policy Initiatives:		
Transfer Repayment of Revenue Bonds account from Local funds to Dedicated Taxes: and	16,000	0.0
Align debt service budget with planned securitization of Housing Production Trust Fund.	-10,000	0.0
Subtotal: Policy Initiatives	\$6,000	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$6,000	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$6,000	0.0

Settlements and Judgments

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$25,029,316	\$21,015,000	\$21,477,000	2.2

The Settlements and Judgments (S&J) fund provides fiscal resources to settle claims and lawsuits and pay judgments in most types of civil cases filed against the District of Columbia.

The S&J fund was created to address increased litigation against the District government. The fund is currently managed and administered by the District of Columbia Office of Risk Management (DCORM). The authority to settle a case is limited to \$500,000; the settlement decision rests with the Mayor.

The agency plans to fulfill its mission by achieving the following strategic results goals:

- Formalize the philosophy, policies, and procedures for prudent and professional financing of identified risks and incurred losses.
- Refine the capturing of core data electronically in order to enhance timeliness and quality of service delivery and response to information requests.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZH0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZH0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	29,956	25,029	21,015	21,477	462	2.2
Total for General Fund	29,956	25,029	21,015	21,477	462	2.2
Gross Funds	29,956	25,029	21,015	21,477	462	2.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table ZH0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZH0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
40 Other Services and Charges	29,956	25,029	21,015	21,477	462	2.2
Subtotal Nonpersonal Services (NPS)	29,956	25,029	21,015	21,477	462	2.2
Gross Funds	29,956	25,029	21,015	21,477	462	2.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table ZH0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table ZH0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Settlement and Judgments								
(1100) Settlement and Judgments	25,029	21,015	21,477	462	0.0	0.0	0.0	0.0
Subtotal (1000) Settlement and Judgments	25,029	21,015	21,477	462	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	25,029	21,015	21,477	462	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table ZH0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$21,015	0.0
FY 2009 Budget Target Adjustment	462	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$21,477	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$21,477	0.0

John A. Wilson Building Fund

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$3,763,013	\$4,189,780	\$4,058,067	-3.1

The mission of the John A. Wilson Building Fund is to provide an efficient, clean and safe working environment for District employees in a modernized century-old historic building. Easily accessible to the public, the Wilson Building is an emblem of District pride showcased on the elegant Pennsylvania Avenue corridor within the Federal Triangle, just blocks from the White House.

Culminating a five-year renovation, expansion, and restoration, the Wilson Building reopened to acclaim in late 2001. Built in 1904 and later named after the long-term District Council member and Chairman, the building had suffered from neglect and had to be closed in 1996. But preservation-minded District officials emerged with a redevelopment plan, and starting in 1996, the Wilson Building underwent renovation based on plans from architect Shalom Baranes. The result is a modern workplace for District government that retains much of its historic flavor and texture.

Housed in the building are the Executive Office of the Mayor, the D.C. Council, the Office of the Chief Financial Officer, and a number of other District agencies. The Wilson Building will serve the District for many years, while preserving a link to the past.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZZ0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZZ0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	3,830	3,763	4,190	4,058	-132	-3.1
Total for General Fund	3,830	3,763	4,190	4,058	-132	-3.1
Gross Funds	3,830	3,763	4,190	4,058	-132	-3.1

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table ZZ0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ZZ0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
30 Energy, Comm. and Bldg Rentals	589	651	596	581	-16	-2.6
32 Rentals - Land and Structures	1,159	1,346	1,500	1,500	0	0.0
34 Security Services	2,082	1,767	2,016	1,978	-39	-1.9
40 Other Services and Charges	0	0	77	0	-77	-100.0
Subtotal Nonpersonal Services (NPS)	3,830	3,763	4,190	4,058	-132	-3.1
Gross Funds	3,830	3,763	4,190	4,058	-132	-3.1

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table ZZ0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table ZZ0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Wilson Building								
(1100) Wilson Building	3,763	4,190	4,058	-132	0.0	0.0	0.0	0.0
Subtotal (1000) Wilson Building	3,763	4,190	4,058	-132	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	3,763	4,190	4,058	-132	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table ZZ0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$4,190	0.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$181	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$4,009	0.0
Baseline Adjustments:		
Revise Fixed Cost estimates for Electricity and Postage.	349	0.0
Subtotal: Baseline Adjustments	\$349	0.0
Cost Savings:		
Align Security budget with historical spending; and	-200	0.0
Align Water budget with historical spending.	-100	0.0
Subtotal: Cost Savings	-\$300	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$4,058	0.0

Workforce Investments

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$21,044,375	\$36,691,000	74.4

The mission of Workforce Investments is to pay compensation increases for nonunion and union District employees and Retirement Reform initiative costs.

Each year, the District budgets an amount for Workforce Investments for pay increases and reforms that are expected in the budgeted year but are not finalized. Employees covered and dollar amounts vary from year to year, depending on what compensation changes are final or still outstanding. In FY 2009, Workforce Investment includes the budget for the new Retirement Reform initiative. The Office of Budget and Planning develops estimates for the Workforce Investments budget in consultation with the D.C. Department of Human Resources, the Office of Labor Relations and Collective Bargaining, and the Office of the City Administrator.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table UP0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UP0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	21,044	36,691	15,647	74.4
Total for General Fund	0	0	21,044	36,691	15,647	74.4
Gross Funds	0	0	21,044	36,691	15,647	74.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table UP0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UP0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	0	17,576	23,395	5,819	33.1
14 Fringe Benefits - Curr Personnel	0	0	3,468	13,296	9,827	283.3
Subtotal Personal Services (PS)	0	0	21,044	36,691	15,647	74.4
Gross Funds	0	0	21,044	36,691	15,647	74.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table UP0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table UP0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Workforce Investments								
(1100) Workforce Investments	0	21,044	36,691	15,647	0.0	0.0	0.0	0.0
Subtotal (1000) Workforce Investments	0	21,044	36,691	15,647	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	21,044	36,691	15,647	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table UP0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$21,044	0.0
FY 2009 Budget Target Adjustment	\$22,716	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$43,760	0.0
Cost Savings:		
Net change based on assumptions about Collective Bargaining Agreements and new Retirement Reform initiative.	-7,069	0.0
Subtotal: Cost Savings	-\$7,069	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$36,691	0.0

Non-Departmental

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$34,488,145	\$39,278,959	13.9

The mission of Non-Departmental is to budget for anticipated costs that were not allocated to specific agencies during the development of the proposed budget to ensure that specific use requirements are met.

Use of a non-departmental account is a common practice to include specific costs, while providing the flexibility to project, budget, and allocate these costs. Use of Non-Departmental improves the budget formulation by ensuring that certain use criteria are met by agencies before the funds are released to those agencies.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table DO0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DO-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	20,609	10,438	-10,171	-49.4
Special Purpose Revenue Funds	0	0	13,879	28,841	14,961	107.8
Total for General Fund	0	0	34,488	39,279	4,791	13.9
Gross Funds	0	0	34,488	39,279	4,791	13.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table DO0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DO0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
32 Rentals - Land and Structures	0	0	0	10,438	10,438	N/A
50 Subsidies and Transfers	0	0	34,488	28,841	-5,647	-16.4
Subtotal Nonpersonal Services (NPS)	0	0	34,488	39,279	4,791	13.9
Gross Funds	0	0	34,488	39,279	4,791	13.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table DO0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table DO0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Non-Departmental								
(1100) Non-Departmental	0	34,488	39,279	4,791	0.0	0.0	0.0	0.0
Subtotal (1000) Non-Departmental	0	34,488	39,279	4,791	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	34,488	39,279	4,791	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table D00-4
(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$20,609	0.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$20,609	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$0	0.0
Baseline Adjustments:		
Operational expenses for new DYRS Oak Hill Youth facility.	721	0.0
Subtotal: Baseline Adjustments	\$721	0.0
Policy Initiatives:		
Transfer Oak Hill operational expenses to DYRS budget; and	-721	0.0
Anticipated costs associated with the lease for the building at 225 Virginia Avenue, SE, that was previously proposed to become the First District Police headquarters.	10,438	0.0
Subtotal: Policy Initiatives	\$9,717	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$10,438	0.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$13,879	0.0
Baseline Adjustments:		
Eliminate FY 2008 budget authority for unbudgeted Special Purpose Revenue.	-13,879	0.0
Subtotal: Baseline Adjustments	\$0	0.0
Policy Initiatives:		
Provide FY 2009 budget authority for unbudgeted Special Purpose Revenue.	29,597	0.0
Subtotal: Policy Initiatives	\$29,597	0.0
Cost Savings:		
Decrease in Special Purpose Revenue.	-756	0.0
Subtotal: Cost savings	-\$756	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$28,841	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$39,279	0.0

Emergency Planning and Security Fund

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$4,690,534	\$0	\$0	N/A

The Emergency Planning and Security Fund is designated for the federal payment to the District for emergency planning and security costs.

These costs are associated with:

- Providing public safety at events related to the presence of the nation's capital in the District; and
- Providing response support to immediate and specific terrorist threats or attacks in the District and surrounding jurisdictions.

The District has withstood the effects of September 11th, Department of Homeland Security Elevated Threat conditions, IMF/World Bank protests, antiwar demonstrations and other first amendment related events. As the District must expend Local funds to oversee these public safety events directly related to the presence of the nation's capital in the District, the President has designated a federal payment to reimburse the District.

Federal apportionment restrictions require potentially eligible expenditures to remain under District Local funds budget authority until approved for reimbursement by the Director of the federal Office of Management and Budget. Upon approval, expenditures are transferred to federal payment budget authority.

The FY 2007 federal payment activity within the Emergency Planning and Security Fund was as follows:

Unexpended balance carried forward from FY 2006:	\$11,405,708
FY 2007 approved budget:	<u>\$8,533,000</u>
Total Available in FY 2007:	\$19,938,708

FY 2007 approved expenditures by agency are:	
Metropolitan Police Department	\$3,031,612
Fire and Emergency Medical Services	1,449,870
District Department of Transportation	144,801
Department of Public Works	46,912
Homeland Security and Emergency Management Agency	<u>25,274</u>
Total	\$4,698,469

FY 2007 expenditures by event are:	
FEMS responses to federal property	\$1,287,700
Funeral of Former President Ford	923,194
Demonstrations and events	887,157
4th of July celebration	608,327
Foreign dignitary protection	480,380
Vehicular costs	266,983
Critical infrastructure surveillance	85,222
Memorial Day events	38,839
Antiwar March	20,920
IMF/World Bank	15,960
State of the Union Address	15,953
9/11 Increased Response Readiness	11,520
U.S. Capitol Protest: Troops Out Now	9,500
Queen of England visit	9,500
JOCC Activation	6,296
President of Vietnam visit	6,100
March for Life Rally	6,062
Prime Minister of England visit	3,400
End of Israel Occupation Demonstration	3,360
Victims of Communism Memorial Dedication	2,744
Prime Minister of Great Britain visit	2,380
White House protest	2,280
Iraqi President visit	2,200
Prime Minister of Israel visit	900
White House Tee Ball	800
Cherry Blossom Parade	528
IMF Protest	<u>264</u>
Total	\$4,698,469

FY 2007 approved expenditures by quarter are:	
1st Quarter	\$1,446,509
2nd Quarter	786,518
3rd Quarter	1,864,501
4th Quarter	<u>600,941</u>
Total	\$4,698,469

FY 2007 disallowed costs by event are:

POTUS/VPOTUS support	\$1,256,937
Federal Law Enforcement Arrests	187,594
First Lady Support	18,746
GOP Fundraiser	16,525
4th of July dispatch support	4,661
Marine Corps Marathon Expo	<u>2,034</u>
Total	\$1,486,497

FY 2007 budget	\$19,938,708
less FY 2007 authorized expenses	<u>(\$4,698,469)</u>
Carry forward into FY 2008	\$15,240,239
FY 2008 Approved President's Budget (<u>see note</u>)	<u>\$3,000,000</u>
Total available in FY 2008	\$18,240,239

Note: On December 26, 2007, the President signed Public Law 110-161, which authorized \$3,000,000 for FY 2008. This is not reflected in the FY 2008 approved budget figures in the tables in this chapter.

The total FY 2007 expenditures reflected under the Federal Payment authority in the System of Accounting and Reporting (SOAR) (\$4,690,534) will not tie to the approved expenditures (\$4,698,469) listed above. This discrepancy is a result of the FY 2007 4th quarter reimbursement being received after the close of FY 2007.

At the request of the Mayor, the President's FY 2009 budget proposes a \$15,000,000 federal payment to the District of Columbia for emergency planning and security as follows:

"For necessary expenses, as determined by the Mayor of the District of Columbia in written consultation with the elected county or city officials of surrounding jurisdictions, \$15,000,000, to remain available until expended, to reimburse the District of Columbia for the costs of providing public safety at events related to the presence of the national capital in the District of Columbia and for the costs of providing support to respond to immediate and specific terrorist threats or attacks in the District of Columbia or surrounding jurisdictions: Provided, That any amount stipulated under this heading shall be available only after such amount has been apportioned pursuant to chapter 15 of title 31, United States Code."

In FY 2009 the District also anticipates reimbursement for expenditures related to the Presidential Inauguration.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table EP0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table EP0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Federal Resources						
Federal Payments	4,196	4,691	0	0	0	N/A
Total for Federal Resources	4,196	4,691	0	0	0	N/A
Gross Funds	4,196	4,691	0	0	0	N/A

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table EP0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table EP0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	4,196	4,691	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	4,196	4,691	0	0	0	N/A
Gross Funds	4,196	4,691	0	0	0	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table EP0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table EP0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Emergency Planning and Security Cost								
(1100) Emergency Planning and Security Cost	4,691	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Emergency Planning and Security Cost	4,691	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	4,691	0	0	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

Cash Reserve

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$50,000,000	\$0	-100.0

The mission of Cash Reserve is to protect the District's financial stability against unforeseen expenditure needs and revenue short-falls.

This account replaced the Budget Reserve (RD0) in FY 2004, which was phased out because of the accumulation, by the District, of a cash reserve that exceeded a federally mandated target of 7 percent of Local fund expenditures. The Cash Reserve (CS0) dollars were to be expended and obligated in accordance with the directives of the Chief Financial Officer, the D.C. Council, the Mayor, and Congress. Funds that were expended from the cash reserve were replaced entirely the following fiscal year. For FY 2009, Cash Reserve has been abolished because of a previously required Congressional mandate that has expired.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table CS0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table CS0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	50,000	0	-50,000	-100.0
Total for General Fund	0	0	50,000	0	-50,000	-100.0
Gross Funds	0	0	50,000	0	-50,000	-100.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table CS0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table CS0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	0	0	50,000	0	-50,000	-100.0
Subtotal Nonpersonal Services (NPS)	0	0	50,000	0	-50,000	-100.0
Gross Funds	0	0	50,000	0	-50,000	-100.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table CS0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table CS0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Cash Reserve								
(1100) Cash Reserve	0	50,000	0	-50,000	0.0	0.0	0.0	0.0
Subtotal (1000) Cash Reserve	0	50,000	0	-50,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	50,000	0	-50,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table CS0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$50,000	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$50,000	0.0
Reallocate Cash Reserve to other District agencies and programs.	-50,000	0.0
Subtotal: Cost Savings	-\$50,000	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0

Master Equipment Lease/Purchase Program

www.cfo.dc.gov

Telephone: 202-727-6055

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$26,530,135	\$46,965,186	\$51,404,643	9.5

The mission of the Master Equipment Lease/Purchase Program (the program) is to provide District agencies with access to low-cost, tax-exempt financing for short-term capital equipment needs. The program also enables the District to improve its asset/liability management by matching the useful life of the asset being financed to the amortization of the liability.

Equipment financed through the program must have a useful life of at least 5 years. The repayment (amortization) will not exceed the useful life of the equipment being financed. The maximum financing term that may be requested is 10 years. The program finances equipment such as rolling stock (e.g., automobiles, trucks, public safety vehicles) and computer hardware and software.

Under the District of Columbia Home Rule Act, the District may issue various obligations to finance its capital needs. Financing through the program begins with a financing company paying for the purchase of equipment for the District's use. The District makes lease payments to the financing company for such equipment, which are in effect principal and interest payments on the amount financed, and the District gains ownership of the equipment upon completion of the payments. As of September 30, 2007, the District had financed approximately \$200 million of its capital equipment needs through the program.

Timely lease payments are necessary to satisfy the District's commitments to its investors and creditors, and to maintain a good credit standing in the financial markets. Appropriations for the program are budgeted from Local funds in amounts sufficient to meet the required lease payments.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table ELO-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ELO-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	24,574	21,893	43,755	51,405	7,650	17.5
Total for General Fund	24,574	21,893	43,755	51,405	7,650	17.5
Intra-District Funds						
Intra-District Funds	1,502	4,637	3,210	0	-3,210	-100.0
Total for Intra-District Funds	1,502	4,637	3,210	0	-3,210	-100.0
Gross Funds	26,076	26,530	46,965	51,405	4,439	9.5

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table ELO-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ELO-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
80 Debt Service	26,076	26,530	46,965	51,405	4,439	9.5
Subtotal Nonpersonal Services (NPS)	26,076	26,530	46,965	51,405	4,439	9.5
Gross Funds	26,076	26,530	46,965	51,405	4,439	9.5

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table ELO-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table ELO-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Equipment Lease								
(1100) Equipment Lease	26,530	46,965	51,405	4,439	0.0	0.0	0.0	0.0
Subtotal (1000) Equipment Lease	26,530	46,965	51,405	4,439	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	26,530	46,965	51,405	4,439	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table ELO-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$43,755	0.0
FY 2009 Budget Target Adjustment	\$7,650	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$51,405	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$51,405	0.0
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$3,210	0.0
Baseline Adjustments:		
DC Public Schools lease funding moved to Local Fund (within target adjustment).	-3,210	0.0
Subtotal: Baseline Adjustments	-\$3,210	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$0	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	51,405	0.0

Pay-As-You-Go Capital Fund

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$118,861,000	\$108,152,000	\$144,637,000	33.7

The mission of the Pay-As-You-Go Capital Fund is to provide an additional funding source, and offset general obligation borrowing, for capital projects.

The Mayor can request the use of the funds following the determination and certification by the Chief Financial Officer that the funds are necessary for the designated purpose.

The School Modernization Financing Act of 2006 directed that a share of sales tax revenue each year be dedicated to the Public School Capital Improvement Fund. These funds are transferred to support the capital budget of the D.C. Public Schools by a Pay-As-You-Go transfer of Dedicated Taxes to the General Capital Improvements Fund (the “capital fund”).

In addition, other operating funds may be transferred to the capital fund through a Pay-As-You-Go transfer to support the Capital Improvements Plan, and the proposed FY 2009 budget includes such a transfer.

The agency’s FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table PA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table PA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	265,023	118,861	108,152	34,337	-73,815	-68.3
Dedicated Taxes	0	0	0	108,300	108,300	N/A
Special Purpose Revenue Funds	0	0	0	2,000	2,000	N/A
Total for General Fund	265,023	118,861	108,152	144,637	36,485	33.7
Gross Funds	265,023	118,861	108,152	144,637	36,485	33.7

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table PA0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table PA0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	265,023	118,861	108,152	144,637	36,485	33.7
Subtotal Nonpersonal Services (NPS)	265,023	118,861	108,152	144,637	36,485	33.7
Gross Funds	265,023	118,861	108,152	144,637	36,485	33.7

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table PA0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table PA0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Pay-Go Capital								
(1100) Pay-Go Capital	118,861	108,152	144,637	36,485	0.0	0.0	0.0	0.0
Subtotal (1000) Pay-Go Capital	118,861	108,152	144,637	36,485	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	118,861	108,152	144,637	36,485	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table PA0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$108,152	0.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$2,152	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$106,000	0.0
Baseline Adjustments:		
Transfer sales tax for School Modernization from Local Funds to Dedicated Taxes.	-106,000	0.0
Subtotal: Baseline Adjustments	-\$106,000	0.0
Policy Initiatives:		
Use one-time operating funds to support capital projects.	34,337	0.0
Subtotal: Policy Initiatives	\$34,337	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$34,337	0.0
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Baseline Adjustments:		
Transfer sales tax for School Modernization into Dedicated Taxes.	106,000	0.0
Subtotal: Baseline Adjustments	\$106,000	0.0
Policy Initiatives:		
Transfer parking tax funds to the Capital Fund for Department of Parks and Recreation projects.	2,300	0.0
Subtotal: Policy Initiatives	\$2,300	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$108,300	0.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Policy Initiatives:		
Transfer Industrial Revenue Bond funds to the Capital Fund for Deputy Mayor for Planning and Economic Development projects.	2,000	0.0
Subtotal: Policy Initiatives	\$2,000	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$2,000	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$144,637	0.0

District Retiree Health Contribution

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$4,700,000	\$110,906,663	\$81,100,000	-26.9

The mission of District Retiree Health Contribution is to contribute to the funding of the District's other post-employment benefits (OPEB) liabilities.

District government retirees who were first employed after September 30, 1987 ("post-87") may obtain health insurance (pursuant to D.C. Code 1-622) and life insurance (pursuant to D.C. Code 1-623) from the District. Currently, the District pays 75 percent of the cost of health, vision and dental insurance premiums for retirees and their dependents and one-third of the cost of retirees' life insurance premiums. The federal government is responsible for funding OPEB costs for District government retirees who were first employed prior to October 1, 1987 ("pre-87").

In 1999, the Council of the District of Columbia established the Annuitants' Health and Life Insurance Employer Contribution Trust Fund ("Trust Fund") to pay the District's portion of post-87 retirees' health and life insurance premiums. Through FY 2007, the District contributed to the Trust Fund from available funds. Beginning in FY 2008, the Governmental Accounting Standards Board requires state and local governments, including the District, to recognize any OPEB liability in their financial statements. The District is budgeting an actuarially determined annual OPEB contribution to gradually reduce its unfunded accrued liability. The proposed budget of the District Retiree Health Contribution represents the District's FY 2009 contribution to the funding of its OPEB liabilities.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table RH0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table RH0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	138,000	4,700	110,907	81,100	-29,807	-26.9
Total for General Fund	138,000	4,700	110,907	81,100	-29,807	-26.9
Gross Funds	138,000	4,700	110,907	81,100	-29,807	-26.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table RH0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table RH0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	138,000	4,700	110,907	81,100	-29,807	-26.9
Subtotal Nonpersonal Services (NPS)	138,000	4,700	110,907	81,100	-29,807	-26.9
Gross Funds	138,000	4,700	110,907	81,100	-29,807	-26.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table RH0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table RH0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) District Retiree Health Contribution								
(1100) District Retiree Health Contribution	4,700	110,907	81,100	-29,807	0.0	0.0	0.0	0.0
Subtotal (1000) District Retiree Health Contribution	4,700	110,907	81,100	-29,807	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	4,700	110,907	81,100	-29,807	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table RH0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$110,907	0.0
FY 2009 Budget Target Adjustment (align with actuarial estimates)	-\$6,807	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$104,100	0.0
Cost Savings:		
Define OPEB eligibility criteria.	-23,000	0.0
Subtotal: Cost Savings	-\$23,000	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$81,100	0.0

Baseball Transfer - Dedicated Taxes

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$46,397,000	\$50,044,000	7.9

The mission of Baseball Transfer – Dedicated Taxes is to record the transfer out of certain revenues from the General Fund to the Ballpark Revenue Fund as required by the Ballpark Omnibus Financing and Revenue Act of 2004, effective April 8, 2005 (D.C. Law 15-320; D.C. Official Code § 10-1601.01 et seq.).

The Ballpark Omnibus Financing and Revenue Act of 2004 authorized the imposition of taxes dedicated for baseball and their deposit into the Ballpark Revenue Fund. Baseball Transfer – Dedicated Taxes shows the transfer of dedicated local taxes (sales, public utility, toll communications, and baseball gross receipts) from the District’s General Fund to the Ballpark Revenue Fund, which is a special revenue fund.

For additional information regarding the establishment and purpose of the Ballpark Revenue Fund (BK0), please refer to that chapter in this volume.

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table BO0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BO0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Dedicated Taxes	0	0	46,397	50,044	3,647	7.9
Total for General Fund	0	0	46,397	50,044	3,647	7.9
Gross Funds	0	0	46,397	50,044	3,647	7.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table BO0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BO0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	0	0	46,397	50,044	3,647	7.9
Subtotal Nonpersonal Services (NPS)	0	0	46,397	50,044	3,647	7.9
Gross Funds	0	0	46,397	50,044	3,647	7.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table B00-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table B00-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Baseball Transfer - Dedicated Tax								
(1100) Baseball Transfer - Dedicated Tax	0	46,397	50,044	3,647	0.0	0.0	0.0	0.0
Subtotal (1000) Baseball Transfer - Dedicated Tax	0	46,397	50,044	3,647	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	46,397	50,044	3,647	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table B00-4

(dollars in thousands)

	Budget	FTEs
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs	\$46,397	0.0
Baseline Adjustments:		
Increases in revenues and land acquisition / settlement and debt service costs.	3,647	0.0
Subtotal: Baseline Adjustments	\$3,647	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$50,044	0.0

Inaugural Expenses

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$0	\$0	N/A

On January 20, 2009 the Presidential Inauguration will occur in the Nation's Capital.

The Inaugural Expenses agency is designated for the consolidation of Presidential Inauguration expenditures. The District anticipates reimbursement from the federal government fund authorized under the federal payment for emergency planning and security costs (agency EP0), found in the District of Columbia Appropriations Act. Eligible expenses at each operating agency, reimbursed by the federal payment, will be moved from the operating agency to the Inaugural Expenses agency. The total amount reimbursed by the federal government to the District of Columbia for the FY 2005 Presidential Inauguration was \$14,328,136, of which \$8,328,136 came from the payment for emergency planning and security costs and \$6,000,000 from the Department of Homeland Security Urban Areas Security Initiatives.

As the budget for the District's portion of this event is still in development and is subject to Federal government approval and reimbursement, the proposed budget for the FY 2009 Financial Plan is \$0. This figure will be updated as the actual reimbursements are approved.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table SB0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table SB0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	0	0	0	0	0	N/A
Total for General Fund	0	0	0	0	0	N/A
Gross Funds	0	0	0	0	0	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table SB0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table SB0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	0	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	0	0	N/A
Gross Funds	0	0	0	0	0	N/A

*Percent Change is based on whole dollars.

H

Enterprise and Other Funds

Water and Sewer Authority (LA)	H-1
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Water and Sewer Authority

www.dcwasa.com

Telephone: 202-787-2020

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$274,612,765	\$341,186,000	\$363,234,000	6.5

The mission of the Water and Sewer Authority (WASA) is to serve its regional customers with outstanding service by providing reliable and cost-effective water and wastewater services in accordance with best practices.

In 1996, regional participants in the WASA including the District of Columbia, Montgomery and Prince George's counties in Maryland, and Fairfax County in Virginia, as well as the United States Congress agreed to create an independent, multi-jurisdictional water and wastewater authority. In April 1996, the Council of the District of Columbia enacted the "Water and Sewer Authority Establishment and Department of Public Works Reorganization Act of 1996," a statute that provided the groundwork for the authority to become operationally independent on October 1, 1996.

The Authority plans to fulfill its mission by achieving the following strategic result goals:

- **Customer and Community Service:** WASA is committed to understanding, serving and responding to the needs of its diverse customers and stakeholders. WASA will use state-of-the-art technology to monitor, measure and manage customer expectations and reach out to improve relationships with stakeholders and the public.
- **Organizational Effectiveness:** WASA will ensure the effectiveness of the organization by creating and maintaining a safe, productive, highly competent, diverse workforce. WASA will, through partnerships with stakeholders, maintain a professional, high-functioning, ethical work environment and culture.
- **Environmental Quality and Operations:** WASA will provide excellent environmental stewardship, meet and surpass regulatory standards, and manage the Authority's infrastructure effectively.
- **Finance and Budget:** WASA will maintain a sound financial position by optimizing operational and capital programs and exploring additional revenue sources, while maintaining fair and equitable rates.

These objectives are funded through the following agency programs:

- **Governance & Operations** - WASA is governed by an 11-member regional Board of Directors. WASA maintains and operates a water distribution system [the water is purchased from the Washington Aqueduct; refer to agency (LB0) in this volume], and sanitary sewage and combined stormwater/sanitary sewage systems, and it operates Blue Plains, the world's largest advanced wastewater treatment plant. The Water and Sewer Authority provides essential retail water and wastewater services to more than 570,000 residents and to businesses within the District of Columbia. WASA also provides wholesale wastewater conveyance and treatment services to more than 1.6 million residents in Prince George's and Montgomery Counties in Maryland and Fairfax and Loudoun Counties in Virginia.
- **Potable Water System & Lead Service Line Replacement** - The Water System Program, WASA's top priority, provides safe, adequate, and reliable potable water to customers. Consistent with the past few years, WASA has continued to focus on lead service pipe replacements throughout the District. The Lead Service Replacement Program (LSR), initiated in 2004 and modified in 2006, continues to move forward. Though the EPA-mandated replacement requirements ended in January 2006, this program was established to fulfill the Board of Directors commitment to eliminate lead service lines in public space by 2016. In Fiscal Year 2007, the LSR program surpassed its annual goal of 3,350 by replacing 3,817 public lines, bringing the total number of lead service line replacements to 14,112 at the end of FY 2007. This success is attributable in part to successful coordination with the District's Department of Transportation. WASA will continue to employ a holistic approach to perform LSR construction, with ongoing work associated with sewer lateral and water main repairs to minimize the impact and cost to rate payers. During the last four sampling semesters of 2007 and 2006, WASA was below the EPA action level for lead.
- **Fire Hydrants** - An integral component of the water distribution system is the Fire Hydrant Program. This program ensures availability, functionality, and reliability of fire hydrants for fire protection in the District. As part of a five-year program started in FY 2006, from October 2005 through October 2007, WASA replaced over 890 hydrants, with 500 replacements planned for FY 2008. WASA also installed 281 hydrants and repaired 2,488 hydrants during the period October 1, 2004 through September 2007. Through a Memorandum of Understanding (MOU) established in FY 2007, WASA has reaffirmed its partnership with the District of Columbia Fire and Emergency Medical Services Department (FEMS) [refer to agency FB0], to work cohesively to improve the public fire hydrants in the District and to ensure firefighters have system maps and other pertinent information needed to easily access WASA's water system and obtain adequate fire flows during emergencies.
- **Stormwater and Sanitary Sewer System** - Sewer service is another core WASA program. This program provides for the operation and maintenance of the sewer system in the District, which collects and transports wastewater and stormwater flows to treatment and authorized discharge points. This program has several major capital improvement projects including the Combined Sewer Overflow Long Term Control Project (CSO LTCP).
- **Wastewater Treatment System** - Wastewater treatment service is another core WASA program. Wastewater treatment services are provided at Blue Plains to over 1.7 million people in WASA's service area, including residents of the District of Columbia and significant portions of Montgomery and Prince George's Counties in Maryland, and Fairfax and Loudoun Counties in Virginia. Wastewater treatment includes liquid process facilities that provide treatment for both sanitary wastewater flows and peak storm flows originating in the sanitary and combined sewer systems, respectively, along with

solids processing facilities that treat the residual solids removed by the liquid process facilities. Blue Plains is rated for an average flow of 370 million gallons per day (MGD), and it is required by its National Pollutant Discharge Elimination System (NPDES) permit to treat a peak flow rate of 740 MGD through the complete treatment process for up to four hours and continuous peak complete treatment flows of 511 MGD thereafter. The plant treats these flows to a level that meets one of the most stringent NPDES discharge permits in the United States. Additionally, up to 336 MGD storm water flow must receive partial treatment, resulting in a total plant capacity of 1,076 MGD.

- The District of Columbia was the first regional signatory of the 1987 Chesapeake Bay Agreement (reducing nitrogen by 40 percent) to meet its voluntary commitment due to significant improvements by WASA at Blue Plains. Blue Plains has been lauded on several occasions for its efficient wastewater treatment plant operations by the National Association of Clean Water Agencies due to its excellent record of compliance with federal regulations. WASA continues to implement its combined sewer overflow long term control plan which, when fully implemented, will significantly reduce sewer overflows, resulting in improved water quality and significant reduction in debris in the national capital's waterways. Ongoing improvements have already led to over 40 percent reduction in overflows discharged into the Anacostia and Potomac Rivers. In addition, WASA supports the District's plans for redevelopment on both sides of the Anacostia River (such as the new baseball stadium, retail development, housing, etc.) through its ongoing river clean-up efforts.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table LA0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table LA0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	264,705	274,613	341,186	363,234	22,048	6.5
Total for General Fund	264,705	274,613	341,186	363,234	22,048	6.5
Gross Funds	264,705	274,613	341,186	363,234	22,048	6.5

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table LA0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table LA0-2

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change	
					from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	39,546	41,028	68,557	70,500	1,943	2.8
13 Additional Gross Pay	10,766	12,019	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	11,848	12,524	15,082	16,920	1,838	12.2
15 Overtime Pay	4,783	5,386	4,665	4,815	150	3.2
Subtotal Personal Services (PS)	66,942	70,956	88,304	92,235	3,931	4.5
20 Supplies and Materials	22,753	23,256	24,498	27,184	2,686	11.0
30 Energy, Comm. and Bldg Rentals	28,691	29,387	36,323	37,821	1,498	4.1
31 Telephone, Telegraph, Telegram, Etc	1,018	1,120	0	0	0	N/A
32 Rentals - Land and Structures	1,442	1,731	0	0	0	N/A
40 Other Services and Charges	46,722	47,636	85,365	23,601	-61,764	-72.4
41 Contractual Services - Other	22,856	24,535	0	70,969	70,969	N/A
50 Subsidies and Transfers	22,745	24,042	23,601	19,311	-4,290	-18.2
60 Land and Buildings	1,533	1,911	0	0	0	N/A
70 Equipment & Equipment Rental	368	471	1,157	873	-284	-24.5
80 Debt Service	49,635	49,569	81,938	91,240	9,302	11.4
Subtotal Nonpersonal Services (NPS)	197,762	203,657	252,882	270,999	18,117	7.2
Gross Funds	264,705	274,613	341,186	363,234	22,048	6.5

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table LA0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table LA0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) WASA								
(1100) WASA	274,613	341,186	363,234	22,048	0.0	0.0	0.0	0.0
Subtotal (1000) WASA	274,613	341,186	363,234	22,048	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	274,613	341,186	363,234	22,048	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency’s FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table LA0-4
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$341,186	0.0
Baseline Adjustments:		
Personal services changes per agency; and	3,931	0.0
Nonpersonal services changes per agency.	18,117	0.0
Subtotal: Baseline Adjustments	\$22,048	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$363,234	0.0

Washington Aqueduct

<http://washingtonaqueduct.nab.usace.army.mil>

Telephone: 202-764-2753

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$49,815,000	\$56,491,000	13.4

The mission of the Washington Aqueduct is to collect, purify, and pump an adequate supply of potable water for the District of Columbia, Arlington County, and the City of Falls Church, Virginia.

A division of the Baltimore District of the United States Army Corps of Engineers operates the Washington Aqueduct, which sells drinking water to three jurisdictions in the greater Washington metropolitan area: in Virginia, to Arlington County and the City of Falls Church; and to the District of Columbia Water and Sewer Authority (WASA) [for information on WASA, please refer to agency (LA0)]. The Aqueduct began operating in 1859 and today produces an average of 180 million gallons of water per day at its two treatment plants.

The Aqueduct is governed by a Wholesale Customer Board with a representative from each of the three jurisdictions it serves. The Board approves the Aqueduct's annual budget, which for federal appropriations authority purposes is included in the District of Columbia's annual appropriations act.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Provide an adequate supply of potable water;
- Provide potable water at an equitable, economical rate that covers all costs; and
- Protect the drinking water consumer from both microbial risk and adverse health effects due to chemicals in the drinking water.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table LB0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table LB0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	49,815	56,491	6,676	13.4
Total for General Fund	0	0	49,815	56,491	6,676	13.4
Gross Funds	0	0	49,815	56,491	6,676	13.4

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table LB0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table LB0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	0	0	49,815	56,491	6,676	13.4
Subtotal Nonpersonal Services (NPS)	0	0	49,815	56,491	6,676	13.4
Gross Funds	0	0	49,815	56,491	6,676	13.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table LB0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table LB0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Washington Aqueduct								
(1100) Washington Aqueduct	0	49,815	56,491	6,676	0.0	0.0	0.0	0.0
Subtotal (1000) Washington Aqueduct	0	49,815	56,491	6,676	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	49,815	56,491	6,676	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table LB0-4

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$49,815	0.0
Baseline Adjustments:		
Requested to meet operational needs.	6,676	0.0
Subtotal: Baseline Adjustments	\$6,676	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$56,491	0.0

D.C. Lottery and Charitable Games Control Board

www.lottery.dc.gov

Telephone: 202-645-8000

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$257,738,049	\$266,700,000	\$265,000,000	-0.6
FTEs	68.4	77.0	77.0	0.0

The mission of the D.C. Lottery and Charitable Games Control Board (DCLB) is to generate revenue for the District's general fund through the sale of lottery games and to regulate charitable gaming.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Develop a highly skilled and professional workforce as measured through full compliance and execution of Individual Development Plans. Plans should reflect specific milestones and targets for activities supporting employee growth (i.e., training).

Objective 2: Improve customer service by utilizing responses to customer surveys, meeting the Mayor's customer service standard by improving customer access levels in the phone center as measured by the rate of abandoned calls.

Objective 3: Ensure that agents sell lottery products and that nonprofit charitable organizations conduct charitable gaming activities in accordance with the laws and regulations set forth by the District.

Objective 4: Meet the targeted transfer amount of \$71.0 million to the District's general fund.

These objectives are funded through the following agency programs:

- **Game Administration** - provides support services to lottery retail agents and the gaming public so that they can benefit from the portfolio of games offered by DCLB.

- **Instant Games** - provides a portfolio of instant lottery games to the gaming public so that they can experience the entertainment value and potential reward of playing and winning with scratch-off style lottery tickets.
- **Online Games** - provides on-line lottery type games and services, which are lottery game tickets sold to the gaming public by lottery retail agents and video gaming machines, played by the public at targeted social settings to the gaming public so that the District can experience a steady source of revenue through the transfer of net proceeds from lottery sales.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table DC0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DC0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	267,121	257,738	266,700	265,000	-1,700	-0.6
Total for General Fund	267,121	257,738	266,700	265,000	-1,700	-0.6
Gross Funds	267,121	257,738	266,700	265,000	-1,700	-0.6

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table DC0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table DC0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	62.0	68.4	77.0	77.0	0.0	0.0
Total for General Fund	62.0	68.4	77.0	77.0	0.0	0.0
Total Proposed FTEs	62.0	68.4	77.0	77.0	0.0	0.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table DC0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DC0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont FullTime	4,508	4,984	5,717	5,594	-123	-2.2
12 Regular Pay - Other	86	76	79	165	86	108.9
13 Additional Gross Pay	54	118	32	0	-32	-100.0
14 Fringe Benefits - Curr Personnel	789	862	909	906	-3	-0.3
15 Overtime Pay	100	105	91	390	299	328.7
Subtotal Personal Services (PS)	5,537	6,145	6,828	7,055	227	3.3
20 Supplies and Materials	70	86	158	159	1	0.6
30 Energy, Comm. and Bldg Rentals	11	57	57	46	-11	-19.8
31 Telephone, Telegraph, Telegram, Etc	304	288	387	377	-11	-2.7
32 Rentals - Land and Structures	1,299	1,316	2,837	2,700	-137	-4.8
33 Janitorial Services	4	-1	4	6	2	43.0
34 Security Services	0	0	11	0	-11	-100.0
35 Occupancy Fixed Costs	2	0	12	0	-12	-100.0
40 Other Services and Charges	19,628	19,591	21,348	20,849	-499	-2.3
41 Contractual Services - Other	2,878	3,196	4,550	4,726	176	3.9
50 Subsidies and Transfers	237,021	226,704	229,270	228,200	-1,070	-0.5
70 Equipment & Equipment Rental	321	355	1,237	882	-355	-28.7
91 Expense Not Budgeted Others	46	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	261,584	251,593	259,872	257,945	-1,927	-0.7
Gross Funds	267,121	257,738	266,700	265,000	-1,700	-0.6

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table DC0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table DC0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management Program								
(1010) Human Resources	350	439	362	-77	4.0	5.0	4.0	-1.0
(1015) Executive Direction and Support	915	2,172	2,130	-42	3.0	5.0	3.0	-2.0
(1030) Property and Fleet Management	424	678	687	9	3.0	4.0	4.0	0.0
(1040) Information Technology	193	329	206	-123	2.0	3.0	2.0	-1.0
(1050) Financial Services	0	0	2,819	2,819	0.0	0.0	0.0	0.0
(1075) Security	855	976	1,104	128	5.0	5.0	5.0	0.0
(1080) Communications	472	518	519	1	2.0	4.0	4.0	0.0
Subtotal (1000) Agency Management Program	3,208	5,112	7,827	2,715	19.0	26.0	22.0	-4.0
(100F) Agency Financial Operations								
(110F) Budget Operations	160	179	174	-5	2.0	2.0	2.0	0.0
(120F) Accounting Operations	483	517	511	-6	6.0	6.0	6.0	0.0
(130F) Fiscal Officer	1,482	3,011	374	-2,637	2.0	3.0	3.0	0.0
Subtotal (100F) Agency Financial Operations	2,125	3,708	1,059	-2,648	10.0	11.0	11.0	0.0
(2000) Instant Games								
(2100) Instant Games (activity)	38,919	42,831	40,435	-2,396	0.0	0.0	0.0	0.0
Subtotal (2000) Instant Games	38,919	42,831	40,435	-2,396	0.0	0.0	0.0	0.0
(3000) On Line Games								
(3100) Lucky Numbers	68,572	68,804	67,825	-979	0.0	0.0	0.0	0.0
(3300) DC Four	81,704	78,048	83,725	5,677	0.0	0.0	0.0	0.0
(3400) DC Daily Six	4,234	4,283	4,281	-2	0.0	0.0	0.0	0.0
(3500) DC Rolling Cash 5	3,535	3,998	3,330	-668	0.0	0.0	0.0	0.0
(3600) Powerball	34,817	36,645	36,630	-15	0.0	0.0	0.0	0.0
(3700) Hot Five	0	0	0	0	0.0	0.0	0.0	0.0
(3800) Keno	12,961	14,277	13,320	-957	0.0	0.0	0.0	0.0
(4200) Hot Lotto	3,426	2,380	2,379	-1	0.0	0.0	0.0	0.0
(4300) Raffle Game	383	2,380	0	-2,380	0.0	0.0	0.0	0.0
(9800) Unclassified Revenue and Expenditures	170	275	275	0	0.0	0.0	0.0	0.0
Subtotal (3000) On Line Games	209,801	211,089	211,765	676	0.0	0.0	0.0	0.0

(Continued on next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table DC0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table DC0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(6000) Gaming Operations Program								
(6200) Marketing	896	879	893	14	9.0	9.0	9.0	0.0
(6300) Trade Development	686	760	756	-4	8.0	9.0	9.0	0.0
(6400) Draw Division	367	401	381	-20	5.0	5.0	5.0	0.0
(6500) Licensing and Charitable Games	460	480	647	167	5.0	5.0	7.0	2.0
(6600) Information Technology (games)	1,089	1,292	1,025	-268	9.4	10.0	11.0	1.0
(6700) Claim Center	120	147	143	-5	2.0	2.0	2.0	0.0
(6800) Ticket Distribution	67	0	69	69	1.0	0.0	1.0	1.0
Subtotal (6000) Gaming Operations Program	3,684	3,960	3,914	-46	39.4	40.0	44.0	4.0
Total Proposed Operating Budget	257,738	266,700	265,000	-1,700	68.4	77.0	77.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table DC0-5

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$266,700	77.0
Baseline Adjustments:		
Reduction in revenue due primarily to a decrease in subsidies and transfers in the Instant and Online Games programs.	-1,700	0.0
Subtotal: Baseline Adjustments	-\$1,700	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$265,000	77.0

D.C. Sports and Entertainment Commission

www.washdcsports.com

Telephone: 202-547-9077

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$3,582,337	\$58,528,529	\$7,603,350	-87.0

The mission of the D.C. Sports and Entertainment Commission is to improve quality of life and enhance economic development in the District by operating Robert F. Kennedy Memorial Stadium (RFK), managing the non-military functions of the D.C. National Guard Armory, promoting the District as a venue for sports and entertainment activities, and supporting youth recreational activities.

The D.C Sports and Entertainment Commission (Commission), a corporate instrumentality of the Government of the District of Columbia, was established in 1994 as a component unit of the District government to work on behalf of the District's citizens with greater flexibility. A 13-member board of directors governs the Commission, 10 of whom are appointed by the Mayor and confirmed by the District Council, and 3 (the District's Chief Financial Officer, the Director of the Department of Parks and Recreation, and the Commanding General of the D.C. National Guard) of whom are ex-officio members. Since the Commission is a corporate instrumentality of the Government of the District of Columbia, it does not contain positions that fall under the District's personnel authority.

Its financial results are reported in the District's Comprehensive Annual Financial Report and separately in the Commission's own annual financial report. Funding for Commission's operations is primarily derived from special purpose revenue funds generated from the use of Commission-operated facilities, including commissions, parking, and charges from the booking of events.

The Commission has included a request for an operating subsidy in its fiscal year 2009 proposed budget. For additional information regarding the D.C. Sports and Entertainment Commission's subsidy budget, please refer to the subsidy (SY0) chapter in the Economic Development and Regulation section of this volume.

The agency plans to fulfill its mission by achieving the following strategic results goals:

- Improve community outreach by developing a more comprehensive and focused strategy; and
- Increase the number of events, and related revenue, held at its facilities by seeking and creating events and making the venues more attractive to promoters and producers.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table SC0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	3,953	3,582	58,529	7,603	-50,925	-87.0
Total for General Fund	3,953	3,582	58,529	7,603	-50,925	-87.0
Gross Funds	3,953	3,582	58,529	7,603	-50,925	-87.0

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalent, by Revenue Type

Table SC0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Special Purpose Revenue Funds	51.4	0.0	0.0	0.0	0.0	N/A
Total for General Fund	51.4	0.0	0.0	0.0	0.0	N/A
Total Proposed FTEs	51.4	0.0	0.0	0.0	0.0	N/A

Note: The Commission does not contain positions that fall under the District's personnel authority.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table SC0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table SC0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	2,907	2,556	2,811	2,428	-383	-13.6
12 Regular Pay - Other	178	107	601	263	-337	-56.1
13 Additional Gross Pay	33	175	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	571	544	525	415	-110	-21.0
15 Overtime Pay	263	201	105	100	-5	-4.8
Subtotal Personal Services (PS)	3,953	3,582	4,041	3,206	-835	-20.7
20 Supplies and Materials	0	0	164	196	32	19.7
30 Energy, Comm. and Bldg Rentals	0	0	649	1,028	379	58.4
31 Telephone, Telegraph, Telegram, Etc	0	0	112	91	-21	-18.5
32 Rentals - Land and Structures	0	0	25	25	0	0.0
33 Janitorial Services	0	0	32	57	25	80.2
40 Other Services and Charges	0	0	656	456	-199	-30.4
41 Contractual Services - Other	0	0	52,419	2,101	-50,318	-96.0
50 Subsidies and Transfers	0	0	200	200	0	0.0
70 Equipment & Equipment Rental	0	0	230	243	12	5.3
Subtotal Nonpersonal Services (NPS)	0	0	54,487	4,397	-50,090	-91.9
Gross Funds	3,953	3,582	58,529	7,603	-50,925	-87.0

*Percent Change is based on whole dollars.

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a instrumentality of the District, under the current financial accounting structure, certain actual revenues and expenditures are not tracked in the District's System of Accounting and Reporting (SOAR) and may not be shown in this chart.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table SC0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table SC0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) DC Sports Commission								
(1100) DC Sports Commission	3,582	8,529	7,603	-925	0.0	0.0	0.0	0.0
(6100) Stadium	0	50,000	0	-50,000	0.0	0.0	0.0	0.0
Subtotal (1000) DC Sports Commission	3,582	58,529	7,603	-50,925	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	3,582	58,529	7,603	-50,925	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table S00-5
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$58,529	0.0
Baseline Adjustments:		
Alignment with estimated revenues;	-2,500	0.0
A reduction in personal services costs;	-835	0.0
Increase in office supplies and equipment costs;	44	0.0
Reduction in professional services contracts;	-199	0.0
Fixed Costs: Increases in electricity and janitorial costs offset by a decrease in telecom costs; and	384	0.0
Reduction due to new stadium completion.	-50,318	0.0
Subtotal: Baseline Adjustments	-\$53,425	0.0
Policy Initiatives:		
Operating subsidy.	2,500	0.0
Subtotal: Policy Initiatives	\$2,500	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$7,603	0.0

District of Columbia Retirement Board

www.dcrb.dc.gov

Telephone: 202-343-3200

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$22,959,783	\$33,248,755	\$32,624,168	-1.9
FTEs	32.3	47.7	47.6	-0.3

The mission of the District of Columbia Retirement Board (DCRB) is to manage the assets of the Teachers' Retirement Fund and the Police Officers' and Firefighters' Retirement Fund on an actuarially sound basis and, since fiscal year 2006, to manage the retirement programs and administer post-employment benefits for beneficiaries.

DCRB is an independent agency that has "exclusive authority and discretion to manage and control" the District's retirement funds for teachers, police officers, and firefighters (herein after referred to as the "Fund") pursuant to Section 1-711 (a) of the District of Columbia Official Code. In 2005, the authority to manage the teacher's, police officers' and firefighters' retirement programs was transferred to DCRB.

The federal government assumed the District's unfunded liability for the retirement plans of teachers, police officers, firefighters and judges under provisions of the National Capital Revitalization and Self-Government Improvement Act of 1997. Under this law, the federal government pays the future retirement benefits and death benefits, and a share of disability payments for members for years of service earned up to the freeze date of June 30, 1997. The Government of the District of Columbia is responsible for all subsequently earned benefits for the members of the retirement plans.

The proposed budget relies entirely on Special Purpose Revenue funding. These funds are derived from the investment earnings of the funds and reimbursements received from the United States Treasury for DCRB's administration of certain pension payments and other services for which the Treasury is responsible.

The DCRB Board of Trustees is comprised of 12 voting trustees: 3 appointed by the Mayor; 3 by the District Council; and 6 elected by the employee participation groups; in addition, the District's Chief Financial Officer or his designee serves as a non-voting, ex-officio member of the Board.

The agency plans to fulfill its mission by achieving the following strategic results goals:

- Achieve an actual long-term investment rate of return on assets managed in excess of the actuarially assumed investment rate of return.
- Ensure timely and accurate benefit payments to retirees and their survivors.

These goals are funded through the following agency programs:

Due to its status as an independent agency that does not use local funding, the District of Columbia Retirement Board is not required to implement the District's performance-based budgeting system. However, DCRB has organized its budget in a program-based format:

- **Investments** - manages all activities and resources dedicated to the investment management of the Fund, including the DCRB Board of Trustees, the Investment Management department and the Legal department. Under this program, the DCRB determines the overall investment strategy for the Fund; implements and monitors the investment strategy; analyzes and responds to legal issues; and provides agency-level guidance in all operational areas of the Agency. All expenses of the Investments program are paid from Special Purpose Revenue funds obtained from investment earnings.
- **Benefits Administration** - provides for the timely and accurate payment of benefits to retirees and survivors. In the fall of 2007, the DCRB began providing pre-retirement education and counseling to active plan participants. Benefits Administration program expenses are budgeted using 2 sources: Special Purpose Revenue funds obtained from investment earnings (25 percent) and reimbursements by the U.S. Treasury (75 percent).
- **Agency Management** - provides executive direction, operational and accounting support, and the required tools and facilities to achieve operational and programmatic results. Agency Management program expenses are budgeted using two sources: Special Purpose Revenue funds obtained from investment earnings (58 percent) and reimbursements by the U.S. Treasury (42 percent).

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table DY0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DY0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	17,559	22,960	33,249	32,624	-625	-1.9
Total for General Fund	17,559	22,960	33,249	32,624	-625	-1.9
Gross Funds	17,559	22,960	33,249	32,624	-625	-1.9

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table DY0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table DY0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Local Funds	0.0	270	0.0	0.0	0.0	N/A
Special Purpose Revenue Funds	32.0	5.3	477	476	-0.1	-0.3
Total for General Fund	32.0	32.3	477	476	-0.1	-0.3
Total Proposed FTEs	32.0	32.3	477	476	-0.1	-0.3

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table DY0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table DY0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont FullTime	2,126	2,022	3,382	3,529	146	4.3
12 Regular Pay - Other	196	221	150	150	0	0.0
13 Additional Gross Pay	64	69	566	559	-7	-1.3
14 Fringe Benefits - Curr Personnel	338	376	1,138	1,031	-107	-9.4
15 Overtime Pay	0	1	255	49	-206	-80.9
Subtotal Personal Services (PS)	2,724	2,689	5,491	5,317	-174	-3.2
20 Supplies and Materials	96	113	212	203	-8	-4.0
31 Telephone, Telegraph, Telegram, Etc	34	21	60	46	-13	-22.3
32 Rentals - Land and Structures	1,013	1,186	1,397	1,435	38	2.7
34 Security Services	0	6	5	5	0	0.0
40 Other Services and Charges	12,081	13,784	17,772	21,212	3,440	19.4
41 Contractual Services - Other	1,454	3,087	7,814	3,701	-4,113	-52.6
70 Equipment & Equipment Rental	156	42	498	704	206	41.5
91 Expense Not Budgeted Others	0	2,033	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	14,834	20,270	27,758	27,307	-451	-1.6
Gross Funds	17,559	22,960	33,249	32,624	-625	-1.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table DY0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table DY0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) DCRB Investments								
(1100) DCRB	16,188	18,317	21,274	2,958	5.3	11.0	9.0	-2.0
Subtotal (1000) DCRB Investments	16,188	18,317	21,274	2,958	5.3	11.0	9.0	-2.0
(2000) DCRB Benefits Administration								
(2100) DCRB Benefits Administration	4,150	9,157	5,861	-3,296	16.0	19.4	20.0	0.6
Subtotal (2000) DCRB Benefits Administration	4,150	9,157	5,861	-3,296	16.0	19.4	20.0	0.6
(3000) DCRB Agency Management								
(3100) DCRB Agency Management	2,621	5,775	5,488	-286	11.0	17.4	18.6	1.3
Subtotal (3000) DCRB Agency Management	2,621	5,775	5,488	-286	11.0	17.4	18.6	1.3
Total Proposed Operating Budget	22,960	33,249	32,624	-625	32.3	47.7	47.6	-0.1

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table DY0-5

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$33,249	47.7
Baseline Adjustments:		
Agency Board of Director's FY 2009 Approved Budget Request.	-\$625	-0.1
Subtotal: Baseline Adjustments	-\$625	-0.1
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$32,624	47.6

Washington Convention Center Authority

www.dcconvention.com

Telephone: 202-249-3000

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
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The mission of the Washington Convention Center Authority (WCCA) is to provide superior convention services to customers and serve as an economic engine to the nation's capital.

The Washington Convention Center Authority, a corporate body and an independent authority of the District of Columbia government, was created pursuant to the "Washington Convention Center Authority Act of 1994," D.C. Law 10-188, effective September 28, 1994.

The Washington Convention Center is governed by a nine-member Board of Directors. Two members, one of whom is the Chief Financial Officer of the District and the other of whom is designated by the Mayor, serve as voting ex-officio members. The remaining seven public members are appointed by the Mayor with advice and consent of the Council of the District of Columbia and represent certain sectors of the community. The terms of the members are four years. No board member is permitted to serve more than two consecutive four-year terms. The Mayor appoints one public member as chair person with the advice and consent of the Council.

The WCCA was established for the purpose of acquiring, constructing, equipping, maintaining, and operating the Convention Center, in whole or in part, directly or under contract and engaging in such other activities as deemed appropriate to promote trade shows and conventions, or other events, closely related to the activities of the Convention Center.

The new Washington Convention Center, recently renamed the Walter E. Washington Convention Center, opened in April 2003 and hosted 201 events in FY 2004, 185 events in FY 2005, 106 events in FY 2006, and 151 events in FY 2007. There were 4.1 million attendees during the period of FY 2004 to FY 2007. Currently, the WCCA has booked or tentatively booked approximately 357 events from 2008-2011. These events are projected to attract 3.7 million attendees.

The Center has 703,000 square feet of exhibit space; 118,670 square feet of meeting space, which is divisible into 66 meeting rooms; 44,000 square feet of retail space and street level restaurants; and 52,000 square feet for a ballroom, which is one of the largest on the East Coast.

The agency plans to fulfill its mission by achieving the following objectives:

Objective 1: Maintain an impeccable venue while continually implementing enhancements that serve the customers and provide a competitive edge.

Objective 2: Demonstrate fiscal responsibility by optimizing revenue generation, managing expenses, and exercising sound cash management and investment policies.

Objective 3: Maximize operational efficiency.

Objective 4: Develop a service-oriented staff that is highly trained, accountable and believes the WCCA is a great place to work.

Objective 5: Fortify WCCA's foundation as a valued community and business partner.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table ES0-1 shows the source of funding for the Washington Convention Center Authority.

Table ES0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	88,742	96,696	7,954	9.0
Total for General Fund	0	0	88,742	96,696	7,954	9.0
Gross Funds	0	0	88,742	96,696	7,954	9.0

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table ES0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table ES0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	0	12,344	11,998	-346	-2.8
12 Regular Pay - Other	0	0	1,145	1,150	5	0.5
13 Additional Gross Pay	0	0	509	0	-509	-100.0
14 Fringe Benefits - Curr Personnel	0	0	3,281	3,453	172	5.2
15 Overtime Pay	0	0	0	492	492	N/A
Subtotal Personal Services (PS)	0	0	17,279	17,092	-186	-1.1
20 Supplies and Materials	0	0	654	770	116	17.7
30 Energy, Comm. and Bldg Rentals	0	0	5,408	6,304	897	16.6
31 Telephone, Telegraph, Telegram, Etc	0	0	0	123	123	N/A
40 Other Services and Charges	0	0	13,405	25,669	12,264	91.5
41 Contractual Services - Other	0	0	10,340	0	-10,340	-100.0
60 Land and Buildings	0	0	6,497	10,284	3,787	58.3
70 Equipment & Equipment Rental	0	0	331	479	147	44.4
80 Debt Service	0	0	34,828	35,974	1,146	3.3
Subtotal Nonpersonal Services (NPS)	0	0	71,464	79,604	8,140	11.4
Gross Funds	0	0	88,742	96,696	7,954	9.0

*Percent Change is based on whole dollars.

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the agency's actual revenues and expenditures are not tracked in the District System of Accounting and Reporting (SOAR) and may not be shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table ES0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data. The Washington Convention Center's staff is not part of the District of Columbia's personnel system.

Table ES0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalentents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Wash Convention Center								
(1100) Wash Convention Center	0	88,742	96,696	7,954	0.0	0.0	0.0	0.0
Subtotal (1000) Wash Convention Center	0	88,742	96,696	7,954	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	88,742	96,696	7,954	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table ES0-4

(dollars in thousands)

	Budget	FTEs ¹
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$88,742	0.0
Baseline Adjustments:		
Decrease in full time salaries is primarily the net result of a 3% Cost of Living Adjustment (COLA), and the freezing of positions.	-\$346	0.0
Increase in part-time is the net result of reduction of part-time positions and 3% COLA.	\$5	0.0
The decrease in Comptroller Source Group 13 - Additional Gross Pay is due to a reclassification, in FY 2009, of the overtime budget to Comptroller Source Group 15-Overtime Pay.	-\$509	0.0
Increase in fringe benefits due to salary increases and increase for insurance premiums.	\$172	0.0
This represents the overtime budget, which in FY 2008 was reported under Comptroller Source Group 13 - Additional Gross Pay. The difference between the Additional Gross Pay in FY 2008 of \$508,884, and the Overtime Pay of \$491,846 in FY 2009 represents a net decrease of \$17,038 in overtime budget. The decrease is due to a reduction of Engineering overtime budget.	\$492	0.0
Increase in supplies for facility maintenance and emergency preparedness.	\$116	0.0
The increase in Comptroller Source Group 30 - Energy, Comm. and Bldg Rental is due to increased costs for diesel fuel, electricity, natural gas, and water and sewer.	\$897	0.0
In FY 2008, telephone service charges of \$130,000 were included as part of Comptroller Source Group 30 - Energy, Comm. and Bldg Rental. In FY 2009, telephone charges decreased by \$6,750.	\$123	0.0
In FY 2008, marketing expenses were reported under a separate Comptroller Source Group, 41 - Contractual Services - Other. In FY 2009, marketing expenses are reported under Comptroller Source Group 40 - Other Services and Charges. FY 2009 projected marketing expenses of \$10,774,602 increased by \$434,304 due to an increase in Dedicated Tax receipts, which by formula directly impact the projected marketing expenses. Increase in contractual services of \$1,489,495, excluding marketing expenses, is due to contract escalators and other professional expenses.	\$12,264	0.0

(Continued on next page)

Table ES0-4 (Continued)

(dollars in thousands)

	Budget	FTEs'
In FY 2008, the marketing expense was reported under Comptroller Source Group 41 - Contractual Services - Other. In FY 2009, marketing expenses are reported under Comptroller Source Group 40 - Other Services and Charges. Therefore, the variance is due to a reclassification of marketing expense from Comptroller Source Group 41 to 40.	-\$10,340	0.0
Increase due to more capital spending projects estimated for FY 2009 based on 5-year capital and maintenance program.	\$3,787	0.0
Increase in equipment due to costs of technology projects to upgrade and enhance software, and replace older equipment.	\$147	0.0
Increase based on Debt Service payment requirements on Series 2007A Bond.	\$1,146	0.0
Subtotal: Baseline Adjustments	\$7,954	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET	\$96,696	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$96,696	0.0

Housing Finance Agency

www.dchfa.org

Telephone: 202-777-1600

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$7,207,114	\$7,919,000	9.9

The Housing Finance Agency (HFA) was established in 1979 as a corporate body with a legal existence separate from the government of the District of Columbia to stimulate and expand homeownership and rental housing opportunities for low and moderate-income families in the District. HFA issues taxable and tax-exempt mortgage revenue bonds to lower the costs of financing single-family housing and the costs of acquiring, constructing, and rehabilitating rental housing. In addition, HFA administers the issuance of 4 percent low-income housing tax credits to achieve its affordable housing preservation, rehabilitation, and development objectives on behalf of the Department of Housing and Community Development (DHCD).

The agency plans to fulfill its mission by achieving the following strategic results goals:

- Finance development projects that preserve, rehabilitate, and produce affordable housing.
- Continue to work closely with the Mayor, the Council, stakeholders, and other government agencies to determine how HFA can more effectively use its resources to help the District meet its affordable housing goals.
- Support the objectives of the citywide Comprehensive Housing Strategy Task Force report.
- For multi-family programs, increase and enhance coordination of information and financial resources between sister agencies DHCD and HFA.
- Increase and enhance the focus of providing wrap-around supportive services for families (education, job training, day care, etc.).
- Provide homeownership counseling to borrowers and expand homebuyer seminars and workshops.
- Increase the number of approved participating lenders in the homeownership program.

- Work closely with employers in efforts to create employer-assisted housing programs.
- Regularly issue single-family mortgage revenue bonds that finance low interest mortgage loans.
- Diversify the mortgage lending products.

These objectives are funded through the following agency programs:

Multi-Family Development - The HFA's tax-exempt and taxable bonds, tax credits, and McKinney Act Savings Loan funds are financial tools that are integral to the development community's ability to provide affordable, safe and decent housing to low-income and special needs populations. The multi-family mortgage revenue bond and tax credit products serve as vehicles for developers to access low-cost institutional debt and equity tools that enhance return on investment. When combined with 4 percent Low-Income Housing Tax Credits and other subsidies, the HFA's mortgage revenue bond product, which is offered in enhanced and unenhanced structures, provides competitive below-market rate pricing and helps to preserve, rehabilitate or construct affordable and mixed-income housing in Washington.

- The HFA prides itself in serving the development community with a streamlined financing process. Staff members and a committed slate of third-party professionals provide technical assistance on all aspects of underwriting to developers that produce affordable housing and act as facilitators with city and federal government agencies to help expedite the permitting process and other approvals. In addition, the HFA's staff provides ongoing construction monitoring to ensure construction is successfully completed and properly managed.
- Nonprofit and for-profit developers can take advantage of several financing programs, including the Multi-family Mortgage Revenue Bond Program, Low-Income Housing Tax Credit Program, and McKinney Act Savings Loan Fund. Depending on the project's eligibility, tax-exempt bonds, taxable bonds or low-interest loans can be used for predevelopment activities as well as the acquisition, construction and renovation of multifamily buildings. The HFA's financing can be used to finance the rehabilitation or construction of rental housing, cooperatives, assisted-living facilities, and transitional housing.

Single Family Development - The HFA's Single Family Bond Program provides low interest mortgages for persons purchasing a home in the District at or below national and local conventional rates.

- In FY 2007, the program increased its issuance of mortgage revenue bonds totaling \$162 million, which included two issues of \$60 million and \$102 million (of which \$75 million were lendable proceeds). During this period, the HFA offered interest rates as low as 5.6 percent with 2 points, 5.75 percent with 1 point and 5.90 with no points, which provided over \$59 million to assist 273 homebuyers purchasing homes in the District. The HFA also increased its pool of participating lenders by 50 percent during this fiscal year.
- The HFA continues to provide regular homeownership educational seminars and community outreach in an effort to empower persons seeking to become homeowners in Washington. Through the HFA, information is made available to residents on the Single Family Bond products, financing options, city government's employer assistance program, tax credits, tax abatements, the Home Purchase Assistance program (HPAP), and other programs to help with closing costs and other incentives for the homebuyer.

- In the first quarter of FY 2008, the HFA issued \$100 million, of which \$50 million is lendable proceeds, and expects to release an additional \$25 million in the 3rd quarter of FY 2008. Moving forward, the HFA will strive to increase participating lenders and to diversify its products. The HFA's homeownership goal is to provide \$200 million of low interest mortgages annually.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table HF0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HF0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	7,207	7,919	712	9.9
Total for General Fund	0	0	7,207	7,919	712	9.9
Gross Funds	0	0	7,207	7,919	712	9.9

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table HF0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table HF0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change	
					from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	0	3,805	4,057	252	6.6
12 Regular Pay - Other	0	0	93	98	5	4.9
14 Fringe Benefits - Curr Personnel	0	0	972	929	-43	-4.5
15 Overtime Pay	0	0	0	15	15	NA
Subtotal Personal Services (PS)	0	0	4,871	5,099	228	4.7
20 Supplies and Materials	0	0	78	72	-6	-8.0
30 Energy, Comm. and Bldg Rentals	0	0	116	109	-7	-5.6
31 Telephone, Telegraph, Telegram, Etc	0	0	55	55	0	-0.6
33 Janitorial Services	0	0	89	43	-46	-51.6
34 Security Services	0	0	6	7	1	11.4
40 Other Services and Charges	0	0	1,180	1,454	274	23.3
41 Contractual Services - Other	0	0	110	445	335	304.5
70 Equipment & Equipment Rental	0	0	501	429	-72	-14.4
80 Debt Service	0	0	202	206	4	2.2
Subtotal Nonpersonal Services (NPS)	0	0	2,337	2,820	484	20.7
Total Proposed Operating Budget	0	0	7,207	7,919	712	9.9

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table HF0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table HF0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Housing Finance Agency								
(1100) Housing Finance Agency	0	7,207	7,919	712	0.0	0.0	0.0	0.0
Subtotal (1000) Housing Finance Agency	0	7,207	7,919	712	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	7,207	7,919	712	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table HF0-4

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$7,207	0.0
Baseline Adjustments:		
Agency proposed increase in Special Purpose Revenue budget authority.	712	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$7,919	0.0

University of the District of Columbia

www.udc.edu

Telephone: 202-274-5000

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$113,157,005	\$120,402,186	\$128,479,610	6.7
FTEs	747.1	1,096.1	1,086.6	-0.9

The University of the District of Columbia (UDC) is an urban land-grant institution of higher education with an open admissions policy. It is a comprehensive public institution offering quality, affordable postsecondary education to District of Columbia residents at the certificate, associate, baccalaureate, and graduate levels. UDC's programs prepare students for immediate entry into the workforce, the next-level of education, specialized employment opportunities, and lifelong learning.

The University plans to fulfill its mission by achieving the following objectives:

Objective 1: Strengthen and expand the University's community college and workforce development functions and establish a comprehensive community college system.

Objective 2: Ensure that the UDC Department of Education and Allied Health and Nursing Programs develop expertise and increase capacity necessary to address critical education, employment, and health-related issues in the District of Columbia.

Objective 3: Increase retention rates of first-time full-time entering freshmen from the District of Columbia Public Schools (DCPS).

To view complete agency performance plans, please visit the 'Performance Plans and Reports' link on the CapStat webpage at <http://capstat.oca.dc.gov/>.

These objectives are funded through the following agency programs:

- **Academic Affairs** - provides affordable, post-secondary educational services to students to prepare them for entry into the job market and allow them to successfully achieve professional and personal

goals. This program offers quality post-secondary education, research experiences, and public service opportunities to District of Columbia residents so that they can prepare for immediate entry into the workforce, the next level of education, and specialized career opportunities; engage in lifelong learning; and contribute to the resolution of urgent urban problems.

- **Student Affairs** - provides enrichment opportunities and assistance to students in an out-of-classroom environment. These services are designed to prepare students to be successful in achieving their educational, career and life-long goals. The program offers outreach, support, and leadership development services to UDC students and other members of the community so that they can experience academic success, participate in university life, and develop leadership skills that will enable successful integration into the global community.
- **University Advancement** - is dedicated to advancing the University of the District of Columbia's mission by increasing awareness and goodwill, fostering financial support, and building a sense of community among the university's many and varied constituents. This program provides information, outreach, and promotional services to UDC students, faculty, staff, alumni (including alumni of predecessor institutions), other key university partners, and the public at large so that they can meaningfully participate in and be supportive of the teaching, research, and community service programs of the university and experience a sense of tradition and community from their relationship with the university.
- **Executive Direction** - provides leadership for central executive activities concerned with management and long-range planning and management for the entire institution. This program develops and implements the university's strategic plan to ensure successful accomplishment of the university's overall mission.
- **Agency Management** - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.
- **Agency Financial Operations** - comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table GF0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GF0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	61,267	62,636	62,570	62,070	-500	-0.8
Special Purpose Revenue Funds	17,795	23,710	29,734	36,819	7,085	23.8
Total for General Fund	79,062	86,345	92,304	98,889	6,585	7.1
Federal Resources						
Federal Grant Funds	15,954	15,468	16,528	18,487	1,959	11.9
Total for Federal Resources	15,954	15,468	16,528	18,487	1,959	11.9
Private Funds						
Private Grant Funds	825	649	687	891	204	29.7
Total for Private Funds	825	649	687	891	204	29.7
Intra-District Funds						
Intra-District Funds	9,859	10,695	10,882	10,212	-670	-6.2
Total for Intra-District Funds	9,859	10,695	10,882	10,212	-670	-6.2
Gross Funds	105,700	113,157	120,402	128,480	8,077	6.7

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Full-Time Equivalents, by Revenue Type

Table GF0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table GF0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
<u>General Fund</u>						
Local Funds	543.3	685.2	669.6	660.0	-9.6	-1.4
Special Purpose Revenue Funds	97.2	22.7	203.3	203.1	-0.2	-0.1
Total for General Fund	640.5	707.9	872.9	863.0	-9.9	-1.1
<u>Federal Resources</u>						
Federal Grant Funds	45.5	38.2	152.0	152.2	0.2	0.2
Total for Federal Resources	45.5	38.2	152.0	152.2	0.2	0.2
<u>Private Funds</u>						
Private Grant Funds	9.0	0.0	9.8	9.8	0.1	0.7
Total for Private Funds	9.0	0.0	9.8	9.8	0.1	0.7
<u>Intra-District Funds</u>						
Intra-District Funds	41.6	1.0	61.5	61.5	0.0	0.1
Total for Intra-District Funds	41.6	1.0	61.5	61.5	0.0	0.1
Total Proposed FTEs	736.6	747.1	1,096.1	1,086.6	-9.5	-0.9

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table GF0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table GF0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	38,730	41,467	45,221	40,444	-4,778	-10.6
12 Regular Pay - Other	16,867	18,854	15,595	14,794	-801	-5.1
13 Additional Gross Pay	97	1,665	634	6,771	6,138	968.5
14 Fringe Benefits - Curr Personnel	11,425	12,117	13,154	12,865	-289	-2.2
15 Overtime Pay	99	121	163	161	-2	-1.1
Subtotal Personal Services (PS)	67,218	74,224	74,767	75,036	269	0.4
20 Supplies and Materials	1,748	1,525	2,151	3,096	946	44.0
30 Energy, Comm. and Bldg Rentals	2,277	2,494	2,789	2,851	62	2.2
31 Telephone, Telegraph, Telegram, Etc	1,103	1,172	1,283	1,648	364	28.4
32 Rentals - Land and Structures	342	1,472	3,424	4,045	620	18.1
33 Janitorial Services	743	805	896	896	0	0.0
34 Security Services	-3	0	0	0	0	N/A
40 Other Services and Charges	5,341	6,701	5,717	8,021	2,304	40.3
41 Contractual Services - Other	11,265	11,892	13,495	12,375	-1,120	-8.3
50 Subsidies and Transfers	8,683	8,680	12,395	16,677	4,282	34.5
70 Equipment & Equipment Rental	5,519	2,982	3,484	3,835	350	10.1
91 Expense Not Budgeted Others	1,463	1,212	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	38,482	38,933	45,635	53,444	7,809	17.1
Total Proposed Operating Budget	105,700	113,157	120,402	128,480	8,077	6.7

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GF0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GF0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Agency Management								
(1010) Personnel	28	898	904	6	0.0	11.0	11.0	0.0
(1020) Contracting & Procurement	893	530	920	390	1.0	6.0	8.0	2.0
(1030) Property Management	7,384	11,148	12,975	1,827	32.7	45.0	43.0	-2.0
(1040) Information Technology	3,467	3,663	4,046	383	3.0	19.0	19.0	0.0
(1050) Financial Services	7,250	4,502	6,199	1,697	0.0	0.0	0.0	0.0
(1055) Risk Management	2,364	2,578	2,996	418	4.0	38.0	38.0	0.0
(1060) Legal Services	423	463	609	145	1.0	3.0	4.0	1.0
(1080) Communications	118	117	0	-117	0.0	1.0	0.0	-1.0
(1085) Customer Services	2	0	0	0	0.0	0.0	0.0	0.0
(1090) Performance Management	529	0	5,216	5,216	0.0	0.0	40.6	40.6
No Activity Assigned	-4	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management	22,453	23,900	33,864	9,964	41.7	123.0	163.6	40.6
(1000F) Agency Financial Operations								
(101F) Agency Fiscal Officer Operations	1,362	2,072	1,233	-838	0.0	3.0	3.0	0.0
(110F) Budget Operations	666	856	1,064	208	0.0	10.0	10.0	0.0
(120F) Accounting Operations	1,821	2,145	2,967	823	1.0	31.0	33.0	2.0
Subtotal (100F) Agency Financial Operations	3,849	5,072	5,265	193	1.0	44.0	46.0	2.0
(2000) Student Affairs								
(2020) Community Outreach & Involvement - SAF	7	9	9	0	648.5	0.0	0.0	0.0
(2030) Career Services	75	9	130	121	0.0	1.0	1.7	0.7
(2040) Student Services Administration	1,180	1,278	1,339	61	1.0	9.1	8.0	-1.1
(2050) Records Management	198	254	260	6	5.0	6.5	6.5	0.0
(2060) Financial Aid	6,256	7,635	7,244	-391	2.0	45.5	45.5	0.0
(2070) Athletics Department	2,089	4,232	4,509	276	1.0	13.5	13.5	0.0
(2080) Health Services	488	650	403	-247	0.0	0.0	0.0	0.0
(2090) Student Life and Services	2,776	2,678	3,107	428	0.0	30.0	31.5	1.5
Subtotal (2000) Student Affairs	13,070	16,746	17,000	254	657.5	105.6	106.7	1.1

(Continue on next page)

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table GF0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table GF0-4 (Continued)

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(3000) University Advancement								
(3001) Alumni Relations	135	232	231	-1	0.0	2.0	2.0	0.0
(3002) Major Gifts and Development	169	275	219	-56	0.0	4.0	2.0	-2.0
(3003) Communications and Branding	299	284	437	153	0.0	3.0	5.0	2.0
(3004) Governmental Affairs	5	18	142	125	0.0	0.0	1.0	1.0
(300B) Communications and Relations	1,083	1,169	1,134	-35	0.0	8.0	7.6	-0.4
Subtotal(3000) University Advancement	1,691	1,977	2,164	186	0.0	17.0	17.6	0.6
(4000) Academic Affairs								
(4001) Academic Support (PROVOST/VPAA)	6,888	5,803	6,600	797	2.4	143.5	99.4	-44.1
(4002) Nursing and Allied Health Professions	3,680	797	3,079	2,282	7.0	35.1	36.2	1.1
(4003) Learning Resources	3,103	3,032	3,337	305	1.0	30.6	31.0	0.4
(4004) Enrollment Management	1,327	1,947	2,240	293	2.0	24.1	23.7	-0.5
(4005) Adult Literacy	7,541	65	499	434	0.0	8.0	0.0	-8.0
(4006) Applied Research & Urban Planning	1,191	10,847	7,186	-3,661	0.0	59.6	10.5	-49.1
(4008) Community Outreach & Extension Services	3,469	4,900	4,451	-449	0.0	56.3	66.6	10.4
(4009) Continuing Education	4,298	4,154	3,788	-366	5.0	47.5	47.8	0.3
(4010) Engineering	5,289	4,274	5,267	992	4.0	52.6	56.2	3.6
(4020) Business and Public Administration	5,982	4,711	5,324	612	4.0	50.0	67.5	17.5
(4030) David A. Clarke School of Law	5,214	6,242	5,663	-579	4.0	48.0	46.4	-1.6
(4040) College of Arts and Sciences	22,367	23,269	18,975	-4,295	17.5	242.0	256.4	14.4
(4050) Institutional Research	-211	376	382	6	0.0	3.0	4.0	1.0
Subtotal (4000) Academic Affairs	70,140	70,418	66,791	-3,627	46.9	800.5	745.7	-54.8
(6000) Executive Direction								
(6001) Executive Management (President's Offc)	1,512	1,599	1,931	332	0.0	6.0	7.0	1.0
(6002) Quality Improvement	115	150	400	250	0.0	0.0	0.0	0.0
(6003) Financial Reserves & Contingencies	327	540	1,065	525	0.0	0.0	0.0	0.0
Subtotal(6000) Executive Direction	1,955	2,289	3,396	1,107	0.0	6.0	7.0	1.0
Total Proposed Operating Budget	113,157	120,402	128,480	8,077	747.1	1,096.1	1,086.6	-9.5

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table GF0-5

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$62,570	669.6
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	-\$500	-9.6
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$62,070	660.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$62,070	660.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$29,734	203.1
Baseline Adjustments:		
PS changes - to fund the Cost of Living Adjustment (COLA); and	2,704	0.0
NPS changes - use of designated fund balance.	4,380	0.0
Subtotal: Baseline Adjustments	\$7,085	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$36,819	203.1
FEDERAL GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$16,528	152.0
Baseline Adjustments:		
PS changes - including transfer of Adult Literacy function to OSSE; and	-201	0.2
NPS changes - Anticipated increase in grant award.	2,159	0.0
Subtotal: Baseline Adjustments	\$1,959	0.2
FEDERAL GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$18,487	152.2
PRIVATE GRANTS: FY 2008 APPROVED BUDGET & FTEs	\$687	9.8
Baseline Adjustments:		
Reallocation of salary lapse funding to nonpersonal services; and	-150	0.1
Renewal of private grant awards/funding transfer from personal services.	354	0.0
Subtotal: Baseline Adjustments	\$204	0.1
PRIVATE GRANTS: FY 2009 PROPOSED BUDGET & FTEs	\$891	9.8
INTRA-DISTRICT: FY 2008 APPROVED BUDGET & FTEs	\$10,882	61.5
Baseline Adjustments:		
PS changes - pay raises/Cost of Living Adjustment (COLA); and	243	0.0
Reduced MOUs with District agencies.	-913	0.0
Subtotal: Baseline Adjustments	-\$670	0.0
INTRA-DISTRICT: FY 2009 PROPOSED BUDGET & FTEs	\$10,212	61.5
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$128,480	1,086.6

Agency Performance Measures
Table GF0-6

Performance Measure	FY 2006 Actual	FY 2007 Actual	FY 2008 Target	FY 2009 Target	FY 2010 Target
1. Increase student enrollment in certificate, associate and workforce development programs	N/A	6,565	6,893	7,238	7,962
2. Increase the number of District residents enrolled in the Department of Education and Nursing and Allied Health Programs	1,089	961	1,009	1,110	1,221
3. Increase the retention rates of DCPS first-time full-time entering freshmen.	56.4%	45.9%	62.0%	65.0%	67.0%

D.C. Department of Human Resources Trust Fund

www.dchr.dc.gov

Telephone: 202-442-9700

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$1,262,110	\$1,500,000	\$2,400,000	60.0

The D.C. Department of Human Resources Trust Fund separates the agency trust fund administered by the D.C. Department of Human Resources (DCHR) from the DCHR budget for improved fiscal transparency.

DCHR oversees the administration of other post-employment benefits for District government retirees who were first employed after September 30, 1987 ("post-87"). Eligible post-87 retirees may obtain health insurance (pursuant to D.C. Code 1-622) and life insurance (pursuant to D.C. Code 1-623), which is partially subsidized by the District government. Other post-employment benefits for District government retirees who were first employed prior to October 1, 1987 ("pre-87") are the responsibility of the federal government.

In 1999, the District of Columbia Council approved the Annuitants' Health and Life Insurance Employer Contribution Trust Fund to pay the District's contribution for post-87 retirees' health and life insurance. Approximately \$48.2 million is designated in the general fund balance for this trust fund as of September 30, 2007.

Funds are transferred annually from the designated general fund balance to DCHR to cover a portion of the annuitants' premium expenditures. From FY 2002 through FY 2004, these funds appeared in DCHR's special purpose revenue budget. As agency trust funds, however, these costs are not reported within the general fund of the District's Comprehensive Annual Financial Report (CAFR). Beginning in FY 2005, the budget for paying other post-employment benefits was moved to the Enterprise and Other appropriation title, which is presented outside of the District's general fund so that the District's budget presentation better matches the CAFR's presentation. DCHR will continue to manage this fund. The transfer of funds into the trust fund is budgeted as District Retiree Health Contribution, agency RH0, in the Financing and Other appropriation title.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table UV0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UV0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	1,152	1,262	1,500	2,400	900	60.0
Total for General Fund	1,152	1,262	1,500	2,400	900	60.0
Gross Funds	1,152	1,262	1,500	2,400	900	60.0

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table UV0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UV0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
14 Fringe Benefits - Curr Personnel	1,152	1,262	1,500	2,400	900	60.0
Subtotal Personal Services (PS)	1,152	1,262	1,500	2,400	900	60.0
Gross Funds	1,152	1,262	1,500	2,400	900	60.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table UV0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table UV0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(0001) DCOP Trust Funds								
(0010) Other Post Employment Benefits	1,262	1,500	2,400	900	0.0	0.0	0.0	0.0
Subtotal (0001) DCOP Trust Funds	1,262	1,500	2,400	900	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	1,262	1,500	2,400	900	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table UV0-4

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$1,500	0.0
Baseline Adjustments:		
An increase in fringe benefits to support rising health insurance premiums and additional post-1987 retirees.	900	0.0
Subtotal: Baseline Adjustments	\$900	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$2,400	0.0

District of Columbia Public Library Trust Fund

www.dclibrary.org

Telephone: 202-727-1101

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$5,593	\$17,000	\$17,000	0.0

This trust fund includes two bequests that are administered by the District of Columbia Public Libraries and enables the District's budget format to more closely align with the presentation of the District's Comprehensive Annual Financial Report (CAFR).

For accounting purposes, agency trust funds are classified as fiduciary funds that show assets held by the District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Since fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to fiscal year 2005, the budget authority for agency trust funds was included in the operating budgets of the agencies that administered them. Beginning for fiscal year 2005, however, these trust funds were separated out of the agencies' operating budgets so that the District's budget structure would show these trust funds in a manner consistent with their presentation in the District's CAFR.

The District of Columbia Public Library (DCPL) manages many trust funds that are bequeathed to further the mission and goals of the District's libraries. The DCPL trust fund includes:

- A bequest of \$10,000 representing the Georgetown Peabody Trust Fund. The Peabody Library Association of Georgetown provided by deed, a gift of securities, cash, and other valuables in 1979 to establish the trust fund which supports the Georgetown branch of the DCPL and other specified library services.
- A bequest of \$7,000 representing the Theodore W. Noyes trust fund.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table UW0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UW0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	7	6	17	17	0	0.0
Total for General Fund	7	6	17	17	0	0.0
Gross Funds	7	6	17	17	0	0.0

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table UW0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UW0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
20 Supplies and Materials	4	4	5	9	4	80.0
40 Other Services and Charges	2	2	6	3	-3	-50.0
70 Equipment & Equipment Rental	0	0	6	5	-1	-16.7
Subtotal Nonpersonal Services (NPS)	7	6	17	17	0	0.0
Gross Funds	7	6	17	17	0	0.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table UW0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table UW0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(0001) DCPL Trust Funds								
(0010) Theodore Noyes Trust Funds	2	7	7	0	0.0	0.0	0.0	0.0
Subtotal (0001) DCPL Trust Funds	2	7	7	0	0.0	0.0	0.0	0.0
(0002) DCPL Trust Funds								
(0020) Peabody Trust Funds	4	10	10	0	0.0	0.0	0.0	0.0
SubTotal (0002) DCPL Trust Funds	4	10	10	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	6	17	17	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table UW0-4

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$17	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$17	0.0

Unemployment Insurance Trust Fund

www.does.dc.gov

Telephone: 202-724-7000

Description	FY 2007	FY 2008	FY 2009	% Change
	Actual	Approved	Proposed	from FY 2008
Operating Budget	\$99,919,970	\$180,000,000	\$180,000,000	0.0

The Unemployment Insurance Trust Fund was separated from the Department of Employment Services (DOES) budget for improved fiscal transparency and to enable the District's budget format to more closely follow the presentation of the Comprehensive Annual Financial Report.

The Unemployment Insurance Trust Fund, administered by DOES, represents the proceeds from unemployment taxes and reimbursements from the District and federal governments deposited in the Unemployment Trust Fund (the Fund). The Fund is used to pay benefits for private and public sector employees during periods of unemployment. Payments include transfers to other governments to reimburse unemployment benefits paid to District residents.

Agency trust funds are fiduciary funds that are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Because fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to FY 2005, these agency trust funds were included in the operating budgets of the agencies that administered the trust funds. The District created a separate agency fund in FY 2005 so that the District's budget structure would treat these trust funds in the same manner as the District's accounting structure.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table UI0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UI0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	102,749	99,920	180,000	180,000	0	0.0
Total for General Fund	102,749	99,920	180,000	180,000	0	0.0
Gross Funds	102,749	99,920	180,000	180,000	0	0.0

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table UI0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UI0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	102,749	99,920	180,000	180,000	0	0.0
Subtotal Nonpersonal Services (NPS)	102,749	99,920	180,000	180,000	0	0.0
Gross Funds	102,749	99,920	180,000	180,000	0	0.0

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table UI0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table UI0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(2000) Unemployment Trust Fund								
(2200) Benefits Trust Fund	99,920	180,000	180,000	0	0.0	0.0	0.0	0.0
Subtotal (2000) Unemployment Trust Fund	99,920	180,000	180,000	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	99,920	180,000	180,000	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table UI0-4

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$180,000	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$180,000	0.0

Housing Production Trust Fund

www.dhcd.dc.gov

Telephone: 202-442-7200

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$69,742,166	\$122,703,266	\$108,679,538	-11.4
FTEs	0.0	6.0	18.0	200.0

The mission of the Housing Production Trust Fund (HPTF) is to provide financial assistance to a variety of affordable housing programs and opportunities across the District. The HPTF funds initiatives to build affordable rental housing, preserve expiring federal-assisted housing, and help provide affordable homeownership opportunities for low-income families.

In FY 2008, budget authority for all expenditures from this fund, which was previously located within the Department of Housing and Community Development's (DHCD) gross funds annual budget, was transferred to a separate fund. Although the administration of the HPTF is the responsibility of DHCD, which makes all final decisions about the use of the fund, the fund is distinct and separate from DHCD's operating budget. In FY 2001, the sale of the Department of Employment Services building to the Newseum provided the initial funding to the Housing Production Trust Fund, totaling \$25 million. In FY 2002, the Housing Act earmarked 15 percent of deed recordation and transfer taxes for the HPTF with the intent of establishing ongoing appropriations. In each fiscal year, the Fund is comprised of that year's appropriated amount (see agency HP0 in section B of this volume), and any fund balance from previous years.

DHCD, as the agency that oversees the Fund, establishes spending plans for the use of these funds across a variety of housing programs. The Housing Act legislates that funds be equally shared to promote and enable affordable rental housing and residential housing in the District. Eighty percent of the funds are targeted to households with incomes of 50 percent of area median income or less.

The funds support numerous housing initiatives in the District. Under DHCD's current spending plan, uses of the HPTF include tenant and third-party nonprofit purchase and rehabilitation of multi-family buildings, the development of elderly and special needs barrier-free housing units, and the development of rental and for-sale housing.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table UZ0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UZ0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change
General Fund						
Dedicated Taxes	0	69,742	122,703	108,680	-14,024	-11.4
Total for General Fund	0	69,742	122,703	108,680	-14,024	-11.4
Gross Funds	0	69,742	122,703	108,680	-14,024	-11.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Full-Time Equivalent, by Revenue Type

Table UZ0-2 contains the proposed FY 2009 FTE level compared to the FY 2008 approved FTE level by revenue type. It also provides FY 2006 and FY 2007 actual data.

Table UZ0-2

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Dedicated Taxes	0.0	0.0	6.0	18.0	12.0	200.0
Total for General Fund	0.0	0.0	6.0	18.0	12.0	200.0
Total Proposed FTEs	0.0	0.0	6.0	18.0	12.0	200.0

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table UZ0-3 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table UZ0-3

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
11 Regular Pay - Cont Full Time	0	66	522	1,409	886	169.7
12 Regular Pay - Other	0	343	0	0	0	N/A
13 Additional Gross Pay	0	0	0	10	10	N/A
14 Fringe Benefits - Curr Personnel	0	75	76	208	132	173.5
Subtotal Personal Services (PS)	0	484	598	1,626	1,028	171.8
20 Supplies and Materials	0	0	0	2	2	N/A
30 Energy, Comm and Bldg Rentals	0	0	0	2	2	N/A
31 Telephone, Telegraph, Telegram, Etc	0	0	0	27	27	N/A
32 Rentals - Land and Structures	0	0	0	205	205	N/A
33 Janitorial Services	0	0	0	2	2	N/A
34 Security Services	0	0	0	8	8	N/A
40 Other Services and Charges	0	0	1,227	9	-1,218	-99.3
41 Contractual Services - Other	0	652	1,976	2,119	142	7.2
50 Subsidies and Transfers	0	68,606	118,886	104,678	-14,208	-12.0
70 Equipment & Equipment Rental	0	0	16	2	-14	-88.1
Subtotal Nonpersonal Services (NPS)	0	69,258	122,105	107,053	-15,052	-12.3
Gross Funds	0	69,742	122,703	108,680	-14,024	-11.4

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table UZ0-4 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table UZ0-4

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Housing Production Trust Fund								
(1100) Housing Production Trust Fund (Admin.)	746	2,718	4,002	1,284	0.0	6.0	18.0	12.0
(1101) Housing Production Trust Fund	68,996	119,986	104,678	-15,308	0.0	0.0	0.0	0.0
Subtotal (1000) Housing Production Trust Fund	69,742	122,703	108,680	-14,024	0.0	6.0	18.0	12.0
Total Proposed Operating Budget	69,742	122,703	108,680	-14,024	0.0	6.0	18.0	12.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table UZ0-5

(dollars in thousands)

	Budget	FTEs
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs	\$122,703	6.0
Baseline Adjustments:		
Agency proposed decrease of Dedicated Taxes budget authority and to align with certified revenues; and	-20,930	0.0
Agency proposed FTEs increase.	0	12.0
Subtotal: Baseline Adjustments	-\$20,930	12.0
Policy Initiatives:		
Updated dedicated taxes certification.	6,906	0.0
Subtotal: Policy Initiatives	\$6,906	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$108,680	18.0

Tax Increment Financing (TIF) Program

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$17,954,786	\$16,200,000	\$24,330,000	50.2

Tax Increment Financing is a program through which the District provides economic development project grants by borrowing against future tax receipts expected to occur as a result of the projects partially funded by the grants.

The District established a Tax Increment Financing (TIF) program in 1998 and authorized the issuance of up to \$300 million in debt to support economic development projects that would not be developed "but for" public financial assistance. The initiative was reauthorized by the "Tax Increment Financing Reauthorization Act of 2002." That reauthorization included an increase in TIF authority under the TIF Act to \$500 million.

In addition, the District Council can approve other project-based tax-supported revenue bonds, including Tax Increment Financings, outside the scope of the TIF Act.

The TIF program has 8 major projects: (1) Gallery Place, (2) the Mandarin Oriental Hotel, (3) the International Spy Museum, (4) an Embassy Suites hotel, (5) Capitol Hill Towers, (6) H&M, (7) D.C. USA, and (8) Verizon Center. In addition, a contingency amount is budgeted, so that if revenues exceed expectations, there will be budget authority to spend the excess for debt service.

- Gallery Place is a mixed-use project that opened in the summer of 2004. The debt service payments associated with the Gallery Place project is estimated to be \$5,203,089 in FY 2009.
- The Mandarin Oriental Hotel opened in March 2004. The debt service payment in FY 2009 is estimated to be \$4,509,125.
- The International Spy Museum opened in FY 2003. The debt service payments were completed in FY 2007.

- The Embassy Suites hotel, 383-room hotel located near the D.C. Convention Center opened in FY 2005. The debt service payment in FY 2009 is estimated to be \$3,989,703.
- Capitol Hill Towers is a housing, hotel, retail, and parking development project. The debt service payment in FY 2009 is estimated to be \$2,877,771.
- H&M is a retail clothing store that opened in FY 2006 as part of the Downtown Retail TIF area to encourage retail business in downtown D.C. The debt service payment in FY 2009 is estimated to be \$587,748.
- D.C. USA is a retail development project that opened in March of 2008. The District financed a publicly owned garage which is supported by TIF from the entire project. The debt service payment in FY 2009 is estimated to be \$3,300,000.
- The debt issued for improvements to the Verizon Center is repaid using an incremental tax of 4.25 percent on merchandise sold and tickets for events at the venue. The debt service payment in FY 2009 is estimated to be \$3,357,355.
- A revenue contingency of \$505,209 is budgeted in the event that revenues collected are higher than anticipated and must be paid out in accordance to the bond agreements.

Some of the projects include a provision stating that, if TIF revenues fall short of what is required for debt service, the District must make repayments from General Fund revenues. Rather than budget a reserve in Local funds for such an event, the District has obtained language in its appropriations act allowing it to appropriate an additional amount from its fund balance to make any required repayment.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table TX0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table TX0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	1,423	0	0	0	0	N/A
Special Purpose Revenue Funds	12,567	17,955	16,200	24,330	8,130	50.2
Total for General Fund	13,990	17,955	16,200	24,330	8,130	50.2
Gross Funds	13,990	17,955	16,200	24,330	8,130	50.2

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table TX0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table TX0-2

(dollars in thousands)

	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
Comptroller Source Group						
50 Subsidies and Transfers	1,423	8,247	0	0	0	N/A
80 Debt Service	12,567	9,708	16,200	24,330	8,130	50.2
Subtotal Nonpersonal Services (NPS)	13,990	17,955	16,200	24,330	8,130	50.2
Gross Funds	13,990	17,955	16,200	24,330	8,130	50.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table TX0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table TX0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Tax Increment Financing (TIF) Program								
(1100) Tax Increment Financing (TIF) Program	17,955	16,200	24,330	8,130	0.0	0.0	0.0	0.0
Subtotal (1000) Tax Increment Financing (TIF) Program	17,955	16,200	24,330	8,130	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	17,955	16,200	24,330	8,130	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table TX04
(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$16,200	0.0
Baseline Adjustments:		
A net increase in debt service for TIF projects in the FY 2008 budget (Gallery Place, Mandarin Oriental Hotel, Embassy Suites Hotel, Capitol Hill Towers, and H&M);	1,411	0.0
An increase in debt service for additional TIF projects (DC USA and Verizon Center); and	6,657	0.0
An increase for revenue contingency.	61	0.0
Subtotal: Baseline Adjustments	\$8,130	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$24,330	0.0

Ballpark Revenue Fund

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$76,714,634	\$164,101,337	\$76,755,000	-53.2

The mission of the Ballpark Revenue Fund is to be a non-lapsing special fund to pay certain costs of the development, construction, and renovation of a stadium that has as its primary purpose the hosting of professional athletic events in the District.

The Ballpark Omnibus Financing and Revenue Act of 2004 created the Ballpark Revenue Fund as a non-lapsing special fund to pay certain costs of the development and construction of the stadium. The fund represents revenue transfers for debt service and for final land acquisition and settlements costs.

In addition, the fund includes applicable taxes related to baseball in the District including a ballpark fee on businesses within the District with over \$5 million in gross receipts, a sales tax at the point of sale on tickets of admission to certain events at the ballpark, a sales tax on certain personal property and services at the ballpark, a sales tax on food and beverages, a tax on parking at the ballpark, and a utility tax collected from non-residential users.

The Ballpark Revenue Fund also includes anticipated monetary contributions from the team to cover certain costs outside of the original stadium construction agreement as well as annualized lease payments to occupy the new baseball stadium, which is owned by the District of Columbia.

For additional information regarding general fund transfer of dedicated taxes for baseball, Baseball Transfer - Dedicated Taxes (BO0), please refer to that chapter in this volume.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table BK0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BK0-1
(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Local Funds	14,548	449	76,768	3,382	-73,386	-95.6
Dedicated Taxes	26,938	76,266	80,333	65,873	-14,460	-18.0
Special Purpose Revenue Funds	0	0	7,000	7,500	500	7.1
Total for General Fund	41,485	76,715	164,101	76,755	-87,346	-53.2
Gross Funds	41,485	76,715	164,101	76,755	-87,346	-53.2

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table BK0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table BK0-2
(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
50 Subsidies and Transfers	22,009	42,322	133,301	55,485	-77,816	-58.4
80 Debt Service	19,477	34,392	30,800	21,270	-9,530	-30.9
Subtotal Nonpersonal Services (NPS)	41,485	76,715	164,101	76,755	-87,346	-53.2
Gross Funds	41,485	76,715	164,101	76,755	-87,346	-53.2

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table BK0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table BK0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(4000) Office of the Chief Financial Officer								
(4100) Office of Finance & Treasury	41,927	49,482	0	-49,482	0.0	0.0	0.0	0.0
(4200) Office of Tax & Revenue	0	51,533	50,044	-1,489	0.0	0.0	0.0	0.0
(4300) Office of Econ Develop Finance	422	32,286	5,441	-26,845	0.0	0.0	0.0	0.0
Subtotal (4000) Office of the Chief Financial Officer	42,349	133,301	55,485	-77,816	0.0	0.0	0.0	0.0
(8000) Capital Project - Ballpark								
(8008) Baseball Debt Service	34,366	30,800	21,270	-9,530	0.0	0.0	0.0	0.0
Subtotal (8000) Capital Project - Ballpark	34,366	30,800	21,270	-9,530	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	76,715	164,101	76,755	-87,346	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to **Schedule 30-PBB, Program Summary by Activity**, in the **Operating Appendices** volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table BK0-4

(dollars in thousands)

	Budget	FTEs
LOCAL FUNDS: FY 2008 APPROVED BUDGET & FTEs	\$76,768	0.0
FY 2009 Budget Target Adjustment (reduction of nonrecurring funds)	\$0	0.0
LOCAL FUNDS: FY 2009 INITIAL BUDGET TARGET & FTEs	\$76,768	0.0
Baseline Adjustments:		
Reduction of costs related to interest earned on bond proceeds and the reimbursement of the contingency cash reserve and RFK repairs.	-73,386	0.0
Subtotal: Baseline Adjustments	-\$73,386	0.0
LOCAL FUNDS: FY 2009 PROPOSED BUDGET & FTEs	\$3,382	0.0
DEDICATED TAXES: FY 2008 APPROVED BUDGET & FTEs	\$80,333	0.0
Baseline Adjustments:		
Reduction in debt service costs on Ballpark Revenue		
Bonds Paid from Dedicated Taxes.	-14,460	0.0
Subtotal: Baseline Adjustments	-\$14,460	0.0
DEDICATED TAXES: FY 2009 PROPOSED BUDGET & FTEs	\$65,873	0.0
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$7,000	0.0
Baseline Adjustments:		
Increase in team rent revenue.	500	0.0
Subtotal: Baseline Adjustments	\$500	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$7,500	0.0
TOTAL: FY 2009 PROPOSED BUDGET & FTEs	\$76,755	0.0

(TY0)

Repayment of PILOT Financing

Description	FY 2007 Actual	FY 2008 Approved	FY 2009 Proposed	% Change from FY 2008
Operating Budget	\$0	\$0	\$9,770,000	N/A

Repayment of PILOT Financing is a program through which the District pays debt service on borrowing against future receipts of a Payment-in Lieu-of-Taxes (PILOT). The District can encourage economic development by providing project grants from the proceeds of such borrowing, with repayment to come from future payments by developers who have received the grants.

The District has borrowed against the future revenues from one PILOT. A PILOT is not a tax but a negotiated revenue stream from a property that is not legally subject to taxation. The repayment of the borrowing against this future PILOT revenue is budgeted in this program. Such borrowing is similar in concept to Tax Increment Financing, in which the District borrows against future tax receipts and uses the proceeds to spur economic development.

The Repayment of PILOT Financing program has one project:

- The District borrowed against the U.S. Department of Transportation PILOT to support District park and infrastructure improvements in the Anacostia Waterfront Initiative area. The debt service payment in FY 2009 is estimated to be \$9,770,000.

The agency's FY 2009 proposed budget is presented in the following tables:

FY 2009 Proposed Gross Funds Operating Budget, by Revenue Type

Table TY0-1 contains the proposed FY 2009 agency budget compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table TY0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	0	0	9,770	9,770	N/A
Total for General Fund	0	0	0	9,770	9,770	N/A
Gross Funds	0	0	0	9,770	9,770	N/A

*Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2009 Proposed Operating Budget, by Comptroller Source Group

Table TY0-2 contains the proposed FY 2009 budget at the Comptroller Source Group (object class) level compared to the FY 2008 approved budget. It also provides FY 2006 and FY 2007 actual expenditures.

Table TY0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2006	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Percent Change*
80 Debt Service	0	0	0	9,770	9,770	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	9,770	9,770	N/A
Gross Funds	0	0	0	9,770	9,770	N/A

*Percent Change is based on whole dollars.

FY 2009 Proposed Operating Budget and FTEs, by Program and Activity

Table TY0-3 contains the proposed FY 2009 budget by program and activity compared to the FY 2008 approved budget. It also provides FY 2007 actual data.

Table TY0-3

(dollars in thousands)

Program/Activity	Dollars in Thousands				Full-Time Equivalents			
	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008	Actual FY 2007	Approved FY 2008	Proposed FY 2009	Change from FY 2008
(1000) Repayment of PILOT Financing								
(1100) Repayment of PILOT Financing	0	0	9,770	9,770	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of PILOT Financing	0	0	9,770	9,770	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	0	9,770	9,770	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For further information regarding the proposed funding for the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity, in the Operating Appendices volume found on the Office of the Chief Financial Officer's website.

FY 2008 Approved Budget to FY 2009 Proposed Budget, by Revenue Type

This is a new table for FY 2009 that itemizes the changes made during the development of the FY 2009 proposed budget. The FY 2009 Mayoral Local funds budget target reflects the recurring elements of an agency's FY 2008 approved budget. See the How to Read the Budget chapter in the Executive Summary volume for more information on this table.

Table TY0-4

(dollars in thousands)

	Budget	FTEs
SPECIAL PURPOSE REVENUE: FY 2008 APPROVED BUDGET & FTEs	\$0	0.0
Baseline Adjustments:		
An increase in debt service for the U.S. Department of Transportation PILOT project.	9,770	0.0
Subtotal: Baseline Adjustments	\$9,770	0.0
SPECIAL PURPOSE REVENUE: FY 2009 PROPOSED BUDGET & FTEs	\$9,770	0.0